

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Friday October 31 1986

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Making Istanbul  
a more modern  
city, Page 2

Asia ... 20	Indonesia ... 2100	Philippines ... 70
Bahrain ... 100	Israel ... 1500	Portugal ... 100
Bombay ... 100	Italy ... 1500	S. Arabia ... 100
Canada ... 100	Japan ... 1500	Singapore ... 100
Ceylon ... 100	Kenya ... 1500	Spain ... 100
Dominican ... 100	Libya ... 1500	Switzerland ... 100
France ... 100	Malaysia ... 1500	Taiwan ... 100
Germany ... 100	Mexico ... 1500	Tanzania ... 100
Greece ... 100	Nigeria ... 1500	Turkey ... 100
Hong Kong ... 100	Romania ... 1500	U.A.E. ... 100
India ... 100	Saudi Arabia ... 1500	U.S.A. ... 100

## World news

## Business summary

### Alfonso warns on fishing zone

Argentina warned Britain that its decision to establish a 150-mile fishing zone around the Falkland Islands would be the cause of serious conflicts.

President Raul Alfonsin, the Argentine Cabinet and heads of the armed forces held an emergency meeting after the announcement on Wednesday and afterwards described the British move as "politically and judicially unacceptable."

Argentina recently signed fisheries agreements with the Soviet Union and Bulgaria, and these were cited by Britain as one of the reasons prompting its move. Page 20

### UK-Syria relations

Britain and Syria agreed to establish interests groups in Damascus and Syria following the breaking off of diplomatic relations. Lebanon would act for Syria in London and Australia for the UK in Damascus.

### MNR claims towns

Mozambican right-wing rebels said they had seized three small towns and killed almost 400 government and Tanzanian troops in attacks in the past few weeks.

### Second Berlin blast

A bomb exploded in a car near the US air force base in West Berlin in what appeared to be the second guerrilla attack in the city this week.

### Swedish pay deal

Unions representing 1.5m Swedish public-sector workers accepted a pay offer and agreed to return to work at the end of a month-long nationwide strike. Page 2

### US 'sliding' on arms

The Soviet daily Pravda said the US approach to renewed disarmament talks in Geneva showed Washington was seeking to slide out of accord reached at the Reykjavik summit.

### Envoys quit Beirut

Three US diplomats have left Beirut as a temporary security precaution after Washington withdrew its ambassador from Damascus over alleged Syrian links with terrorism. Lebanese sources said.

### Big cocaine haul

US drug agents said they had made the largest cocaine seizure in the country's history, a shipment of 4,620 lb worth about \$300m.

### Waldheim denial

Fresh allegations yesterday that President Kurt Waldheim of Austria was implicated in wartime Nazi atrocities in Yugoslavia were rejected by a spokesman in Vienna as "nonsense" and "untrue." Page 3

### Machel post-mortem

An autopsy showed Mozambican President Samora Machel died instantaneously when his aircraft crashed on South African territory, Pretoria said, denying reports that Machel was alive four hours after the crash.

### Eta toll rises

The Spanish separatist group Eta said that it killed a policeman in Bilbao earlier this week, raising to 39 this year the death toll in its guerrilla war for Basque independence.

### Seoul students siege

About 5,000 South Korean riot police were withdrawn from a Seoul university after failing to win the surrender of hundreds of student radicals besieged for more than two days in campus buildings.

### Etna lava flow

Red-hot lava poured from fissures on the slopes of Mount Etna, Europe's highest volcano, following three earth tremors.

### Ferruzzi to raise \$408m in bid move

FERRUZZI, Italian food and agricultural group, plans to raise \$408m to provide funds for a possible bid by its Agrolca offshoot for British Sugar. Page 20

**WALL STREET:** The Dow Jones industrial average closed up 28.37 at 1,878.37. Page 44

**LONDON:** Equities were boosted by heavy trading in oils and the FT Ordinary index rose 11.9 to 1,279.1. Gilt shed early gains. Page 44

**TOKYO:** Prices rose sharply and the Nikkei average gained 505.37 to 17,010 - a record one-day rise. Page 44

**DOLLAR** closed in New York at DM 2.0475, SF 1.6975, FF 8.0845 and Y181.20. It rose in London to DM 2.0520 (DM 2.0290); FF 8.0255 (FF 8.0250); SF 1.7020 (SF 1.6745); Y161.90 (Y160.45). On Bank of England, the dollar's index rose to 111.9 from 111.2. Page 25

**STERLING** closed in New York at \$1.4950. It dropped to \$1.5069 (\$1.4115). It also fell to Y225.70 (Y226.50) and remained unchanged at DM 2.8650 but rose to FF 9.2550 (FF 9.25) and SF 2.3750 (SF 2.3825). The pound's exchange rate index fell 0.1 to 87.7. Page 25

**GOLD** rose \$1.25 to \$406.50 on the London bullion market. It fell in Zurich from \$406.35 to \$405.25. In New York the December Comex gold settlement was \$409.9. Page 24

**TIN PRICES** continued to advance. The European free market price rose \$75 to \$4,400 a tonne. Page 26

**EQUITIES** activity in London was spurred by all-Share early surge and oil shares rose sharply with British Petroleum and British Petroleum. The FT Ordinary Share Index closed 11.9 higher at 1,279.1 and the FT-SE 100 ended 18.3 up at 1,615.8. Page 40

**JAPAN** is believed to be ready to impose "voluntary" restraints on its machine tool exports to the US as a result of heavy pressure from the Reagan Administration.

**ZAIRE** is to limit interest repayments on its \$2m foreign debt to 10 per cent of export revenues, rather than 20 per cent as in the past four years. Page 5

**ONTARIO** government is under pressure to provide a greater relaxation of rules for foreign ownership in Canadian securities than is achieved by measures due to take effect next year. Page 24

**JAPAN'S** All Nippon Airways posted first-half pre-tax profits down 14.9 per cent from a year earlier at ¥5,380m (\$34m).

**IMPERIAL Chemicals** Industries of the UK produced its best third-quarter figures with pre-tax profits for the three months to September 30 up 41 per cent at £250m (\$380m). Full-year profits are expected to regain the £1bn level of 1984, despite difficulties in its fertiliser business. Page 7; Lex, Page 28; Analysis, Page 28

**TDK**, the world's largest producer of magnetic tapes, suffered a 48.5 per cent fall in consolidated net profits to ¥12.14bn (\$70m) in the first nine months on turnover of ¥278.5bn, down 11.2 per cent from the previous year.

**SHIPBUILDING** industry in Europe could be wiped out if the EEC failed to raise public subsidy limits, British Shipbuilders said. Page 9

**FERMENTA** the Swedish antibiotic and animal health group, increased its profits by 40.6 per cent in the first eight months to SKr 353m (\$61m) from SKr 251m a year earlier. Page 21

**IRWIN** Jacobs, the corporate raider, is considering seeking control of Borg-Warner, the diversified manufacturing and services company. Page 21

**SUMITOMO** Rubber Industries, one of Japan's major tyre companies, is negotiating to acquire a majority stake in Dunlop Tyre of the US. Page 23

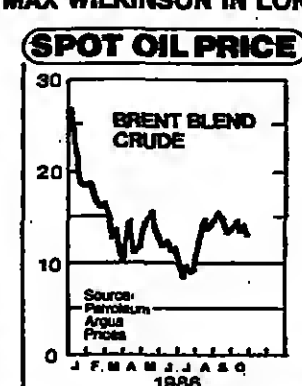
## New Saudi pledge to drive up price calms oil markets

BY LUCY KELLAWAY AND MAX WILKINSON IN LONDON

THE Organisation of Petroleum Export Countries' ministerial committee on prices is to meet within the next few days in the wake of Wednesday night's dismissal of Sheikh Ahmed Zaki Yamani, as Saudi Arabia's Oil Minister.

The meeting, called by Mr Hisham Nazer, the Country's new temporary Oil Minister, will be attended by ministers from Kuwait, Libya and Ecuador as well as Saudi Arabia.

Its aim is to start working toward the Saudi Arabia objective - a restated yesterday by Mr Nazer - of achieving an oil price of \$18 a barrel, the official Saudi press agency said yesterday.



"This has been a terrible day," one oil trader commented. The market has been all over the place, and most of the time I had no idea where it was. None of us knew if the news was bullish or bearish."

Despite the market's confusion, an official announcement from Saudi Arabia yesterday said that the Kingdom's oil policy was unaffected by the removal of Sheikh Yamani. "Our policies do not change when the personalities are changed," Prince Nayef Ibn Abdelaziz, the Interior Minister, said at a press conference in Paris yesterday.

The consensus emerging within the leading oil companies yesterday was that the sacking of Sheikh Yamani signalled a shift of emphasis in its policy towards raising prices, rather than increasing its share of oil production.

However, the new Saudi Oil Minister has so far given no hint as to whether he is prepared to offer cuts in Saudi production to help achieve the Kingdom's aim of raising prices to the \$18-a-barrel range.

The meeting is to take place before the end of the current Islamic month, which is on Sunday.

The news was received with relief in the oil markets, where traders groped for an explanation for the sudden dismissal on Wednesday of Sheikh Yamani. The price of Brent crude, which had oscillated wildly during the day, ended 60 cents up at \$13.70 a barrel. By early afternoon the price of West Texas Intermediate in New York had risen by \$1 to \$14.75.

The sacking of Sheikh Yamani was initially interpreted as a destabilising force in the oil market. In London oil prices opened sharply 30 cents lower, below the previous close, and about \$2 lower than a week ago. Sentiment quickly turned as traders reasoned that a new minister might mean a shift of emphasis towards higher prices rather than higher production, and prices started to make a jagged recovery.

The movement was mirrored on the stockmarket where the oil sector after an early fall, rallied strongly in the afternoon.

Background and analysis, Page 6; Editorial comment, Page 18

Continued on Page 20

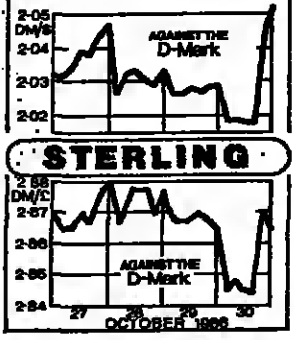
## Dollar soars as US trade deficit is cut

BY JANET BUSH IN LONDON AND CARLA RAPOPORT IN TOKYO

THE US dollar surged to its highest level for more than a month yesterday after stronger than expected US trade figures and on expectations that Japan will decide to cut its discount rate today.

Steering had a volatile day in the wake of Wednesday's news of the shock dismissal of Sheikh Ahmed Zaki Yamani, Saudi Arabia's Minister of Oil since 1982. The pound first weakened sharply but then steadied late yesterday, reflecting firmer crude oil prices.

Most forecasters had expected a US merchandise trade deficit in September of near \$15bn and news that the shortfall narrowed to \$12.5bn from August's upwardly revised deficit of \$14.05bn boosted the dollar to a peak of DM 2.0590. It then fell back to end in London yesterday at DM 2.0525 from its previous close at DM 2.0290.



The data reinforced existing demand for dollars, notably from Japanese investors stocking up for next week's auction of US Treasury bonds. Rumours which started circulating on Wednesday that Japan would cut its discount rate by 0.5 per cent to 5.0 per cent also helped the dollar.

Mr Satoshi Sumita, Governor of the Bank of Japan, indicated yesterday that policy on the discount rate had changed. "It is appropriate that both fiscal and monetary policies will be managed effectively to prop up the economy," he told a press conference. The cut would be expected to become effective tomorrow.

Opinion was divided on the chances of a near-term cut in the US discount rate. New York traders said they believed the likelihood had been reduced by the trade figure but some dealers in London felt that, despite the improvement in the trade position, the US economy had still to display signs of a significant recovery.

The US is anyway unlikely to move ahead of the auction, suggesting a strong rise in bond prices and heavy trading on stock markets. The New York Stock Exchange had its busiest day since March 21, excluding the two record-setting days in mid-September when the market fell sharply. The Dow Jones industrial average closed up 28.37 at 1,878.37 driven by the economic news and a wave of takeover speculation.

Traders are now looking to today's US leading indicators to confirm the improved outlook implied by the narrowing of the trade deficit. Most forecasts are looking for a small rise in the indicators which could spark another bout of dollar buying.

The outlook for oil prices, and therefore sterling, is highly uncertain. Sheikh Yamani's successor, Mr Hisham Nazer, Saudi Minister of Planning, is to some extent an unknown quantity and trade is likely to remain volatile until Saudi policy becomes clear. Saudi Arabia said yesterday the change of personnel did not signify a shift in policy but oil prices still rose on speculation that Saudi Arabia would now concentrate more on raising prices than maintaining market share.

US trade figures, Page 4; Background and analysis, Page 5; Money markets, Page 31

## Goldsmith and Hanson poised for Goodyear bid

BY RODERICK ORAM IN NEW YORK

SIR James Goldsmith and the US arm of Hanson Trust of the UK are poised to launch a joint takeover bid for Goodyear. Tire and Rubber, the world's largest tyre maker, which has been damaged by a costly diversification into the US oil and gas industry.

A bid for the company would be made by a group of investors led by Sir James, an Anglo-French financier, with Hanson Industries, headed by Sir Gordon White, as a senior partner, officials close to the deal have confirmed.

It would be the first joint attack by Sir James and Hanson. Separately the two have recently won a number of bitterly contested US bid battles, most notably Crown Zellerbach, a forest products group which fell to Sir James, and SCM, an industrial group captured by Hanson.

A final decision whether to proceed with an offer for Goodyear may not be taken, however, until Goodyear's advisers complete the restructuring study announced last week.

Following a rapid rise in Goodyear's share price in recent weeks amid speculation of a corporate raid, the Ohio-based company has a market capitalisation of about \$5.4bn. About 24 per cent of its common shares have changed hands this week alone on top of 20 per cent in the previous two weeks.

Its shares rose a further 5% yesterday morning to \$49.4, a level 25 per cent higher than two weeks ago. More than 5m shares, 4.6 per cent of those outstanding, were traded.

It is believed in the market that Sir James's raising group has more than 15 per cent of Goodyear's shares but it has yet to file a declaration with the Securities and Exchange Commission. Under US laws, such a filing must be made in the next few days.

Late last week Goodyear, admitting that it was a takeover target, hired two Wall Street investment banks to draw up restructuring plans. In an effort to rally its shareholders the company asked Citicorp, JPMorgan and Dresdner Bank to fund ways for increasing shareholder values over the near term.

Many analysts estimate that a moderate restructuring of Goodyear would raise its asset value to between \$40 and \$50 a share, although some believe a realistic value may be below that range.

Goodyear derives 80 per cent of its sales and 70 per cent of its earnings from tyres. For the third quarter of this year net profits rose 18 per cent to \$182.3m, or \$3.89 a share, on revenues ahead by 9.8 per cent to \$2.6bn.

## Big Bang's computer problems will continue for six months

BY CLIVE WOLMAN AND ALAN CAINE IN LONDON

THE PROBLEMS which have dogged the London Stock Exchange's computerised trading system since its launch last Monday are likely to continue for at least six months, according to UK computer experts.

A long-term solution would call for a substantial increase in the Topic system's capacity through the introduction of new computers and a radical change in the system's design.

The system's failure to cope with new demands under the trading rules which came into force last Monday in the much heralded Big Bang has been an acute embarrassment for the exchange.

Mr Chris Holland, general manager, Northern Europe, for Modular Computing Services (MCS), the US manufacturer which makes the computers on which Topic runs, said that adding new computers to the system was "an immense computing problem."

Topic was unlike conventional computer systems where users requesting information wait in queues, he said. Every Topic user had the right to the same information at the same time and that was only made possible by complex programming techniques.

Modcomp was seconding both US and UK staff to the stock exchange to help solve the problem, he added.

Two new computers at a cost of about £200,000 (\$295,000) each are being delivered to add to the 14 already on site and the exchange was planning a new design of its information storage.

He said, it would be a difficult and lengthy operation because of the need to ensure the new system dealt fairly with every subscriber.

Broken/dealers, however, are learning to use the system more expertly. Requests for "pages" of information from Topic were well down yesterday, reaching a maximum rate of only 117 a second. The system hits its maximum capacity at 200 requests a second and fails, unless requests are artificially curtailed.

Meanwhile, further embarrassment to the exchange is being caused by claims which cast doubt on its official explanation that the problems faced by Topic are the result of an unanticipated upsurge in demand to see its pages.

According to one former manager in its information services division, the overload on Topic has arisen from its improvised architecture, which means that a single change in a share price requires not one but several changes in the pages. This potential source of overload was foreseen two years ago, he said.

Despite the difficulties of carrying out transactions using electronic screens and telephones, Warburg Securities, one of the largest market-making firms, has already decided to move more of its dealers away from the exchange floor.

The team of six dealers, who cover the 200 leading UK equities, are being moved into the back offices and on to the telephones on Monday because of the lack of business on the floor. This leaves only 18 of Warburg's 70 dealers available to carry out face-to-face transactions on the floor.

Reformed UK gilt market, Page 8; Inse merger vote, Page 9

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Europe	2
Companies	21, 22
America	3
Companies	21, 22
Overseas	5, 6
Companies	23
World Trade	4
Britain	7-9
Companies	28-30
Agriculture	36
Appointments	17
Arts - Reviews	18
World Guide	31
Commercial Law	31
Commodities	36
Crossword	33
Currencies	37
Editorial comment	18
Euro-options	24
Financial Futures	27
Gold	26
Intern. Capital Markets	19
Letters	20
Lex	20
Management	12
Market Monitors	44
Men and Matters	18
Money Markets	37
Property	36
Raw Materials	36
Stock markets - Bourser	41, 44
- Wall Street	41, 44
- London	38-41, 44
Technology	10
Unit Trusts	35
Weather	28

Turkey: rebuilding a modern Istanbul	2
Trade: Finns see Soviet privileges slipping away	4
Technology: casting zinc in money saving mould	10
Management: why some high-tech groups fail to grow	12
Editorial comment: Yamani sacking; UK teachers' pay	18
India: Rajiv Gandhi's first two years	18
Politics Today: power of select committees	19
Lex: ICI results; Redland; Harris Queensway	20
US: funding the most expensive election race	20
Pittsburgh	
Survey	25-27



EUROPEAN NEWS

David Barchard profiles a Turkish politician with an 85 per cent approval rating

Mayor bulldozes his way to a more modern city

"IF YOU WANT to keep a tree healthy," says the Mayor of Istanbul, Mr Bedrettin Dalan, "you have to chop off some of its limbs occasionally."

Over the two and a half years since he was elected Mayor of Turkey's largest city, Mr Dalan has endeared himself to both the business community and to the city's poorer citizens. He has bulldozed away the crumbling warehouses and other ramshackle buildings which once lined the Golden Horn and replaced them with strips of green parkland, usually paid for by large companies.

Critics complain that he has knocked down some buildings which in other countries might have been preserved for historical reasons—for instance the 17th century former embassy of the Venetian republic—but most ordinary "Istanbulians" are pleased.

Public opinion polls show him as having an approval rating of more than 85 per cent. Even without the backing of the ruling Motherland Party, it looks as if Mr Dalan, unlike his colleague in Ankara who is widely regarded as a flop in his job of running the capital, will be virtually assured of a second term if he wants one in 1988.

At present he is setting his sights on Istanbul's horrendous traffic problems in the Beyoglu business district. Each night during the rush hour, commuters face delays of up to several hours as the city's narrow 19th century streets become clogged with cars and buses. Even the introduction of a tortuous one-way system has done little to relieve the pressure.

Mr Dalan, drawing on plans made early in the 1970s, has a simple solution. He wants to cut a swathe through Istanbul's densely-packed 19th and 20th century houses. Many of the more recently built houses are grubby smudges of concrete, but others date back to the mid-19th century. They were once the home of the polyglot Levantine merchant community which formed the commercial centre of the Ottoman Empire.

Grumpy with the smog of more than half a century, these houses were built in a strange hybrid architectural style known as "Ottoman exotic" with Italianate balconies, and would have been as grand as those of any other European city if properly maintained. But when the merchants



Bedrettin Dalan, mayor of Istanbul, seen by a local cartoonist in his role as conservator of the Golden Horn.

moved out of Turkey at the end of the Ottoman Empire after the First World War, they were succeeded by a flood of migrants from Anatolian villages. Parts of Beyoglu became a red-light district, other houses were used by mechanics and artisans.

Under plans currently being considered by Turkey's historic monuments commission, 27,000 sq metres of buildings would be razed to the ground so as to drive a major highway through Tarlabasi on the edge of Beyoglu. Some demolition work has already started and

the Istanbul Chamber of Architects claims that 25 19th-century houses have been illegally pulled down. Elsewhere in the city, Mr Dalan has been inclined to bring in the bulldozers early and allow the legal repercussions, which in Turkey can drag on for decades, to be settled later. The architects believe that Mr Dalan dislikes the older houses because they are Levantine rather than Turkish, and that he plans to replace them with high-rise modern buildings.

There is a precedent for this fear. In the 1950s, the then Prime Minister, Mr Adnan Menderes, demolished some much more distinguished Ottoman monuments in order to push a coastal road through the Fındıklı region, which today is lined by shoddy concrete buildings housing several of Turkey's largest industrial groups.

The architects claim that once one or two rows of old houses have been demolished to make way for modern ones, the whole of 19th-century Beyoglu will follow. Mr Dalan dismisses this argument. "Istanbul has a history

of 2,500 years," he says, "and buildings only a hundred years old are hardly ancient monuments by that standard. Our real aim is to make the preservation of the genuine monuments in the Beyoglu area more certain. Even the US Government's budget couldn't pay for the restoration work involved in saving many of the old houses."

Istanbul is now largely inhabited by first-generation immigrants, for whom the discomforts of life in the city loom larger than the relics of its imperial past. Many a commuter, who has to spend three or four hours a day in slow-moving columns of traffic between home and office, can see little value in preserving 400 or 500 19th-century houses.

But some traffic experts claim that the new road will make little sense without, at least, a new crossing on the Golden Horn and that the city's ring roads may already have made it outed.

The end result may be that in a few years, Beyoglu will be a kinder place for office workers, but a much less fascinating one for tourists.

Polish centralising moves draw storm of protest

BY CHRISTOPHER BOBINSKI IN WARSAW

CENTRALISING moves by the Polish Government now awaiting approval by Parliament have drawn a storm of protest from workers' co-management council delegates at a two-day meeting which ended in Warsaw yesterday.

Polish Press reports of the meeting also suggest that there is a rift on the issue between the Government apparatus and Communist Party officials who oppose the changes. The Government, which is

responsible for day-to-day management of the economy and is beset by shortage and an 18 per cent inflation rate, is pushing to change laws establishing de-centralising reforms which were passed five years ago.

Meanwhile, the Warsaw daily Rzeczpospolita, which reflects the views of the Government, yesterday gave scant coverage to the critical speeches, in contrast to Trybuna Ludu, the party organ, which reported some of them.

Geneva accord is 'possible'

A "quick and profound breakthrough" is possible at the Geneva arms talks—if the US agrees to work on the basis of Soviet proposals made at Reykjavik, Mr Viktor Karpov, the Kremlin's chief arms negotiator said yesterday, AP reports.

But he repeated allegations that the US was backing off agreements in principle which the Soviet Union says were reached in Geneva. Moscow says the US agreed to liquidate all strategic weapons in 10 years. The White House says President Reagan agreed only on ballistic missiles.

Good Soviet grain harvest likely

BY PATRICK COCKBURN IN MOSCOW

THE Soviet Union appears to be heading for a good grain harvest, boosted by warm autumn weather, which should allow Moscow to reduce grain imports.

Final figures for the grain harvest have not yet been issued but good results from key areas in the Ukraine, North Caucasus and Byelo Russia should ensure a total close to the 1985 figure of 191.6m tonnes. Grain import needs, primarily

determined by the shortage of animal feedstuffs, are also likely to be reduced by a good fodder crop.

The US Department of Agriculture (USDA) this month forecast Soviet grain import needs in the year up to next June as 32m tonnes, well down on record Soviet imports of 56m tonnes of grain in 1984-85.

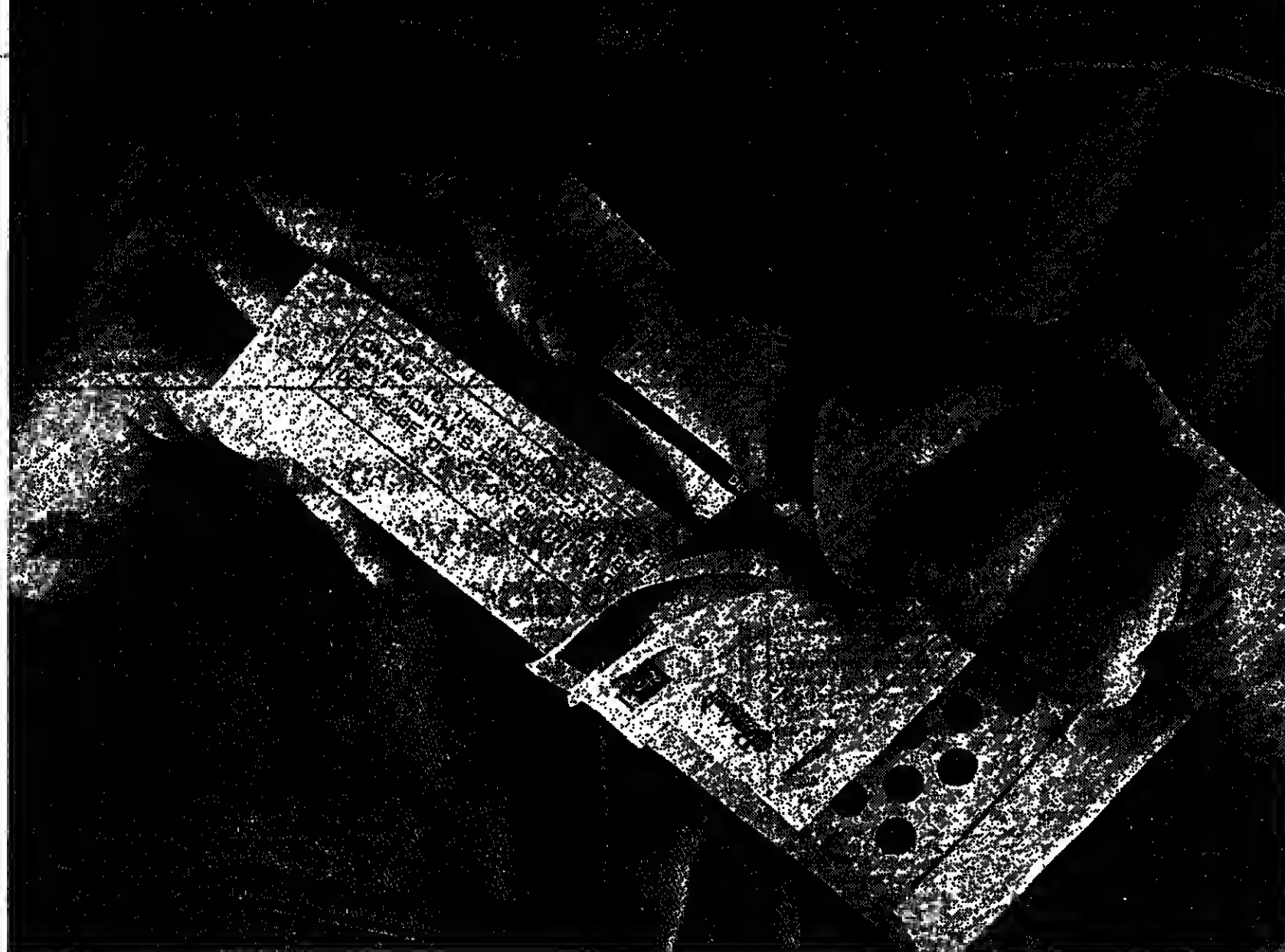
The good harvest will be welcome news to the Kremlin which has had to cut imports of plant and machinery from

the West sharply in the past three months because of the fall in Soviet oil revenues.

This fall resulted from the drop in the price of crude and a deterioration in the Soviet terms of trade because its commodity exports are denominated in dollars.

Moscow is also benefiting from the subsidies on grain exports being offered in Western Europe and other grain-exporting areas.

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Employers' final pay offer ends Swedish strikes

BY SARA WEBB IN STOCKHOLM

SWEDEN'S month-long bout of industrial action ended yesterday when unions representing 1.5m public-sector workers decided to accept the state and local authority employers' final wage offer and call off their strikes and overtime bans.

State-sector employees will have a pay rise of 5.76 per cent, while municipal and county council workers will receive 7.4 per cent, with an extra SKR 300m (£30m) to be split among the lower-salaried members such as nurses and social workers.

The 1988/89 pay increase will be backdated to October 1. The Finance Department warned that the agreement would mean a 14 per cent increase in wage costs (including social costs) over the year, taking into account outstanding wage costs from last year's pay settlement.

The final offer presented by the mediating commission was regarded as "a disappointment" by KIF, the most militant of the white-collar confederations, which had pressed for a guarantee of pay parity with the private sector.

Pay parity proved to be the major bone of contention in the wage dispute. However, the final agreement has no such written guarantee, only a loosely-phrased clause which allows the public-sector unions to take up the question of pay parity in the 1988 wage talks.

major bone of contention in the wage dispute. However, the final agreement has no such written guarantee, only a loosely-phrased clause which allows the public-sector unions to take up the question of pay parity in the 1988 wage talks.

SACO/SRS, the state-employed professional workers' union confederation, was satisfied that the agreement would allow its more highly-qualified members to catch up with private-sector salaries.

"There will be no tightening-up of economic policy as a result of the wage settlement," said Mr Kjell-Olof Feldt, Finance Minister, who is at present working on the budget proposals for next year.

The Government does not want to raise taxes in 1987, and the Finance Department warned that in order to pay for the increase in public-sector salaries, there would have to be improvements in the efficiency and more effective savings programmes.

The strikes, which have dragged on for four-and-a-half weeks, involved nurses, teachers, post office staff, public transport supervisors, and administrative staff.

France in triple denial on links with Arab world

BY PAUL BETTS IN PARIS

THE FRENCH Government yesterday issued a triple denial of recent French press reports claiming it was supplying arms to Syria, was negotiating a loan to Damascus and had negotiated a truce with Arab terrorists suspected of the wave of bombings in Paris this autumn.

Mr Denis Baudouin, official spokesman of Mr Jacques Chirac, the prime minister, issued the three denials yesterday but confirmed that certain Arab countries had supplied France with information and had co-operated with Paris' efforts to combat terrorism.

For his part, Mr Charles Pasqua, Interior Minister, claimed on French radio yesterday that France had no evidence that the Syrian authorities were in any way involved in the wave of bombings in Paris in September.

The Government had obtained information from Syria in connection with the investigations into the Paris bombings, he added.

The latest statements by government officials reflect a policy of the Chirac administration to stop the growing and embarrassing speculation in the French press concerning the Government's relations with the Arab world and in particular with Syria.

They come as criticisms inside Mr Chirac's own majority and continue to grow over the

Government's attitude towards Syria, and its Middle East policies.

Mr Baudouin said there were no new French arms contracts with Syria. The last contracts were made in July 1984 and had been authorised by the previous Socialist government.

He added that since the conservative government came to power last March, no arms had been supplied to Syria by France.

He also said that France was prepared to accept a joint proposal to suspend arms sales to Syria by the 12 members of the European Community if such a proposal was made.

Mr Chirac's spokesman also said that all requests for arms sales to Syria had been refused, including a proposal to sell 200 AMX 13 tanks for a total of FFr 3.1bn (£30m). Delivery of Milan and Gio anti-tank missiles negotiated under the July 1984 arms deal under the previous administration had been stopped.

Mr Baudouin said France was only planning to provide Syria with food aid involving delivery of 230,000 tonnes of flour.

The French government had had "no contact, no negotiations with terrorists" and had not negotiated a truce with the Arab world and in particular with Syria. They come as criticisms inside Mr Chirac's own majority and continue to grow over the

Vienna plans privatisation programme

THE AUSTRIAN Government yesterday unveiled a large-scale programme of privatisation as part of the Vienna Bourse by the nationalised industries of the red, Patrick Blum reports from Vienna.

The programme involves selling or reducing the share of OAG, the holding company for the nationalised industries, in several companies and seeking private, possibly foreign, partners for others.

The sales are not expected to bring in much more than Sch 4.5bn (£226m) to the Government but it is hoped that they will put an end to years of sectoral subsidies, which are now undergoing a thorough re-organisation.

Among major measures, the Government intends to:

- Sell up to about 15 per cent of shares in OMV, the oil and gas group, on the Vienna Bourse by June 1987 at the latest;
● Seek a partner for 49 per cent of the shares in a new company to be established by splitting away the pharmaceutical branch of Chemie-Linz, the chemicals and petrochemicals group.

Madrid Bourse move

Foreign companies will be allowed to list their shares on the Madrid stock exchange by 1988 under a proposal to be submitted to the Trade Ministry today, Mr Manuel de la Concha, the Bourse chairman, said yesterday.

It will be a two-stage operation to let foreign issuers in at a gradual pace. Fixed-income securities, those issued by Spanish companies in foreign currencies and instruments of international agencies such as the World Bank would be listed next year, he added.

This stage will also include straight debentures of European Community companies with Spanish affiliates. Final de-regulation will come in 1988.

EEC growth slows

European Community industrial output rose about 2 per cent in August compared with a year ago, the Community's statistics office Eurostat said yesterday. Reuter reports from Luxembourg. This is below July's 2.9 per cent growth and the average year-on-year increase of 2.2 per cent in the first half of this year.

Eurostat said the seasonally-adjusted production index, base 1980, was preliminarily estimated at 104.5 in August against 106.3 in July.

FAO refugee aid

THE UN Food and Agriculture Organisation (FAO) said yesterday that it had approved aid worth more than \$22m (£15.2m) for Afghan and Ethiopian refugees and victims of drought in Nepal and a typhoon in Vietnam, Reuter reports.

Emergency food aid worth \$8.2m would be sent to Afghan refugees in Pakistan this year. Ethiopian refugees in Somalia would get emergency provisions worth more than \$10.7m in the first four months of 1987.

Vote-catchers gather for Radicals' 'last rites'

BY JOHN WYLES IN ROME

ITALY'S Socialist Prime Minister, Mr Bettino Craxi, Mr Franco Nicolazzi, the Social Democrat leader, and other top political figures came yesterday to pay their respects at what may be the last annual congress of Italy's Radical Party.

None was at all sure that the party, which was at the forefront of the great liberation battles of the 1970s over divorce and abortion, will really roll over and die.

Most suspect that the proposal to suspend the party's activities, which will be voted on Sunday, is just another product of the political brain of its histrionic leader, Mr Marco Pannella.

But by their presence, the other party leaders were leaving nothing to chance. If the Radicals do decide to walk off the political map, then their 2.4 per cent share of the national vote would be lucrative pickings.

Gathered in the cavernous conference room of a mega-hotel on the outskirts of Rome, the 600 Iscristi (members) attending the congress somehow seem unlikely to swallow the poison pill which Mr Pannella is offering.

He says the Italian system is so undemocratic that it does not deserve the Radicals. They are clearly drawn from the middle classes and the ranks of disaffected well-educated youth for whom suppression of the party would be a denial of their personal identities.

"I am a Radical because the political system is so rotten and the Radicals are the only party fighting to improve and change it," said Mario Tanassi, a philosophy student from Pisa University. For her, life without the party would be impoverished.

So, indeed, would Italy with its bureaucratized parties lacking in even a trace of the dotiness with which the Radicals have added to the nation's gaiety.

Every libertarian group, every single-issue organisation, every "victim" of Italian justice can smuggle into the warm embrace of the Radicals. Their congress is a chorus for every

challenge to the established order.

There is no surprise in finding that the ecologists have set up a stall outside the conference hall, nor that the anti-nuclearists feel completely at home there alongside the anti-nuclear militants.

The proposal to put the party into hibernation would not only rob such groups of a natural political home, it would also remove a galvanising political force behind the defence and expansion of civil rights.

Although the Radicals have been definitely unground in resisting a crackdown on domestic terrorism, they have brilliantly exploited the referendum system to challenge the existing Christian Democratic order.

The victories include not just the "anti-clerical" issues of divorce and abortion but also conscientious objection and prison reform.

Though they have lost more referenda than they have won, they have, says Martin Clark, the historian, "kept Italian politics on the boil".

Their tactics have always been self-dramatising and unorthodox, drawing much of their inspiration from Mr Pannella who claims that his methods, and some have been really outrageous, have been necessary because the Christian Democrats hold on the media has allowed only minimal exposure for radical causes.

FINANCIAL TIMES advertisement with contact information for the New York office.



AMERICAN NEWS

# Trade deficit cut lifts Republican Senate campaign

BY STEWART FLEMING IN WASHINGTON

PRESIDENT Ronald Reagan's campaign to help the Republican Party retain control of the US Senate received a boost yesterday when the Commerce Department reported that in September, for the second consecutive month, there was a significant decline in the US trade deficit.

A sign of how the White House will seek to turn the news to its advantage as the mid-term election campaign reaches a crescendo came quickly from Mr. Malcolm Baldrige, the Commerce Department secretary, who claimed: "We have turned the corner on the trade deficit. From here on it will begin to contribute to economic growth." But he warned: "There will be temporary setbacks."

What no Administration official will be prepared to do ahead of the election, however, is to voice the fears within the White House that, even if the trade deficit has stabilised - and that is beginning to look like a possibility given the current sluggish rate of growth of the US economy - any improvement next year is likely to be modest.

The Commerce Department data showed that the September deficit fell to \$12.6bn compared with \$13.7bn in August. Imports fell just under \$1bn to \$30bn and exports were virtually unchanged at \$17.5bn.

Private economists are anticipating that the deficit for 1986, which has been running at an average monthly rate of about \$14.4bn, will be around the \$17bn mark this year compared with \$14.8bn in 1985. There is no sign, however, of any pick up in exports. The September export figure of \$17.5bn was below the monthly average for this year of \$17.9bn. Moreover the bulk of the dollar decline over the past 18 months is focused on a few of America's trade partners in Europe and Japan.



Mr Ronald Reagan

As a result private economists are not anticipating dramatic reductions in the trade deficit if the economy continues to expand moderately, and Washington's politicians are still expecting trade policy to remain a political battleground on Capitol Hill.

It is questionable whether, in a mid-term election campaign which has for the most part failed to focus on major national issues, the last two months' trade figures will turn out to be a significant positive factor for Mr Reagan and his Republican allies as they seek to hang on to their slim majority in the Senate.

The figures, coupled with the improved third-quarter growth in real gross national product of 2.4 per cent, and the brighter tone in the financial markets as dealers anticipate some further decline in oil prices, will all help Mr Reagan as he campaigns in the midwest for Republican candidates. Had the GNP and trade figures been adverse, however, the President would have found it more difficult to predict, as he has been doing, that the US is poised on the verge of a "second economic boom" because of his economic policies.

# The silver dollar makes a comeback

By William Hall in New York

WITH a cry of "Hi-yo silver, away" and a drumroll from the US Sixth Army band, US Treasury Secretary, Mr James Baker struck the first American silver dollar in over 50 years at the San Francisco mint.

The silver American eagle bullion coin, to give it its correct title, is the poor relation of the new American eagle gold bullion coins and completes the line-up for the US Government's two-pronged attack on the multi-billion dollar bullion coin market.

Since the discovery of the huge Comstock lode in the nearby Sierra Nevada, the US has ranked among the world's leading silver producers. Mr Baker said he hoped that the striking of the new silver dollar would set off another San Francisco silver rush. The silver dollar will "provide investors and consumers with an opportunity to invest their hard-earned dollars in a product that keeps money working in our domestic economy," said Mr Baker.

Unlike its more expensive relative - which faces stiff competition from Canada's maple leaf and South Africa's Kruggerand gold coins - the American silver dollar's main rival is Mexico's libretto silver coin. US Mint officials are confident they can "whop" the competition from south of the border.

All indications are that the American eagle will have a very prominent position in the marketplace both at home and abroad," said Mrs Donna Pope, the director of the US Mint, who admitted that she had badly underestimated the initial demand for the gold coins which went on sale last week.

The first 800,000 gold eagles minted were snapped up within the first two days and another 124,000 coins were sold in the first few days of this week. This far exceeded the 120,000 coins a week that the US is able to produce.

Our West Point facility is working around the clock, seven days a week, to meet the demands of this gold fever which we hope will be contagious," said Mrs Pope. She stressed that US mints would continue to work fast out to meet demand for both the silver and American eagles.

The silver coin contains one troy ounce of pure silver and is slightly more than 1 1/2 inches in diameter. The previous US silver dollars contained 1/2 of an ounce of silver. Although the new coin will have a face value of one dollar, it will not trade at face value. The retail price will be linked to the silver market prices (currently around \$5.50 an ounce) with a mark-up of around \$2 for production and distribution costs.

# Bermuda in tax talks with US

By Roger Scott Hamilton in Bermuda

BERMUDA'S controversial tax treaty with the US, which failed to win Senate ratification earlier this month, will be discussed this weekend when Mr Edwin Mese, the US Attorney General, visits the island's premier, Mr John Swanton.

The Administration-sponsored agreement gives tax breaks to American businesses operating out of Bermuda in return for the colony's assistance in US tax investigations.

# Waldheim denies new allegations on war record

BY PATRICK BLUM IN VIENNA AND NANCY DUNNE IN WASHINGTON

FRESH allegations yesterday that President Kurt Waldheim of Austria was implicated in wartime Nazi atrocities in Yugoslavia were rejected by a spokesman in Vienna as "nonsense" and "untrue."

Yesterday's Washington Post report charged that Mr Waldheim had lied about his whereabouts at the time and that he had been the target of Yugoslav and Soviet blackmail. The report claimed Mr Waldheim had acknowledged that he had been a "supply" officer participating in the Nazi's bloody "pacification" of Serbian rebels in the spring and summer of 1942 in the Yugoslav province of Bosnia.

In a 13-page memo, presented to the Post last April, Mr Waldheim had denied that he had been in the province during the time, although German records listed him on the command staff of the Wehrmacht's Combat Group West Bosnia, which planned and conducted the pacification effort. He claimed the assignment had been purely for record-keeping purposes and that he had actually been sent away immediately to be a liaison officer with an Italian infantry division 180 miles away.

However, Mr Waldheim's spokesman, Mr Gerold Christian, has admitted that "additional research" has revealed the earlier contention to be wrong, the Post reported. The admission appears to raise new questions about Mr Waldheim's actions during World War II.

The newspaper said that German reports list Mr Waldheim among others receiving awards for meritorious service during the Kozara campaign. He received the King Zvonimir medal from the puppet Croatian government for "heroic

bravery in the battle against insurgents."

After the battle against 3,500 armed partisans, 13,000 people in the area were killed and 68,000 were sent to concentration or forced labour camps in Germany and Norway. Thousands died along the way and in camps of disease and starvation.

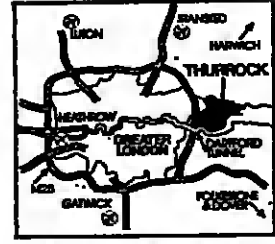
The Post reports that in 1947-48 Yugoslav and Soviet intelligence services tried to blackmail Mr Waldheim into becoming a communist agent by threatening to charge him with war crimes. According to former Yugoslav intelligence and government officials, interviewed by the newspaper, the Yugoslav secret police compiled a dossier of charges against Mr Waldheim.

One senior Yugoslav intelligence officer said he had been advised by the Soviet intelligence service in early 1948 that Mr Waldheim had been recruited. This assertion was denied by Mr Christian, who said "Mr Waldheim was never approached by any country in a manner implied by the question."

The Post said it was unable to independently verify the claim of Mr Waldheim's recruitment. Mr Christian said that it was true that Dr Waldheim had been in the Kozara region of Yugoslavia in 1942, but that he had never denied this and that he had never played any role in Nazi pacification programmes in the region at the time.

New documents found last July were sent to the US Justice Department which was then carrying out an inquiry into Mr Waldheim's background. "We sent this voluntarily," Mr Christian said.

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# Mexico expected to miss deadline for \$6bn loan

By Peter Montagnon, EuroMarkets Correspondent

MEXICO IS likely to miss today's deadline for receiving subscriptions to its latest \$6bn loan from commercial bank creditors, but bankers say this should not put its debt rescue package in jeopardy.

The International Monetary Fund had earlier asked banks to confirm their participation in the loan by today so that it could formalise its own SDR 1.4bn credit for Mexico on which that country's entire rescue package including World Bank finance and bilateral credit from Japan depends.

Yesterday bankers in New York said subscriptions had begun to flow in to the loan, but it is unlikely they will receive the required total of 90 per cent of the amount sought by today. This is because the time left for syndication of the credit among more than 500 creditor banks was very short after final legal details of the package were agreed earlier this month.

Mexico's failure to meet the deadline should not of itself be seen as a sign that its rescue package has failed, they said. After a series of "roadshows" in the main financial centres of the world, senior bankers on the Citibank-led advisory committee of leading creditors said they were more confident than before of a positive response to the deal.

But the roadshows only reached Japan on Tuesday and this leaves little time for banks there and elsewhere to seek formal board approval for their participation.

Bankers said the IMF was still working officially on the assumption that today's deadline would be met, but they expected it to be ready to extend the deadline provided that there were positive signs by today that the subscription target could be met soon.

Mexico's loan package, which also calls on banks to commit a further \$1.7bn in contingency finance to Mexico and to ease the terms on more than \$50bn in existing debt, is regarded as one of the most controversial since the debt crisis broke four years ago.

It was launched amid grave worries over Mexico's ability to weather the economic problems caused by the decline in oil prices and senior bankers said they have been concerned about the willingness of some smaller banks to participate.



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# WORLD TRADE NEWS

## Paris likely to pull out of Norway gas accord

By Lucy Kellaway

FRANCE seemed more likely to pull out of the Nkr 500bn (\$46bn) gas purchase agreement with Norway yesterday following an abortive meeting in Paris between French and Norwegian ministers.

Mr Finn Kristensen, the Norwegian Industry Minister said yesterday that he was less optimistic about an agreement being reached as a result of the talks.

He confirmed, however, that the deal, which has been agreed by the other consortium members in West Germany, Netherlands and Belgium, would go ahead even without French support.

France, which in May provisionally agreed to buy 40 per cent of the gas, has been trying to secure additional exports to Norway and work for French contractors in developing the Troll and Sjøpøer gas fields as a precondition for committing itself to the deal.

Mr Arne Oien, the Norwegian Energy Minister, said yesterday that Norway was "not prepared to offer France any special privileges."

Under the terms of the deal, Norway would deliver a total of 450bc cubic metres of gas for a period of 27 years starting from 1993.

Falling value of oil imports upsets bilateral trade understanding. Olli Virtanen reports

## Finns see Soviet privileges slipping away

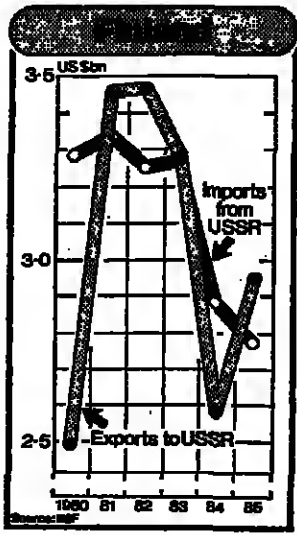
LIKE A CHILD who has been in a sweet shop for too long, Finland has caught severe indigestion. For years in a special position with the Soviet Union, enjoying trading privileges denied to other Western countries, Finns are now being relegated to the ranks.

The Soviet Union has traditionally been Finland's most important trading partner, taking up to 25 per cent of its exports, to a total value of about \$4bn this year. Next year Moscow's share of Finland's total foreign trade will fall below 15 per cent.

There are two basic reasons for the change. First, crude oil imports from the Soviet Union, which account for 80 per cent of all Finnish imports from the country, are now much cheaper, automatically reducing Finland's export opportunities.

Second, the regime led by Mr Mikhail Gorbachev has devolved much decision-making to individual companies and other establishments. Finnish officials, politicians and industrialists, who have developed very good personal relationships with their counterparts in Moscow, are finding that more and more trade decisions are being made elsewhere.

Finland has started to attack the first problem, by buying



more from its Eastern neighbour, although this is easier said than done.

Neste, Finland's national energy group, has agreed to buy a total of 3m tonnes of crude oil from the Soviet Union this year and in 1987, which it will sell on the international market. The oil, although originating in Algeria, Iran and Iraq, will partly offset the surplus.

Finland's paper exporters' sales organisation, Fintup, is also currently negotiating on

selling Soviet paper to third countries and Finnish companies have agreed to import more Soviet machinery.

An old idea of setting up joint venture companies inside the Soviet Union has also cropped up at trade talks. Finland's biggest forest industry company, the state-owned Enso-Gutzeit, has already announced that it hopes to set up a "forest industry production unit" in the Soviet Karelia, just across the border from Finland. The products would mainly be sold to third countries.

Moscow would control 51 per cent of the venture while Finns would hold the balance. However, several questions have been raised over how the share capital would be provided—in the form of land, equipment, labour force, royalties or hard currency? Repatriation of profits, bankruptcy arrangements and quality control are also key Finnish concerns.

The two countries recently agreed to set up a special, interest-bearing account for part of the surplus. Their trade protocol stipulates that a surplus of \$400m either way is acceptable. Now, some \$300m-\$400m will be set aside from the normal clearing account, although the terms of the new account are yet to be settled. This means that a projected



Finns who have developed very good personal relationships in Moscow are finding that more and more trade decisions are being made elsewhere

surplus of \$500m for this year will be allowable.

Next year will be more problematic. There are few suitable products to buy from the Soviet Union and in countering Moscow's other problems, like poor quality of goods and delivery times which are seldom met tend to deter importers.

Both parties appear determined to balance their trade next year, notwithstanding the

special account. The decline in Finland's exports will be felt mainly by small and medium sized companies, particularly footwear and clothing manufacturers.

Some 80 per cent of Finland's footwear exports and almost 40 per cent of clothing exports have gone to the Soviet Union. Switching production to suit Western tastes and, more importantly, finding new buyers, will be a daunting task. A number of such companies have already gone bankrupt and more are expected to do so next year.

The second cause of the problem is more difficult to attack. Finnish exporters will find competition against other Western exporters much harder after the announcement that its 21 ministries and 70 companies will have rights to conduct foreign trade independently, without the supervision of Gosplan, Moscow's central planning organisation.

Eventually this may spell the end for the bilateral trading principle between Finland and the Soviet Union. If more and more trade decisions are made on the factory level in the Soviet Union, Finns ask, how can there be an overall agreement on the volume of annual trade?

Not only have the Finns been refused admittance to the sweet shop, but the shop itself appears to have been moved elsewhere.

## Tokyo tax reforms fail to satisfy Scotch importers

BY CARLA RAPOPORT IN TOKYO

JAPAN'S plans to reform its discriminatory tax system on wines and spirits may not be enough to satisfy the European and US drinks industry, according to top-level industry executives now in Tokyo.

"We have the impression that something will be done, but not necessarily the fundamental change we are seeking. Tinkering with the system will not change it," said Col "Bill" Bewsher, director general of the Scotch Whisky Association in Tokyo yesterday.

The drinks industry mission has met a wide range of top-ranking Japanese officials this week in its efforts to press change to Japanese drinks taxes and tariffs.

The EEC has designated the drinks issue as a test case of

Japan's willingness to open its markets. The issue is due to be before the General Agreement on Tariffs and Trade (Gatt) shortly.

The problem is not so much one of import tariffs but the domestic tax structure on drinks sold in Japan. This essentially puts Scotch whisky in the highest tax bracket, but domestic spirits in the lowest.

"We're very encouraged that the Japanese understand the issue. They know there are distortions which make imported drinks uncompetitive... but there is an anxiety that they won't grasp the nettle," said Col Bewsher.

He added that the problem was essentially a political one, because it involved domestic reform and the domestic drinks industry.

## Moscow reforms trade 'in line with Gatt practice'

BY PATRICK COCKBURN IN MOSCOW

THE Soviet Union's reform of its foreign trade structure from the beginning of 1987 should make Soviet commercial practice more in keeping with the rules of the General Agreement on Tariffs and Trade (Gatt), according to a Soviet spokesman.

Mr Ivan Ivanov, head of the Administration of International Economic Relations at the Soviet Foreign Ministry, told the Weekly Moscow News that although the Soviet Union was denied observer status at the last Gatt meeting "a reform of foreign economic machinery is underway in the Soviet Union."

Mr Ivanov denies that Soviet foreign trade organisation is not in keeping with Gatt rules. He said that in future the decisions in Soviet foreign trade would increasingly be made by individual organisations and not by the Foreign Trade Ministry monopolising control over all exports and imports and charging artificial prices for goods.

From January 1 1987, the Soviet ministries and departments would be given the right

of appearing directly in the world market, Mr Ivanov said. "They will operate according to the cost accounting principles with one regard for domestic tax reform and on the principles of hard currency, self supporting and self financing."

The Soviet Union made a surprise application in August to sit in on the world trade talks of Gatt, the 90 member organisation of which China and four Central European states — Czechoslovakia, Hungary, Poland and Romania — are members.

The Soviet application was turned down. A US trade representative said: "We see no benefit to the Gatt system by USSR participation given the fact that the Soviet international trading system is at fundamental, practical and philosophical variance with the principles and practices of Gatt."

Mr Ivanov attacked the US and its allies for denying the Soviet request to observe the trade talks and stressed that the US had refused the Soviet Union most favoured nation status.

## Unido takes on role of consultant

By Stephanie Gray

THE United Nations Industrial Development Organisation (Unido) has taken on the role of consultants to such leading multinational companies as Bechtel Corporation and Coca Cola of the US, Mr Domingo Sazon, the Unido director-general, said in London this week.

Mr Sazon, who has been in Britain promoting joint ventures for Unido projects, said the organisation had received contributions towards technical assistance projects in such countries as India and China in return for providing data on contracts and easing the paths of big companies through various ministries.

Coca Cola, for example, had had difficulties obtaining a licence for a Shanghai bottling plant at the same time as Unido had been asked to aid the Chinese beverage industry.

Coca Cola's problems were solved and, in return, the company offered assistance in the production of resins by the Shanghai Petroleum Corporation.

Bechtel had contributed towards technical assistance in return for help to secure a contract in Egypt to improve energy utilisation at a glass factory.

## Gillette to set up razor plant in Pakistan

By John Elliott in New Delhi

GILLETTE of the US is to set up a \$125m razor blade manufacturing plant outside Karachi in southern Pakistan during the next two years as the latest stage of its expansion in developing countries.

This follows the successful launch this year of a \$13m factory outside New Delhi in India which has exceeded production and quality targets set by the US parent. Gillette has a 24 per cent equity stake and its Indian partner is Foddar of Calcutta.

Within six months of starting production at the factory, output is running at an annual rate of 8m double edge blades, 90 per cent of the full capacity on single-shift production. The company is licensed to double this to 200m blades with two shifts. Scrap rates are running at 15 per cent of output, partly caused by electricity failures.

"The quality of double-edged blades in India is not exceeded by any other Gillette plant in the world," Mr Colman Mocker Jr, chairman of Gillette, said yesterday after he had attended the official opening of the factory.

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OVERSEAS NEWS

TOKYO'S DISCOUNT RATE

Central bank reveals a change of heart

BY CARLA RAPOPORT

JAPAN HAS been insisting for nearly three months that a further cut in its official discount rate was not necessary. Yesterday, the Bank of Japan did a quick about-face, revealing that it is worried about the economy.

Japan has refused to follow the latest cuts in the west, in spite of intense international pressure, by maintaining that the cost of funds were already at all-time lows. It has also said a further cut would only fuel inflation and that by reducing bank deposit rates, the move would push more money into an already overheated stock market.

A number of factors in recent weeks, has apparently led to the Bank of Japan's change of heart.

First, the stock market moved into reverse in early

September, largely because of the uncertain outlook for the economy. At the same time, Tokyo's sky-rocketing property prices appear to be levelling off, removing another inflationary concern.

Further, the Bank of Japan has found itself under increasing pressure from Japan's business community to provide some monetary stimulus to the economy following the government's recent ¥2,800bn (\$10bn) stimulative economic package.

Earlier this week, the central bank convened a meeting of its regional managers, who apparently painted a suitably grim picture of business around Japan following the yen's appreciation against foreign currencies.

A senior Japanese bank official said yesterday: "That meet-

ing was the trigger they needed to act. They needed to hear from their own people that the economic slow-down was becoming apparent throughout Japan."

What is curious, however, is that the move comes at a time when the dollar has been slightly strengthening against the yen. The Bank of Japan has stood firm as the promoter of a strong yen as a means to help correct Japan's trade imbalance with the west.

This move to cut interest rates in Japan will no doubt add further strength to the US currency. Brokers yesterday estimated the move could put another ¥10 on the dollar's value, perhaps to ¥169 from the current ¥159.

Economists were uncertain yesterday whether the latest cut,

the fourth this year, could actually do much for Japan's economy. According to Nomura Research Institute, gross national product growth of this year will be just 2.3 per cent, the lowest figure since fiscal 1974. The Economic Planning Agency had been forecasting a per cent growth for this year.

Government officials expect the stimulative economic package to add 0.5 per cent to GNP growth over the next few months. Yesterday, no one was prepared to guess at the effect the cut would have.

To most, who recognise that the cost of funds in Japan already stand at all-time lows, the move is seen as a welcome gesture from the central bank, proof that further measures could be forthcoming.



Satoshi Sumita, governor of the Bank of Japan

Carla Rapoport on a report that has made tax reform a rare talking point

Japan taxed by threat of 'creeping VAT'

FOR 35 years, the Japanese haven't bothered with their tax system. Now, tax is a subject of hot debate. By the end of this year, the Japanese may be talking of little else.

Earlier this week, a blue-ribbon government advisory committee handed over its recommendations for substantial changes in the country's tax system to Prime Minister Yasuhiro Nakasone. Now, the focus of debate has shifted to the tax commission of the ruling Liberal Democratic Party (LDP), which is expected to make its recommendations by mid-December. If one had to choose which groups' recommendations carry the most weight, the political group would win by a respectable margin.

As with most Japanese domestic policy decisions, however, this one will be fully aired in public and private before any decisions are made. Mr Nakasone must settle the tax issue before the end of this year, however, if it is to be reflected in the budget for fiscal 1987-1987. Already, the debate has produced some hot potatoes for Mr Nakasone. The next few weeks will be crucial ones for the Prime Minister as he seeks to parlay the tax reform pack-

age into another personal triumph.

So far, the most controversial element of the recommendation from the advisory committee has been a proposal for an indirect tax, similar to the European-style value-added tax (VAT). Mr Nakasone specifically campaigned against VAT during the general elections earlier this year. As the LDP scored a huge victory in that election, it would be fairly difficult for the Premier to backtrack in such short order.

Nonetheless, the Government is committed both to cutting income taxes and maintaining a broadly neutral effect on the overall amount of tax revenues it collects. The powerful Ministry of Finance, conscious of Japan's ¥136,000bn accumulated deficit, strongly favours an indirect tax.

According to economists watching the debate closely, a Japanese-style compromise is expected to be struck between the Nakasone camp and government bureaucrats. "I think we'll see a creeping VAT introduction, a Japanese VAT in a limited form which will make everyone happy because it can be expanded later on," says Mr Takashi Kiuchi, senior economist at the Long-Term Credit Bank in Tokyo.

The creeping introduction could take several forms, from a tax at the consumer level to a tax at the factory gate on manufacturers' prices. If the latter is imposed, small businesses could be expected to be given exemptions.

Two other major issues of contention are the abolition of tax relief on interest for small savers and the introduction of a capital gains tax, both recommended by the government advisory committee. In the case of taxing interest on small savings, the LDP leadership has already displayed a public split. Deputy Prime Minister Shin Kanemaru spoke out forcefully against the proposal at the end of last week.

The taxation of interest for small deposits is aimed at forcing individuals to spend



Prime Minister Yasuhiro Nakasone

more of their money, rather than save, in order to help fund a domestic expansion. But a prominent Japanese economist recently pointed out that if individuals are taxed on their interest, they may simply save more in order to cover the tax.

Capital gains tax is another hot issue. Tokyo's casino-like stock market has long worked on the principle that investors prefer rising share values, rather than dividends, because dividends attract tax. As a result, investors happily pile

into fast-rising shares without worrying about potential for dividends or even earning potential itself. Stock brokers say they are worried that investors' enthusiasm will diminish as a result and more money will flow overseas if Tokyo starts taxing capital gains.

The less controversial issue appears to be income tax, in which the advisory committee has recommended total personal income tax cuts of ¥3,700bn, a reduction of the maximum rate from 70 per cent to 50 per cent and a reduction in the number of tax brackets. Also, the committee appears likely to gain the politicians' approval on their proposal to reduce corporate tax from the current 52.9 per cent to less than 50 per cent over a gradual time-period. Japan's self-employed also look likely to find themselves with few tax deductions.

The real impact of the tax reform package, however, remains with the final decision on VAT. A strict indirect tax could eliminate many of the benefits of personal income tax cuts. A gradual introduction of VAT, however, could mean a gradual introduction of income tax cuts. This, in turn, could mean that the real impact of this package may not be felt for some years.

India seeks court order on Union Carbide

By John Elliott in New Delhi

THE INDIAN Government yesterday asked for a court order restraining Union Carbide, the US multinational, from disposing of its assets until compensation had been awarded for victims of the lethal gas leak at the company's Bhopal pesticides factory in central India nearly two years ago.

At a hearing in the Bhopal district court, counsel for the government asked for the order "within or without the jurisdiction of the court." He said Union Carbide had been disposing of its assets and this could "delay and defeat" any later court order on compensation.

The company's assets which had been estimated at \$4.019bn (£2.85bn) had been reduced to about \$767m.

Legal argument is to be resumed on November 23.

The Indian Government filed a case early in September to Bhopal for unspecified damages against Union Carbide following a ruling in a New York court that the case should be heard in India.

Reuter adds from Bhopal: A team of five Indian and two American lawyers represented Union Carbide yesterday. The company's representatives failed to appear at an earlier hearing.

Twenty-nine women were rushed to a hospital in western Gujarat state after succumbing to toxic fumes from a chemical factory. An ammonia tank at the plant was the source of the leaking gas, according to officials in the port town of Veraval. The women are vendors selling produce near the factory.

Zaire to limit debt servicing to 10% of export receipts

BY MICHAEL HOLMAN, AFRICA EDITOR

ZAIRE HAS announced it intends to limit the servicing of its estimated \$5bn-\$6bn external debt to 10 per cent of export receipts with effect from next year.

The decision represents a challenge to western institutions, notably the International Monetary Fund (IMF) and the World Bank, which have helped draw up one of Africa's most far-reaching economic reform programmes.

Zaire has been singled out by the IMF and the US, President Sese Seko Mobutu's main ally, as an example of an African country prepared to tackle problems caused by an overvalued currency, inefficient state corporations, weak budget management, inadequate private sector incentives and a poor agricultural record.

Over the past four years of reform, however, under the close scrutiny of the IMF, the government has become concerned by the lack of results and the high price it has had to pay.

In particular, President Mobutu has stressed the fact that Zaire remains a net exporter of capital in spite of the pressing need to rebuild the country's infrastructure and rehabilitate industrial and agricultural sectors devastated by mismanagement in the 1970s. In 1984, for example, Zaire paid out \$100m more to medium- and long-term creditors than it received in new funds.

A confidential World Bank

report last year acknowledged the predicament this posed, describing it as "a situation incompatible with recovery or development."

This concern was reflected in the announcement of the decision to limit debt servicing, carried in a statement released in Kinshasa on Tuesday and signed by the President.

The IMF-supported programme had, said the statement, "led the country to operate, without sufficient compensation, a net transfer of capital which is not balanced by consequent investments from external partners."

Such investment was needed if there was to be a recovery which would generate the resources needed for debt repayments, it said.

The statement said Zaire had been spending over 25 per cent of export receipts on external debt servicing.

"Any future programme with the IMF should be seen as a supplementary aid to national efforts, and concluded with a view to a real launch of the Zaire economy, and no longer simply as a programme of austerity and stabilisation."

Last May Zaire signed a 22-month, SDR 214m (\$252m) loan agreement with the IMF. Zaire's decision to limit external debt payments puts that agreement in jeopardy. This in turn will prejudice Zaire's efforts to arrange rescheduling of its external debt, the subject of frequent rounds of negotiations over the past decade.

Strike by GM workers in S Africa continues

BY JIM JONES IN JOHANNESBURG

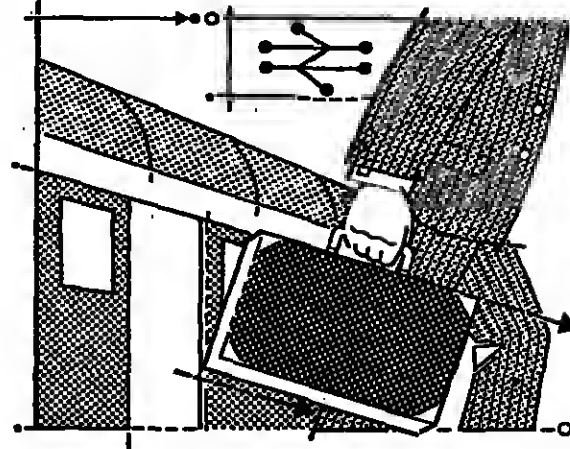
THE STRIKE by about 3,000 South African employees of General Motors went into its second day in Port Elizabeth yesterday while union demands for representation on the new board were negotiated with management.

Between 500 and 2,000 men occupied the motor company's premises on Wednesday night and were planning another sit-in last night.

Union members are concerned that GM's intended sale of its

South African operations to unnamed local buyers could lead to redundancies and have demanded the right to appoint two members of the company's new board.

Late on Wednesday evening GM won a court order calling on The National Automobile and Allied Workers' Union and the Motor Components Workers' Union of South Africa to show reason by November 3 why their strike should not be declared illegal.



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OPEC AFTER YAMANI

Scapegoat for policy that fell to law of supply and demand

THE PEREMPTORY sacking of Sheikh Ahmed Zaki Yamani after almost a quarter of a century as Saudi Arabia's Oil Minister is universally agreed to be of major significance for the oil markets, and therefore for the world economy. But there, agreement ends.

Roger Matthews and Max Wilkinson look at the implications of Yamani's departure

Some believe it signals a tougher policy towards the warring factions within the Organisation of Petroleum Exporting Countries. Others say that the Saudi royal family led by King Fahd is embarking on a more conciliatory line towards the militant oil producers, particularly Iran, and is preparing to make sacrifices in oil production in the common interest of ensuring a higher price. Among even the most expert watchers of Saudi Arabian politics, however, there are major disagreements about the outcome.

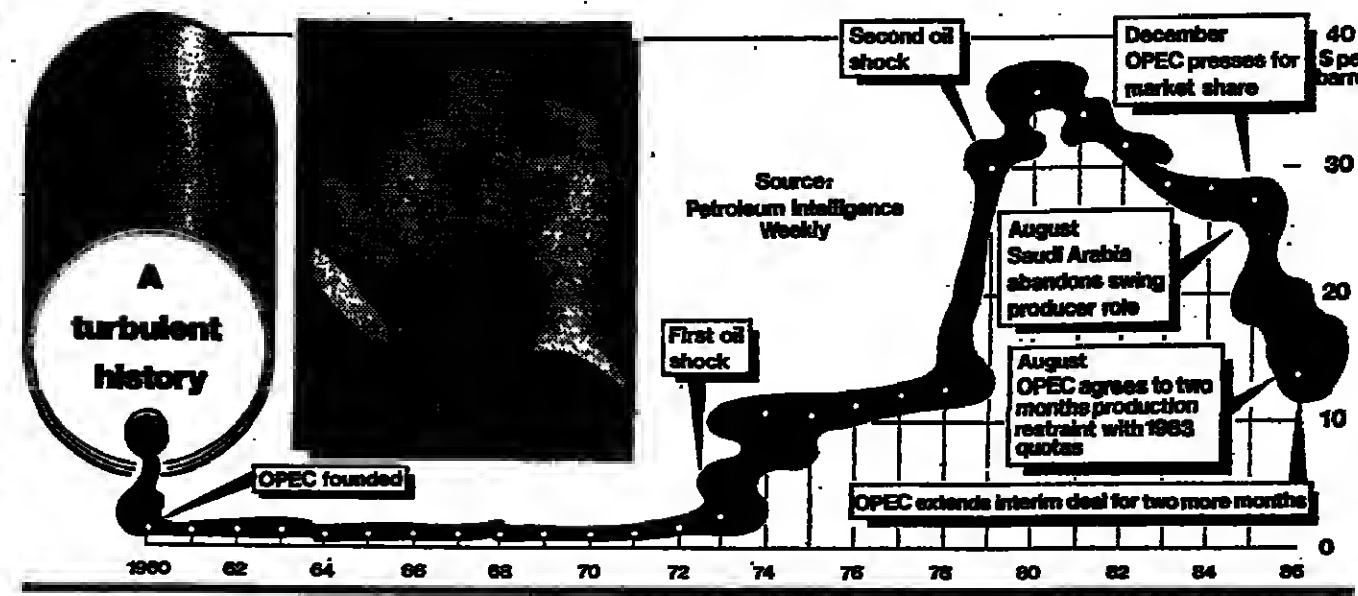
may well signal a considerable degree of nervousness, uncertainty and intellectual confusion in the Saudi hierarchy. It is now fairly clear that the essential policy objective of the King is an oil price of \$18 or more without any significant sacrifice in production by Saudi Arabia.

and this is not the first time that the forecasts have not come true. In my opinion, the price of oil will stabilise at a maximum of \$20 a barrel, particularly when it is taken into account that the consuming countries have used up a large part of their oil reserves and that when prices fall, consumption rises," he said.

The big question, of course, is precisely how King Fahd intends to implement his policy. Does he feel that the complexities of Middle East politics should over-ride the technical aspects of oil price bargaining?

Sharply lower oil prices, and Saudi Arabia's contribution to that decline, have already had a considerable impact on the stability of the region, the full consequences of which have yet to be seen.

It is felt most obviously and immediately in the six-year war between Iraq and Iran, which is today as much an economic struggle as it is a military contest. Iran has small foreign currency reserves and no substantial international backers. Iraq, while also without reserves and additionally deeply in debt, does have the financial support of Saudi Arabia and Kuwait.



across the Gulf or seek to deter shipping from entering the Gulf through the Strait of Hormuz. There has been in the past weeks a worsening of the tanker war. Iran has responded to the cut in its exports from 1.6m barrels a day (b/d) to about 500,000 b/d by stepping up its attacks especially on Kuwaiti vessels, and broadening the range of its operations.

On October 17 a Kuwaiti chartered product tanker Five Brooks was attacked by an Iranian gunboat in the Strait of Hormuz, the most southerly attack since the start of hostilities. In Riyadh it is feared that it will only be a matter of time before Saudi-registered and chartered vessels receive similar attention.

The International Association of Independent Tanker Owners warned last month that more attacks in the Strait of Hormuz could force its closure, with tanker owners unwilling to risk entry.

It is not easy to assess the extent to which such fears have influenced Saudi Arabia's oil policy, but there is little doubt that King Fahd has been apprehensive about the extent to which his country and Iran have been at loggerheads during recent Opec meetings.

Should Sheikh Yamani's dismissal be interpreted in Tehran as a conciliatory gesture, it might have at least a short-term beneficial effect for the more nervous members of the Saudi royal family.

Equally it may pave the way for King Fahd to make reassuring noises at the annual summit meeting of the Gulf Co-operation Council in Abu Dhabi next week.

Oman was quick to ask for oil issues to be placed top of the agenda at the summit, even taking precedence over security. Perhaps unfairly, Sheikh Yamani has become associated in the minds of some Arab governments with a hard-nosed, insensitive Saudi policy to the problems of others.

When the oil price settled this autumn at around \$14 per barrel, many oil companies and Western governments began to see a growing identity of interest with the Saudi oil strategy as it was then expressed by its Oil Minister.

Sheikh Yamani repeatedly said in the last 12 months that he would like to see the oil price stabilise at around \$18 per barrel if this could be done without excessive sacrifices of production by his country.

Privately, he let it be known that a price of around \$15 per barrel might be the best that could be achieved unless Opec could end its year-long squabble about how to allocate limited production quotas between members.

Two years ago King Fahd agreed to the policy pushing for increased market share, even though it was obvious to all observers that this would lead to a price war. The severity of the collapse which followed took almost everyone by surprise, although Sheikh Yamani clearly saw that it was the logical counterpart to a production free-for-all.

Yamani urged a firm and long-lasting commitment to new quotas. King Fahd appears to have shown increased willingness to compromise. He endorsed the unexpected proposals from Iran this August for a temporary two months' revival of the defunct 1983 quota agreement.

The King then intervened publicly at the latest meeting in Geneva after Sheikh Yamani had again refused to endorse a temporary quota arrangement unless it was linked to a much longer term share-out of production.

The King, of course, prevailed, and it was significant that the final communiqué from this meeting attributed to Saudi Arabia the desire to return to a fixed price system, while militant Iran was given the credit for proposing a further temporary extension.

However the sacking of Sheikh Yamani by no means solves the King's essential dilemma. Higher prices cannot be achieved without production cuts and they will not be believed by the market unless they are part of a long-term agreement.

Perhaps the Saudi rulers hope that a new face will at least factor leading to a substantial Opec and so increase the chance of an agreement when Opec reconvenes in Geneva on December 7.

They may prove right, but it seems unlikely that the new Minister will have any major concessions up his sleeve so the gamble may not come off. Not many experts in the oil industry are betting very strongly either way.

New Petroleum Minister in the old mould



HISHAM NAZER, the acting Saudi Oil Minister, is a man with the stamp of his predecessor. He was described yesterday by someone who knew him well as "extremely clever and very self-confident, but with a slightly concealed air."

"Clever, confident, concealed," he was deputy oil minister

Michael Field profiles Hisham Nazer

region of Saudi Arabia, which 10 years ago was the home of most of the kingdom's businessmen and Western-educated civil servants. As Minister of Planning, a post which he still holds, Hisham Nazer has a reputation for smooth organisation. He has good deputies, gives flawless and well-illustrated presentations to visitors and is always excellently briefed.

Whether or not he will be transferred to the Oil Ministry permanently is as yet unknown. It is known that he wants the job, for in any speculation over the future of Sheikh Yamani he has always been

fourth son of King Faisal and the present Foreign Minister, who was Sheikh Yamani's deputy at the Oil Ministry in the early 1970s.

Prince Saud al Faisal has told friends that he does not want the job, but some members of the family would like him to have it. In addition, it is often said that Prince Bandar bin Sultan, the prominent son of the Saudi Defence Minister, who is ambassador to the US, has ambitions to be Foreign Minister.

Whatever happens, Sheikh Yamani's dismissal is likely to trigger a series of new appointments, which will probably be made gradually over the next six to 12 months.

Hisham Nazer graduated from the University of California in Los Angeles with an MA in political science and joined the Saudi Government as a legal adviser in the Ministry of Petroleum in 1958.

He went on to be assistant to the Minister, the late Abdullah Tarik, who was one of the founding fathers of the Organisation of Petroleum Exporting Countries in 1960. Six months after Sheikh Yamani took over the Ministry, in March 1962, he was promoted to Deputy Minister.

He became President of the Central Planning Organisation in 1968 before the CPO was made a full Ministry. The cabinet reshuffle that followed King Faisal's assassination in 1975. In his new job he became one of the leading figures in the government.

Recently the Ministry of Planning has declined as a political force. Saudi development plans have never done much more than state the general direction of the kingdom's development and list an enormous number of projects.

Allocations of money to different sectors have regularly been revised upwards or downwards by huge amounts, even within individual budget years. Now that revenues are running at a sixth of their peak 1981 level, traditional plans have become irrelevant.

Discount in the kingdom forces sacking of stylish servant

RUMOURS of Sheikh Ahmed Zaki Yamani's dismissal or resignation as Saudi Arabia's Oil Minister have persisted for more than a decade. The more they proved groundless, the more the Minister became the dominant figure both in the oil market and in Opec. Neither will be the same again after his summary sacking.

Few men can have held office for so long as the man known as Zaki ("sweet" in Arabic), his friends.

He was appointed to the post in March 1962 by the late King Faisal to replace the radical Abdullah Tarik, one of the founders of Opec and a thorn in the side of the Arabian American Oil Company which runs Saudi oil production.

Mr Turki had fallen out of favour because of his uncompromising idealism. By contrast, Sheikh Yamani was an adept realist, a long-term strategist.

As it happened the Meccan-born jurist and Harvard post-graduate student had already disintegrated Aramco from a case brought before the Meccan religious courts, which threatened the validity of its concession. Later he was to negotiate state participation in the giant concern, and finally a full takeover while maintaining good relations with the oil industry.

Sheikh Yamani's charm and charisma first made themselves felt worldwide in 1971 at the time of the first confrontation between Opec and the major oil companies. It was his later role as a moderate or restraining influence within Opec which established him as an international figure and indeed a statesman.

The voice of reason, sugaring the pill of over-escalating oil prices in the mid and late 1970s and constantly equating

Richard Johns looks back on the career of Zaki Yamani

the interests of Saudi Arabia with those of the West, belonged to the Oil Minister.

The occasion of his dismissal may have been publicly given to a price discount offered customers in the wake of last week's Opec conference in Geneva, although it would not have contradicted the accord reached there.

A more substantive cause of his political demise related to one point in the otherwise convoluted Saudi Government statement herding the final compromise which brought the protracted meeting to an end. That was the stipulation that an extension of the interim accord on the limitation and sharing of output until the end of 1986 should be dependent on the return to a six per cent price.

Nearly all Opec delegates—not least Sheikh Yamani—realised that achieving such an objective could take years, rather than months. They regarded its inclusion in the communiqué as an aspiration rather than a firm commitment—but that view was not apparently shared by King Fahd and the Saudi ruling hierarchy.

Over the past year, the groundswell of opposition to Sheikh Yamani within the kingdom is believed to have mounted because the policy adopted by Opec last December aimed at recovery of market share went badly awry with the collapse of oil prices.

The policy was most vigorously opposed by Saudi Arabia and Kuwait, the only two Opec members capable of contemplating a drastic fall in per barrel revenues. It became the focus of increasing criticism in both states as economic recession tightened.

Although it can be assumed that Sheikh Yamani advised the Saudi King and senior princes of the risks involved in Opec's switch of direction, it was the ruling family who made the final decision. The policy given to and stature established by Sheikh Yamani has tended to obscure the fact that the Minister was essentially a servant, albeit one with considerable brilliance, implementing policies which in the last analysis were those of a tightly-knit group within a family.

It is perhaps surprising that Sheikh Yamani survived so long in a post of critical sensitivity for a state possessing about a quarter of the world's oil reserves, when other essential areas of Government have been reserved for senior princes.

He was widely expected to be dropped or moved following the assassination in 1975 of King Faisal. The present King, who became Crown Prince at this point and the realm's chief executive, was known at that time to be very hostile to him personally. Yet it was decided that his skills as a negotiator and diplomat, his knowledge of

the oil market and industry, and his bravura as an international public relations man were much too valuable to lose. Since then although rumours of his impending dismissal have tended to lose credibility, animosity towards him has increased.

The dash which he has put on the world scene has always been resented by more powerful but insular elements within the kingdom. Perhaps the crucial factor leading to his dismissal has been the animosity of Prince Sultan, the number three in the ruling hierarchy and Minister of Defence, and Prince Salman, Governor of Riyadh. Both men are brothers of the monarch.

Sheikh Yamani is known to have been unhappy with the oil barter agreements reached involving the purchase of Rolls Royce-powered Boeing 747 transport aircraft in 1984 and Tornado aircraft from the UK earlier this year.

Two jealous commoners are also said to have been anxious for his downfall — Mr Mohammed Aba Khalil, Minister of Finance, and Sheikh Hisham Nazer, Minister of Planning, an obedient favourite of the King who has been appointed as acting successor.

Two underlying factors have been common to the forces working to undermine Sheikh Yamani. One is the resentment among the dominant Najdis from the central heartland of Saudi Arabia against the cosmopolitan Hejazis from the Western provinces. The second is envy over the image built up by a man who internationally receives more publicity than any other Saudi, including the King himself.

From this point of view Sheikh Yamani may have been his own worst enemy, because of the air of disaster and self-satisfaction that he can convey. Undoubtedly the man who can cause the price of a barrel of oil to rise or fall by \$1 simply by making a cryptic answer to a reporter's question is vain.

He is also a man of great kindness to those whom he likes as well as the possessor of a captivating charm. His subtlety and shrewdness in dealing with people other than politicians and negotiators knows no bounds.

At the end of one Opec conference a handful of correspondents called for a briefing, were astonished to see him emerge from his suite with a reporter from the News of the World.

On the flight home the courtly approacher meekly exclaimed: "I've got the lead story tomorrow." What is it? "The oil czar and the stars," he replied, Sheikh Yamani had talked with him for five minutes about his knowledge of astrology.

Certainly the sacked Minister will not lack the means to pursue his interests, having amassed a great fortune as beneficiary of a grant of the House of Saud. He enjoys homes in Jeddah, Riyadh, London, Sussex and Sardinia at the least, as well as part-ownership of a very large ocean-going yacht.

Business pursuits will no doubt occupy much of his time and it was speculated that he might become the Islamic representative on the International Court of Justice. He will also look forward to devoting even more time to his young children.



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UK NEWS

Teachers offered 16.4% rise with firm conditions

BY PETER RIDDELL, POLITICAL EDITOR

TEACHERS throughout Britain are being offered average 16.4 per cent pay increases in two stages, next January and October, although only if there is a firm deal on a new pay structure and conditions of service. These terms were announced in the House of Commons yesterday by Mr Kenneth Baker, the Education Secretary, and Mr Malcolm Rifkind, the Scottish Secretary. Mr Baker stressed that matters "must now be resolved on all the terms and conditions set out. The Government will not be prepared to amend them further, or to make any additional resources available."

US falls short of tunnel target

By Paul Betts and Andrew Taylor

US INVESTORS in Eurotunnel, the Anglo-French channel tunnel consortium, are understood to have subscribed £15m to the consortium's £266m international share placing, slightly better than expected but still below the original US target of £20m. Eurotunnel announced on Wednesday night that it had successfully concluded the placing although it has not provided a breakdown of the amounts individual countries contributed. About £75m is thought to have been raised from more than 49 British institutions with French institutions raising a similar sum. Originally the consortium had expected to raise about £70m each in Britain and France.

Boots plans chain of children's stores

BY CHRISTOPHER PARKES, CONSUMER INDUSTRIES EDITOR

BOOTS, the chemist which sells everything from streptomycin to budgie seed, spread its wings yesterday with a plan to launch a chain of specialist children's retail outlets. The scheme, piloted by a wholly-owned subsidiary, Childrens World, could lead to the opening of 30 to 40 edge-of-town stores around the UK in the next five years, the company said yesterday. Development of a chain on that scale would cost more than £100m, according to Mr Alan Ripley, managing director, who also sits on the parent's retail division board. The first three Childrens World stores, selling clothes, toys, books, junior bedroom and nursery furniture, maternity clothes, baby goods and snacks, were expected to open early next year in Dudley, Worcester, Chiclewood, north London and Leicester. They would each provide about 30,000 sq ft of selling space.

Plan to change newspaper bargaining

By Philip Bassett, Labour Editor

NATIONAL newspaper proprietors plan to end all industry-wide bargaining with print unions. The Newspaper Publishers' Association's move marks a further shift in the balance of power between unions and management in the rapidly changing national newspaper industry and is a significant change in the association's role. The NPA council has decided to end its industrial relations role - the principal reason why it was originally established 80 years ago. The association has written to all the print unions informing them that "no useful purpose would be served in continuing national negotiations" over wages and conditions. The unions have acknowledged the move and are to consider it at their executive meeting next week.

ICI shrugs aside fertiliser problems

BY TONY JACKSON

IMPERIAL Chemical Industries yesterday shrugged aside problems in its important fertiliser business to produce the best third-quarter figures in its history. Full-year profits are now expected to regain the £1bn level seen in 1984. Pre-tax profits for the quarter were £250m, 41 per cent ahead of last year's £182m. This was despite a move into loss by the fertiliser business, which made £97m profit in the whole of last year and £136m the year before. The fertiliser market has become increasingly difficult throughout the year. Norsk Hydro of Norway, the world leader in the market, last week announced a third-quarter loss in fertilisers of Nkr 99m (£9.5m) against a profit last year of Nkr 240m. Both ICI and Norsk Hydro are investing heavily in modernising UK fertiliser plants.

Austin Rover workers accept two-year deal

BY HELEN HAGUE, LABOUR STAFF

THE Austin Rover Group's 26,000 hourly-paid workers have voted by more than two to one in a secret ballot to accept a two-year pay deal, recommended by union negotiators. Shopfloor workers at the state-owned car makers' 11 plants voted by 14,285 against 6,849 to accept the company's pay and conditions package. According to Austin Rover, the deal is worth about £21 a week over two years. It is made up of a 3 per cent across the board grade increase in each of the two years, plus the potential to earn an extra £10 a week through "quality bonuses". In addition, workers will be able to earn up to £7.50 a week through productivity bonuses.

Industry predicts PC upsurge in offices of developed world

BY DAVID THOMAS

HALF the office workers in the developed world would be using personal computers by 1995, Mr Mike Swavely, Compaq's vice president for marketing, predicted in his keynote address to the FT's fourth professional personal computer conference yesterday. In the US there are about 8m business PCs or about 14 per cent of the potential market. Some 3m of these were installed in the last year indicating strong market growth. Looking ahead to 1995, personal computers would be performing many tasks now done by mini computers. Better communications would allow PCs to be linked together to provide work group capabilities such as electronic mail. Users could expect to see continued price reductions at the rate of about 15 per cent to 20 per cent a year. In 10 years' time only about a quarter of PCs would be sold direct by the manufacturer. The rest would be sold through computer dealers. Artificial intelligence techniques would be integrated in today's standard applications such as word processing, graphics and spreadsheet sheets. Work performed on today's expensive scientific work stations would be done by PCs and other direct channels. Direct selling would concentrate on mainframes and integrating PCs into a company's total information technology requirements. IBM would continue to be the market leader but it would never gain control of the PC industry. Mr Brigitte Morel, managing director of Intelligent Electronics Europe, said that in Europe PCs were being used by about 8 per cent of the potential professional users. The figure would grow to about 20-25 per cent by 1990. This year PC hardware sales in Europe would grow by 38 per cent by volume and 18 per cent by value. Software sales would grow by 35 per cent by volume and 21 per cent by value. Factors fuelling this growth included price cuts; increased computer literacy; the availability of software in local languages and the greater acceptance of PCs in large companies. The UK was an early leader in the use of PCs by large companies but West Germany was now following suit. The European market was fiercely competitive with about 20 compa-



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## UK NEWS

Janet Bush reports on increased gilt-edged competition

# Market snaps up Treasury stock

THE oversubscription of this week's tender of UK gilt-edged stock clearly demonstrated the advantage to government funding of 27 highly capitalised market makers who have the ability to take large amounts of stock on to their books.

It is notable that the successful placing of this week's offering was achieved despite fragile sentiment and almost non-existent retail demand.

The bulk of the £1bn 10 per cent Treasury Convertible Stock 1991 appears to have ended up in the hands of primary dealers, some of whom will no doubt be holding stock at a loss in a gently easing market. Under the new market structure inaugurated on Monday, the responsibility for feeding fresh stock to retail investors will most likely lie with market makers rather than the Bank of England.

Mr Stephen Lewis, senior economist at brokers Phillips & Drew, said: "One wonders whether there will ever be a situation when the

Bank of England has a tap on its books."

It is a strong possibility that market makers' appetite for stock, backed up by the capital to absorb any losses inherent in holding gilts on their books, could mean that almost every tender of fresh stock will be oversubscribed.

Mr Lewis mused on the fact that the Bank of England can decide how much of a fresh stock is allotted to which market makers and therefore the ability of the Bank to manipulate the whole system. "The going hasn't got tough yet but the Bank is not going to see its friends suffer," he said.

This implication is certainly not lost on foreign houses operating in the UK gilt market for the first time, some of whom are concerned that the Bank's overall responsibility for the health of UK institutions should not translate into favouritism in operating the gilt-edged market.

At least two US market makers

played a significant part in this week's tender. These primary dealers were believed to have bid for a large amount of stock, partly to satisfy demand from US investors who found the yield attractive in comparison to equivalent short-dated bonds in the US market.

The two houses appear to have marketed the stock to their US clients in a currency-hedged package, cutting out the risk of weakness in sterling.

There appeared to be no consistency in demand for this week's offering. The stock proved popular to those houses who had evaluated the unusual dual convertible options to be a good buy but did not find such an enthusiastic response from other houses who preferred to look at the gilt on its merits as a short-dated stock which seemed rather expensive.

Until the Bank of England makes its decision on whether to introduce an auction system into the UK gilt

market after a series of experiments, probably early next year, the parallels with the US Treasury bond market will only be partial.

The habit of market makers in the US of driving down prices ahead of a tender spilled over into the UK market this week but there was no sign of one house attempting to take out the whole issue to squeeze its competitors.

There was always bound to be a measure of natural caution in the first week of the new market but the constant breakdowns of the Stock Exchange's Topic system which displays price quotations militated against trading aggression and client interest.

The gilt-edged market is not dependent on the Stock Exchange's systems to trade but uses Topic as a notice board for prices. Primary dealers who do not already display prices on other systems are getting frustrated and many are already seriously considering booking pages on Reuters and Teletext.

## CBI urges shorter merger inquiries

BY DAVID CHURCHILL

THE time limit for merger investigations carried out by the Monopolies and Mergers Commission should be reduced from six to four months, the Confederation of British Industry said yesterday.

The CBI, in its evidence to the Department of Trade and Industry's review of competition policy, points out that the present period of merger referral and investigation effectively stretches to nine months or more a year. "This is longer than most other major industrial countries and must be reduced," the CBI states.

It believes that the length of investigations could be reduced by changes in the commission's procedures. "One practical step would be to end the present practice of requiring all witnesses to attend in person," it says. "Given that the commissioners are part-time the simple scheduling of meetings causes unnecessary delay."

The CBI also suggests that more full-time commissioners should be appointed. "Compared to many

countries the UK system of part-time members of the commission makes it harder for commissioners to develop the expertise needed to cope with continuous changes in technology and market conditions," it says.

The CBI has found considerable concern among CBI members about the present state of UK competition policy. "If UK policy is to keep pace with developments in global markets more fundamental changes will be needed," it says.

It believes that in certain industries companies must be of sufficient size if they are to achieve the scale of investment in process and product innovation to compete with Japanese or US competitors. "An inability to match competitors on global markets can mean rapid losses in market share in the UK," its evidence suggests. "When considering levels of concentration in the domestic market, therefore, it is necessary to consider the dynamic effects of such losses in competitiveness."

## Anglia invests \$1m in Israeli TV venture

BY RAYMOND SNOODY

ANGLIA Television has joined a consortium planning to apply for one of the franchises for the proposed new channel of commercial television in Israel.

Anglia, one of the middle-ranking Independent Television (ITV) companies, is taking a 20 per cent stake in a consortium being put together by Mr Doron Abrahami, a London-based Israeli documentary producer who has worked for Granada, Thames Television and Channel 4.

The franchise, to be awarded for different days of the week, are expected to be advertised next year with a target launch date 1988. Anglia's stake of \$1m (£710,000) is the largest single foreign investment in the consortium.

The Anglia move is an example of the increasingly international outlook of Britain's commercial television companies. ITV plans to launch Superchannel, its satellite channel for Europe on January 30.

Granada, one of the five network companies, is believed to be having talks with the French publishing

group Hachette on the possibility of joining a consortium to bid for TFI, the French first television channel.

The channel is being privatised by the French Government. Granada already owns a 3 per cent stake in Canal Plus, the French subscription television channel, with an option to increase it to 5 per cent.

Mr David McCall, chief executive of Anglia, believes the Israeli move will prove an interesting diversification for the company.

Mr Richard Northcott, the British retailer who built up the Dodge City do-it-yourself chain, has succeeded in his bid to buy Embassy Home Video from Coca-Cola for \$85m. Mr Northcott, a 40-year-old accountant, who is chairman and chief executive of Nelson Holdings International of Toronto, announced yesterday that it has completed the purchase ahead of the October 31 deadline.

Nelson is an example of the growing role Britons are now playing in the US film and video industry.

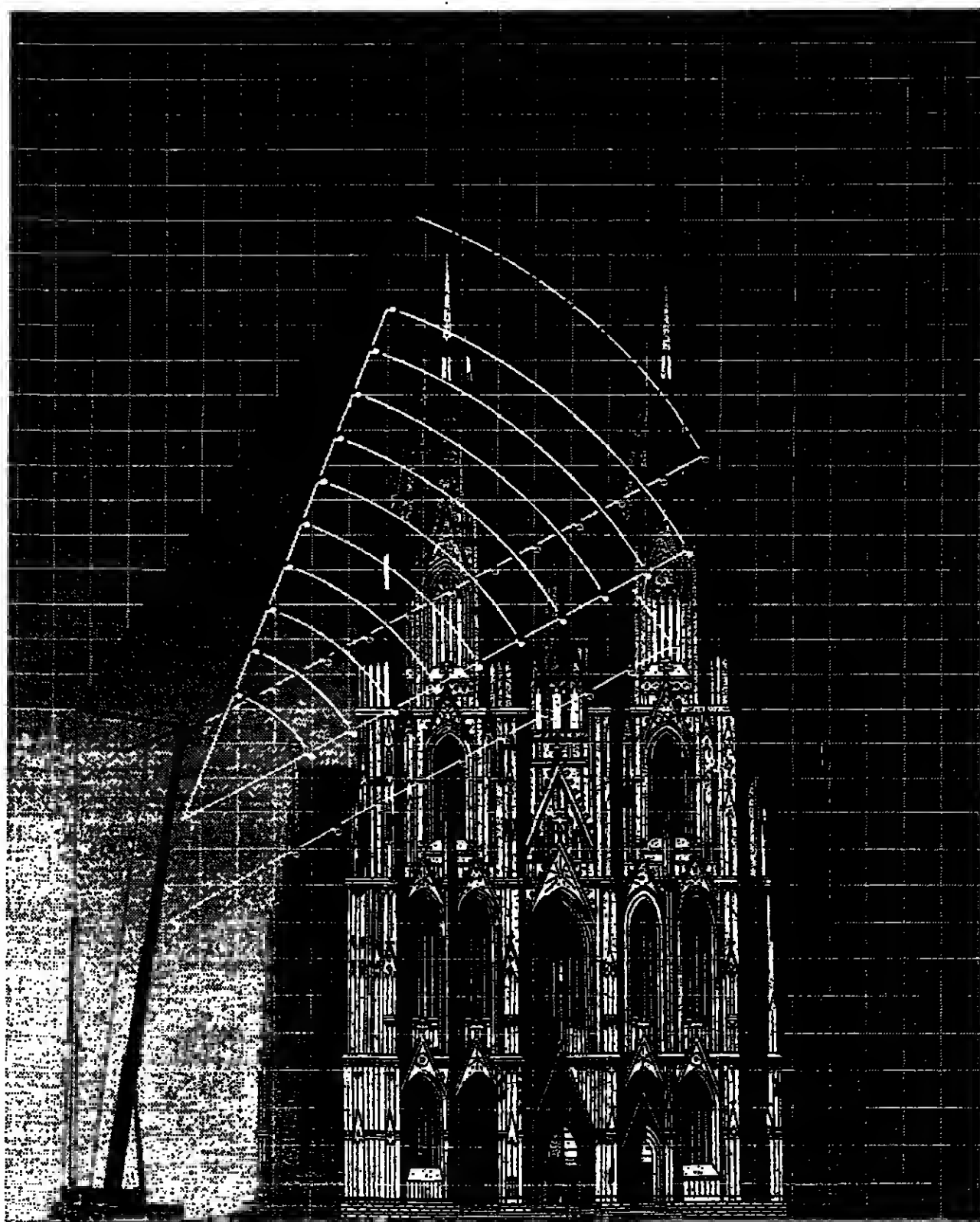
## Krupp engineering for excellence

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 **KRUPP**



UK NEWS

Close battle over stock exchange vote on Isro merger

BY CLIVE WOLMAN

NEXT MONTH'S vote of London Stock Exchange members on the proposal to merge and form a joint exchange with Isro, the body representing the multinational financial conglomerates, is becoming a closely-fought battle with the odds only slightly in favour of the proponents of change.

The two constitutional amendments, which have been proposed by the council led by chairman Sir Nicholas Goodison, require the support of 75 per cent of those voting at a meeting or subsequent secret ballot on November 11 and 12. Nearly all the 48 council members are participating in a concerted information campaign of speaker meetings, publicity literature and tapes, aimed at explaining the council's position to the exchange's 5,281 members who are eligible to vote.

The main issue for the opponents of reform is the terms of the compensation scheme by which individual members will receive £10,000 each when they reach 60 or retire (if later), in return for surrendering ownership and control of the exchange to Isro and stock exchange member firms. Another constitutional amendment which proposed a different compensation scheme was rejected in June 1985 when it won only 73.8 per cent of the votes.

On Wednesday, the members of Isro, the International Securities Regulatory Organisation, voted in favour of the merger by 184 votes to one with 23 abstentions. The stock exchange opponents of the merger are now citing the Isro vote as further evidence of their claim that Isro members are being granted entry to the stock exchange and access to its facilities on the cheap.

According to Mr Richard Bradshaw, a partner of the stockbroking firm Vivian Gray who was one of the members of the anti-reform steering committee last year: "We cannot be steamrollered into this merger by Isro. We are still the proprietors of the exchange. Their offer is derisory."

The biggest blow to the opposition camp has been the defection of Mr Jeremy Lewis, of Seymour Pierce, who topped the 1984 poll to the stock exchange council as the leading critic of the pending changes.

European shipyards 'could be wiped out'

BY KEVIN BROWN, TRANSPORT CORRESPONDENT

THE EUROPEAN shipbuilding industry could be virtually wiped out unless EEC industry ministers agree to raise limits on public subsidies, British Shipbuilders (BS) said yesterday.

BS is planning a campaign to persuade industry ministers to raise subsidy limits to levels which the corporation says will allow European shipbuilders to compete fairly with Japanese and South Korean yards.

Board members have already had talks with officials of the Trade and Industry Department and the European Commission in an attempt to influence a final decision on subsidy levels due to be taken by the Council of Ministers on November 18.

The Council has given approval in principle to a draft directive on shipbuilding aid produced by the Commission, which proposes a common ceiling on subsidies through-

out the EEC, with a strict monitoring programme to prevent cheating.

This directive will come into operation at the end of this year, replacing the existing rules, under which direct subsidies have been progressively reduced, contributing to reductions in shipbuilding capacity through Europe.

The BS campaign is aimed at persuading the Council to accept the results of a survey carried out for the Commission, which indicated a gap of up to 48 per cent between current ship prices and the European costs.

This compares with a limit on direct subsidies payable to BS of 20.5 per cent of contract prices, although the corporation's losses are also met by the Government.

BS said the result had been that the £70m a year interest-free fund established by the last Labour Government to subsidise shipbuilding has been consistently underper-

Directors pessimistic over economic outlook

BY JANET BUSH

MORE THAN half of Britain's top directors find the Government's economic policies attractive to business but just under half are less optimistic about the UK economy than they were six months ago, according to a survey by the Institute of Directors published today.

The poll of a sample panel of 200 leading company directors was the first since the political party conference season which ended earlier this month and highlights the failure of the opposition parties to win the confidence of business leaders.

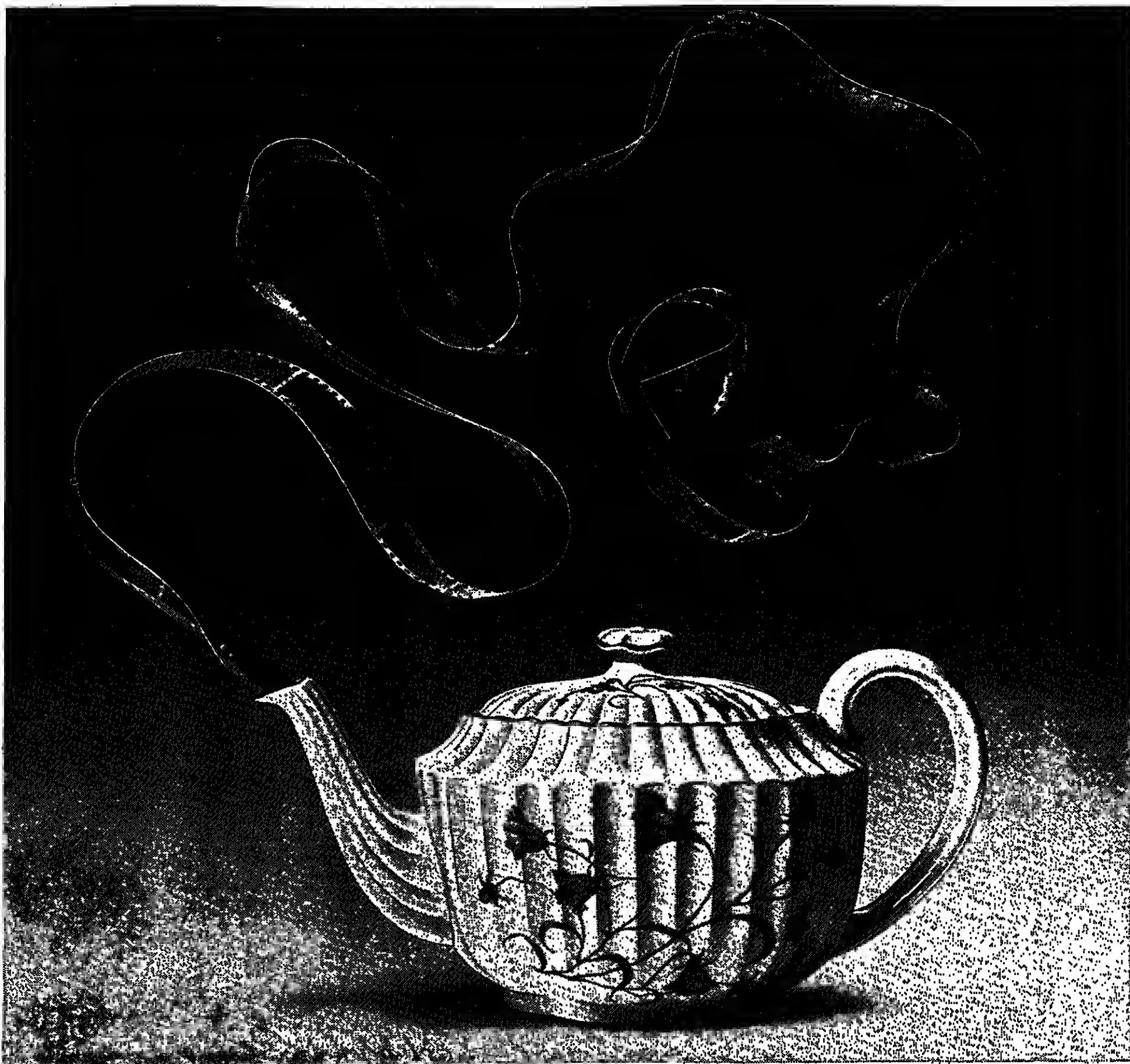
Mr Graham Mather, head of the IoD policy unit, said: "There is a sharp gap between the credibility of Government policy, which 80 per cent of directors find credible whatever their views on its attractiveness, and the opposition. Both the Social Democratic Party/Liberal al-

liance and the Labour Party must be disappointed that their party conferences have not improved business perception of the credibility of their approaches to economic policy."

The survey results show the number of directors who do not find the policies of the Alliance credible has risen from 53 per cent in August to 65 per cent. As many as 67 per cent find Alliance policies unattractive to business compared with 58 per cent two months ago.

Despite the general confidence in the Government's economic policies, 48 per cent of directors are now less optimistic about the UK economy as a whole than they were six months ago.

The survey is available from the Policy Unit, Institute of Directors, 116 Pall Mall, London SW1E 6HP.



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TECHNOLOGY

# How to cast zinc in a money-saving mould

Peter Marsh examines new techniques which can cut the cost of component production

MANUFACTURING engineers are continually trying to find ways to reduce the complexity, and therefore the cost, of the hundreds of individual parts that comprise even the most mundane industrial product.

In the electronics and instruments industries, with their emphasis on high-precision components, the drive in this direction is beginning to favour new die casting methods. These can produce items made to close tolerances and which require fewer manufacturing steps than conventional production techniques.

To take one example, Printed Forms Equipment, a UK maker of paper separating mechanisms for printing equipment, used zinc casting methods to reduce from 47 to three the components required for its products (see diagram).

The three castings, made for the company by Kenlows Die-casting Products of Hoddesdon, Hertfordshire, are complex three-dimensional parts made to high accuracies and containing intricate arrangements of holes and other features. The items they replaced were mainly a mixture of steel and brass

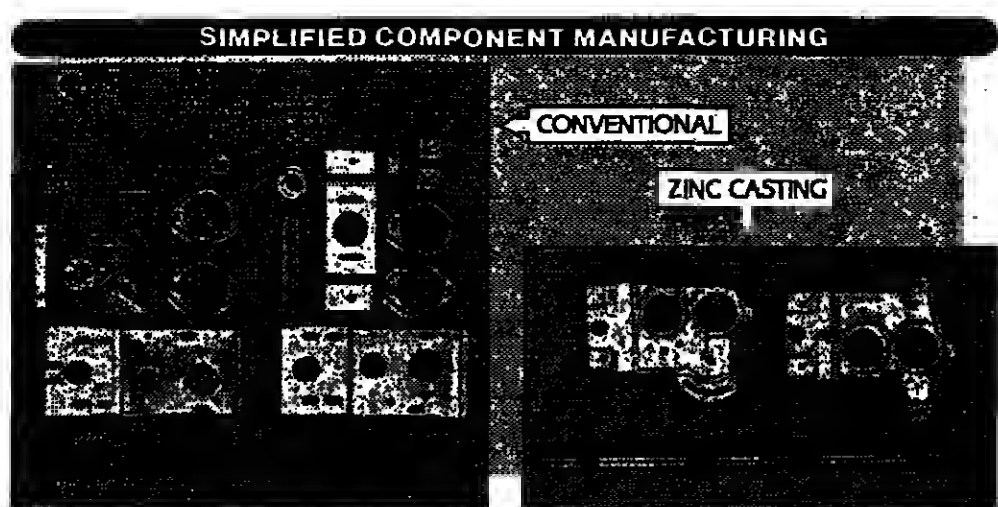
pressings and other parts that had to be fashioned using machine tools.

As a result of the fewer parts and reduced assembly expenses, the cost of the final manufactured item was reduced by 90 per cent, according to the Zinc Development Association (ZDA), an umbrella body for the zinc industry in the UK.

The association, which is attempting to increase the use of zinc cast products in the instruments and electronics industries, says it is today relatively easy to make, using zinc die casting, small intricately fashioned parts in which tolerances are as little as one hundredth of a millimetre.

In another example, cited by the ZDA, Rank Xerox, the office equipment manufacturer, used to make a precisely fashioned component by machining it from a large block of aluminium, an intricate and lengthy process. Later, after the company turned to die casting to make the same part, the production cost was reduced from £90 to £5.

Similarly, Burroughs, the computer company, at one time



thought about machining from aluminium a set of components used in cheque-sorting machines. It soon dropped the idea after realising that this would cost about £21 per set as opposed to the £4.50 involved in making the parts by casting zinc.

Other electronics and computer companies in the UK

which in recent years have increased their use of zinc die-cast products include Racal, Plessey and IBM. Many of the individual successes for the die casting industry involve small, mundane parts which hardly anyone notices yet which do vital jobs. British Telecom uses in its telephone exchanges thousands

of tiny flanges, each costing only a few pence. These are made by IMI Precision Diecastings of Birmingham, and contain a highly intricate pattern of holes together with a precisely made thread for securing another component. Even as recently as ten years ago, producing such highly accurate parts with die cast-

ing techniques would have been difficult. There would have been little option but to make the component roughly to the dimensions required, possibly by pressing, and then to machine it to shape.

Later, other parts would have to be added, perhaps by brazing or by fastening items with screws. All these processes are fiddly, time consuming and expensive. A range of new casting techniques has, however, improved the position.

The casting industry uses more precise methods to reduce the temperature of the molten metal that is poured into a die and which, as it cools, takes up the die's shape. These better methods are partly the result of computerised techniques used to design in an individual die the optimum layout of the channels through which water passes to cool the metal.

Other advances include computerised techniques to design die shapes, improved alloys and advanced control methods to make possible more intricate cast products with thinner cross sections.

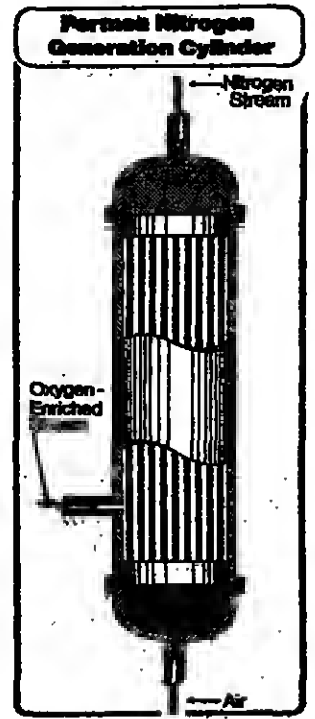
## Low-priced gas from a portable cylinder

**NITROGEN GENERATION** on site for as little as a tenth of the price of the purchased gas can be obtained from systems offered by Ferma Inc, a subsidiary of US chemical giant Monsanto.

The systems use hollow fibre membranes to separate air into a nitrogen stream and an oxygen-rich stream.



Ferma claims the systems are up to four times more efficient than previously available membrane separators. System capacities are from three to 20,000 cubic metres an hour and units can be



arranged to give specific purities, for example, 2 per cent oxygen content for the storage of apples. More from Ferma, care of Monsanto Europe in Brussels on 02 781 4315.

## DOES YOUR NETWORK FAIL IF YOUR COMPUTER GOES DOWN?

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SAW WIRE developed by a subsidiary of Degussa, the Frankfurt, West German company, consists of a rustproof steel wire "armoured" over its complete surface with metal carbide chips. The company, Mahler Dienstleistungen of Kollingsen, claims the wire is suitable for cutting all material, from soft to ultra-hard, and can make 2.5mm cuts in any straight or curved direction. More from Degussa in Germany on 09 218 2800.

FROZEN CHICKEN is being produced at 4,000 pounds an hour at Buxted Poultry in the UK using a single drum, spiral freezer from APV Fara-freeze of Thetford, Norfolk (0643 82511), and the latest in automatic machinery for portioning chickens. The line, believed to be the most up to date in the UK, includes a computerised system that selects chickens by weight, automatically portions them and then feeds them to the APV freezer and a computerised weighing system. The old line was operated manually and produced about 1,500 lbs of frozen chicken per hour.

AN ALARM radio system from ICS of Hounslow, Middlesex, UK, (01-755 2501) consists of a mains-powered base station and up to 99 battery operated stations. The base station monitors all the transmitter frequency channels, responding when any of the station units is activated manually or by a security or fire sensor. The base station weighs only 3 kg and simply needs connection to the mains. A battery takes over for 60 hours in the event of mains failure.

IBM COMPATIBLE computers have been introduced by the General Electric Company of the US for production line use.

The GE unit, compatible with the PC/AT personal computer, is a fully industrialised system for the factory floor. Called Gimstar, it is designed as an automation coil controller at the lower levels of computer integrated manufacturing (CIM). It performs such functions as data acquisition, logging and reporting.

## Diversification vital to market revival

FINDING new applications for zinc die casting is vital for the zinc industry worldwide. While output of the aluminium die casting business has generally been expanding, due largely to increased uses of aluminium in cars and other consumer and industrial products, output of zinc products is in decline in much of the developed world (see table).

This is partly due to substitution of other materials, plastics for instance, in products such as toys and building fittings for which zinc has traditionally been used. In the car industry, where zinc fittings were used in large quantities, uses of the metal have decreased as part of the drive to cut the weight of vehicles.

In Britain, where output of zinc die cast products fell from 57,000 tonnes in 1975 to 33,000 tonnes last year, the downturn is explained partly by the declining fortunes of UK toy producers such as Lesney and Corgi which in the 1970s were substantial users of zinc.

Another factor is technological change in the die casting industry itself. Due to improvements in technology as a result of which cast products can be made with thinner sections, components today often contain 25 per cent less metal than the same parts made 10 years ago.

In the UK zinc die casting industry, which has a total output worth about £70m annually, relatively low-value items made to low tolerances account for a large proportion of production. Such items, including building and domestic hardware, toys, sports goods, domestic appliances and cutlery, accounted for 47 per cent by weight of the UK zinc die-cast market last year.

But while production of such items has been falling with the overall decline in the industry, output of higher-value products, used in the electronics and instruments industries, has increased. In these two areas, total production increased from 3,140 tonnes in 1975 to 4,600 tonnes last year. The tonnage as a

proportion of total UK zinc output climbed from 6 per cent to 14 per cent.

According to the Zinc Development Association (ZDA), similar trends are taking place in other parts of the developed world. In other countries, however, precise figures showing the industries which use zinc cast products are not normally available.

The zinc industry claims that cast products made from zinc are especially suitable for making high-value, close-tolerance items. The lower melting point of zinc compared with aluminium makes it a less difficult metal to work with in casting.

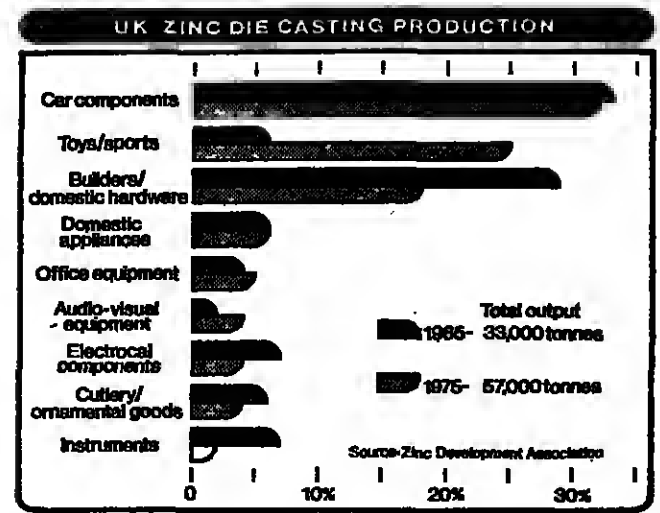
As a result of this, tolerances using zinc casting can be smaller compared with aluminium casting. This follows from the reduced likelihood (due to the lower temperature of the metal in the die) of the metal damaging the mould during a casting operation, and so leading to less accurately made components.

After a recent marketing survey, the ZDA estimates

that the potential exists to produce a further 2,000 tonnes a year of zinc-cast items for the UK instruments and electronics industries. If these figures could be realised, the zinc die-cast business could increase production by an overall 19 per cent.

Although many zinc casting companies in Britain have gone out of business due to the declining fortunes in the industry, those which have emphasised work in the higher-value market areas have generally done well. Aven Diecasting of Birmingham has increased annual sales from 200,000 in 1980 to £2.4m today, with production rising from 400 tonnes a year to 1,300 tonnes. Much of the extra production has been for the electronics industry.

Other companies which specialise in producing parts for the electronics industries include Dyson of Milton Keynes, Pressurecast Products of Windsor and Bridgton-based Associated We-cura.



Country	Metal	1985	1984	1983	1982	1981	1980
		US	Al	—	676	591	491
Japan	Zn	—	278	297	286	304	314
	Al	492	440	391	375	389	369
UK	Zn	—	—	—	184	121	119
	Al	42	44.5	20.3*	30.2*	35.2*	42.7
W. Ger.	Zn	33.5	35.9	34.4	34.9	37.7	41.4
	Al	184.7	170.3	153.4	144.5	146	153
W. Ger.	Zn	76	78	80	79	85	92

Source: Zinc Development Association of the UK. Al=Aluminium, Zn=Zinc. \* Low figures do not include all of the industry.

AIR 94%

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## Ford's lean burn engines run largely on air.

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goes in. And less fuel, more efficiently burned, means that cleaner exhaust comes out.

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'Lean burn' is part of the future, an elegant solution to a difficult problem. And it's here today. Various Sierras, Orions, Escorts and Fiestas already

have lean burn engines and not at premium prices.

But that's what Ford are famous for: taking the latest technology and making the benefits available to all. That's not just hot air.



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**You still pay the normal economy fare.**

**BA gives you less knee-room. Without**

**reducing the price.**

**As a competitor, they're closing in.**

**Trouble is, it feels as though their seats are, too.**

**/// SAS**  
**The Businessman's Airline**



MANAGEMENT

EDITED BY CHRISTOPHER LORENZ

**MOST** Western countries have dozens, if not hundreds, of fledgling science-based companies which sell products or ideas based on highly promising technical skills. Yet very few of them develop to become corporations of an international stature.

The reason, it is commonly suggested, is that these concerns lack both the motivation and the management techniques required to master the far from trivial transition from small company to major player.

There is the danger, too, that after a small company has raced ahead by developing a novel technical idea, it will find difficulty keeping pace technologically with competitors that the company's initial success has attracted to a particular market.

A study just published by Philip Modiano and Orna Ni-Chionna, management consultants from McKinsey and Company's London office, has expanded these points to look at the particular problems for mid-sized high-tech companies which wish to grow into large concerns.

Among their conclusions, reached after examination of 16 high-growth, UK-based electronics concerns, are that:

● The transition to a major player is far from easy. Few companies appear to be able to break through an apparent barrier at about annual sales of £100m to £200m.

● Companies attempting growth almost always feel impelled to diversify into new areas by acquiring outside enterprises. These acquisitions often follow from flawed strategies and are unsuccessful.

● High-growth companies must pay particular attention to formalising the management techniques—such as attention to customers and involvement of staff—that made them succeed initially. "Institutionalising" winning characteristics in this way may be difficult as the company grows bigger.

The companies studied by Modiano and Ni-Chionna are all publicly quoted, with the exception of Cossor which specialises in defence equipment. Others include VG Instruments (scientific instruments), Renishaw (probes for factory automation), Micro Focus and Systems Design (software) and AB Electronic and Telemetrix (electronics equipment).

All are highly interesting, innovative companies with, in some cases, spectacular records in growth. They have passed from the start-up phase, normally of two to six years, in which the concern establishes itself and have gone, or are going through, the next, "initial success" stage.

High-technology

Why acorns don't grow into oaks

Peter Marsh reports on a study which identifies the reasons so many companies fail to become major corporate players

They are not into the third, crucial stage which the McKinsey consultants describe as the "breakthrough" era for a company. As a result, none has established itself, according to the McKinsey study, as a "world player"—though some may well do so in the next few years.

According to Modiano and Ni-Chionna, who write about their study in the November issue of Management Today, a business journal, the 16 companies have built their success largely on four factors. These are undisputed excellence in specific technologies; a focus on products or services which avoid direct competition with larger companies; a high proportion of overseas sales; and organisational characteristics which enable the concerns to maximise the opportunities from new technical ideas.

The companies' methods of organisation include an emphasis on the needs of the market—employees are encouraged to think like their customers—and a strong control on business fundamentals such as finance. There is a general commitment to avoid bureaucracy, stimulate and involve employees and reflect a strong sense that the company is a winner and is going places.

Yet are all these characteristics enough if the company is to grow into a world corporation along the lines of an Intel or a Hewlett-Packard? They are not, say Modiano and Ni-Chionna.

Putting too much emphasis

on diversification for its own sake can be dangerous. Modiano suggests a dual approach: "You have to compete (with bigger companies) on low costs and better skills and diversity." Often, the McKinsey consultants suggest, the diversification attempt is badly thought out and fails to exploit the company's competitive advantages.

For instance, First Castle Electronics, a specialist in electro-optics and nuclear detection for military hardware, moved into the manufacture of printed circuit boards and cable testing. This was a bad move, say Modiano and Ni-Chionna. The company had no technical advantage that applied to the new area of work which fell off anyway as a result of an economic downturn.

The shift by Logica, the UK software concern (which was not among the 16 concerns covered in detail in the study), into office automation equipment, was similarly disappointing. The effort came to grief due to Logica's lack of hardware marketing skills.

AB Electronic moved into component manufacture for high-tech concerns into car electronics—a very different area in which AB Electronic's manufacturing methods gave it no advantage over other automotive suppliers.

Another reason for diversification, besides the wish to move into new areas to keep ahead of competition, may be simply the small size of a company's "core" business. Renishaw, for example, is the



"Whose idea was it to synergise with a biological warfare company, anyway?"

than a large concern, acquisition is the most obvious way to diversify. Yet while a large company can absorb a small fry relatively easily, attempts to integrate into a medium-sized company a second concern of roughly the same size can be fraught with difficulty.

Of the 16 companies studied, nine had made a major acquisition. But only one of the nine (which has not been disclosed) told the consultants the move was a success.

"Acquisition is a very attractive way of growing," comments Ni-Chionna. "But there is often some hubris involved. The companies think they can manage themselves and so they think they can do the same with a concern they acquire. Often, this doesn't happen. Companies can also have too high an expectation about possible synergies that will apply through two concerns coming together."

A highly important area concerns the role of the management in the high-growth company. The people at the top of these enterprises must often do jobs during the later stages of growth which are quite different from those required at the outset.

The managers will probably have to spend less time in direct execution of decisions and more in managing operations through others. They may need, say the consultants, to formalise some of the business activities which helped the organisation to grow.

For instance, such companies may have to set up rigid mechanisms to monitor key business statistics or to maintain quality control. They may even go to the lengths of defining specific dates for office parties or pub evenings rather than simply leave such gatherings (seen as a good way to stimulate employees mentally, not just alcoholically) to chance.

Some founders or managers of small companies may not, of course, be able to show this flexibility—in which case outsiders, often with proven track records with big companies, are often employed to run key parts of the operation.

As though to emphasise that growing small concerns is anything but easy, Ni-Chionna points out that even the best strategy has plenty of pitfalls. The new management may be unable to come to terms with the cultural experience of working in a smaller concern and, once again, this may be another move that does not pay off.

What of the future for the 16 companies highlighted? Modiano and Ni-Chionna think that only a few have the potential to break through the barrier into the big time, though they do not offer any opinion about which ones.

Fortifying the under-40s

BY MICHAEL SKAPINKER

WHEN Business magazine hosted a reception earlier this week to honour Britain's 40 leading business people under the age of 40, many present saw it as a sign of the times. Nothing like this would have happened 10 or 20 years ago, they said.

Businessmen were not thought to be particularly interesting then and it wasn't done to boast about one's success. All the same, when a group of the 40 were herded around a piano and given a specially adapted song to sing, some clearly thought things were going a bit too far.

Perhaps the words had something to do with it: "Heigh Ho, Heigh Ho, we'll have a status quo. We'll take the lead and show our speed. Heigh Ho, Heigh Ho."

It was left to a man who knows the music business to salvage the situation. Richard Branson, head of the Virgin group of companies, led the way with a spirited foot-tapping performance and the others tagged along sheepishly behind.

Branson was one of several among the 40 who have already made a success of things. Fashion designer Bruce Oldfield was on the list, as was Australian chairman Alan Sugar. Neither was at the reception. Business magazine said Sugar was in the Far East and Oldfield was in West Germany choosing fabrics.

The others were a fairly varied bunch. Lesley Watts is only 32 but is already a main board director at Kleinwort Benson. She was one of six women on the list of 40. Dwight Makins, 35, is managing director of John Goveit and Co Investment Trust.

Three of the 40 were lawyers, including the youngest person on the list, 29-year-old Andrew Carmichael, who is a Eurobond specialist at solicitors Linklaters and Paines.

Some were less obviously high fliers. Lindsey Holbrook, 39, is one of 15 senior project managers at Bechtel, but, according to Business, "is regarded as one of the men who will turn the company around." The engineering contracting industry had an "image of guys with grease under their fingernails. It's trying to get away from that

and brush up a bit," said Holbrook, who did not appear to have any grease under his fingernails.

Kelly says that the list of 40 was culled from 300 names after a search lasting five months. Journalists and researchers from the magazine talked to existing leaders of British industry, senior accountants and lawyers, stockbrokers, merchant bankers, head hunters and management consultants. They also spoke to competitors and colleagues.

Other than success or imminent success, the 40 do not appear to have much in common. All are obviously relatively young. Several are based on the list of 40 in the 1960s none is noticeably bohemian. Branson once again excepted. All are extremely busy: 13 did not make the reception.

Certainly, none of the people chosen seemed to think it would do them any harm. But what does it mean to be one of the leading young business people in the country? Is it based on financial results, ability to motivate people or turn an ailing company around?

Nothing as narrowly defined as that, according to the people at Business magazine. The criteria, says the magazine's publisher, Kevin Kelly, were "outstanding success and future promise in business," which sounds a little like "we'll know them when we see them."

Howard Hodgson, 38, made the list by transforming the family undertaking business into a national chain with a women on the list. Hodgson, who has a sunny rather than a funeral-air, fully approves of projects like Top 40 under 40.

The proportion of women in the group, 15 per cent, seems low, but is an apparent improvement on the previous generation. The Institute of Directors recently said that there are only eight women directors in the top 100 companies. Even so, Liz Lefman, a project manager at Courtauld, sees little grounds for optimism. "It is becoming more common for women to go into business and things are slowly changing," she concedes. But she thinks that the women likely to make more of an impact at the top are probably still under 30.

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# THE PROPERTY MARKET

## NEWCOMERS

### L & M prepares to offer its shares

LONDON & Metropolitan Estates should receive a cash injection of about £30m if its planned stock market flotation is a success.

It will be the first property company to go to the market after the Big Bang and its offer of shares for sale should be made in the next few days. Executives have already been preparing the way in talks with investment managers and brokers.

"We've been investigating the market for four or five months, but we set our stall out a couple of years ago," said Mr David Lewis, the L & M chief executive. Market capitalisation could be about £50m. L & M is stepping out of the shadows of its joint owners, London and Edinburgh Trust and Balfour Beatty, but they will each retain 20 per cent of the equity.

Future relations between the three will be more at arms length. L&E and Balfour Beatty will each have a non-executive director on the L & M board, but there is no question of L & M automatically putting building work out to Balfour Beatty; much more than in the past the work will go out to tender.

Like other property companies, "it is creating commercial property investment for sale to institutional investors," as Mr Lewis put it.

"But the philosophy we try to adopt is that within two years the cost of running the busi-

ness will be covered by project management fees and rental income," he said. So property sales would then become the profit.

L & M manages all its own projects—there have been about 30 of them so far—but it is engaged elsewhere. If the Spitalfields market site in London is ever developed by the L&E-Balfour Beatty-County and District Properties consortium, L&M will manage the project.

In return it would receive a fixed fee, a bonus and a small percentage of the L&E and Balfour Beatty shareholdings in the venture.

Net rental income in 1985 was a modest £128,754. To increase this, says Mr Lewis,

to keep 8 per cent of Ropemaker Place in the City of London, where it is involved in a new office development funded by Norwich Union. In both cases the possibility of rental growth is very attractive.

Whitleys and Ropemaker Place are two of L & M's three flagships. The third is the business park at Watchmoor Park in Camberley.

These three are the centrepiece of L & M's credentials for the stock market flotation. But they are also the clue to the future development of the company. They set out the areas where L & M will remain active—retail, offices and business parks.

Retail properties have been giving the best returns in the property business. But once the Use Classes Order changes, Mr Lewis believes, there is a great future in the business park sector. The problem at the moment is that the planning categories split out in the current Use Classes Order do not naturally cover the mixed uses which are essential to a business park.

The Government is expected to announce new regulations early next year. As far as offices are concerned, "there is great scope for looking at buildings where the leases are expiring. They can be 50,000 to 100,000 sq ft, they don't have to be half a million," Mr Lewis observed.

Most of the work L & M expects to undertake will be in

London and the South East and Scotland, the present stamping grounds. In a couple of years time, depending on performance, L & M might look at the acquisition of other companies, but it has no ambitions to expand abroad.

This philosophy of development, on property after the Big Bang, MGL's Kenneth Posner contended that nobody has really got to grips with the market—in the sense that there have to be takers for all the buildings which surveyors and investment bankers aim to slice up in neatly digested jumps for retail investment disposal.

"In order to establish the extent of the potential market," he said yesterday, "we conducted a survey over the last few weeks among pension funds and insurance companies. Of the funds we approached, 78 responded. Property assets of these funds represented about £18bn."

Mr Posner, a director of MGL and head of its financial services department, emphasised that the questions were put not only to property managers, but to fund managers responsible for the entire portfolio as well.

## UNITISATION

### Funds hold on to their cash

increase the total amount they allocated to direct property if they had the opportunity to purchase a tradeable equity interest," he continued. "The majority of the funds also considered that the units would sell at a discount."

"We have to ask ourselves, therefore, where is this pool of money which is supposed to be available for investing in tradeable equity markets," he observed.

"The basic conclusion we can draw is that there is a very high degree of caution in the minds of institutions and pension funds over the whole concept of tradeable interests in property. The market will determine whether the concept of securitisation, be it debt-equity financing through a corporate structure, unitisation, property income certificates or some other approach, is successful."

said Mr Posner. "It may become a limited instrument for the finance of large buildings."

"Or we may see the most radical changes that can be envisaged in property investment with the coming together of both the capital and the property markets."

"The entire portfolios of institutions and pension funds, and property unit trusts may be securitised," he speculated. Leaving the BFF for the thought that property companies, that is, the BFF members, may become financial services companies—undertaking developments and trading in property securities—Mr Posner concluded that securitisation needs a common, property structured approach; with that, he believed, it will succeed.

WILLIAM COCHRANE



David Lewis: Profits keep on rising

If you had the ability to purchase a tradeable portion of a single property, is it likely that you would increase the total amount that you allocate to direct property investment?

	By Number of Funds		By Value of Funds	
	Yes	No	Yes	No
Total:	14%	86%	10%	90%
Insurance Companies:	14%	86%	9%	91%
Pension Funds:	14%	86%	11%	89%

Source: Morgan Grenfell Laurie Research Single Property Investment Survey

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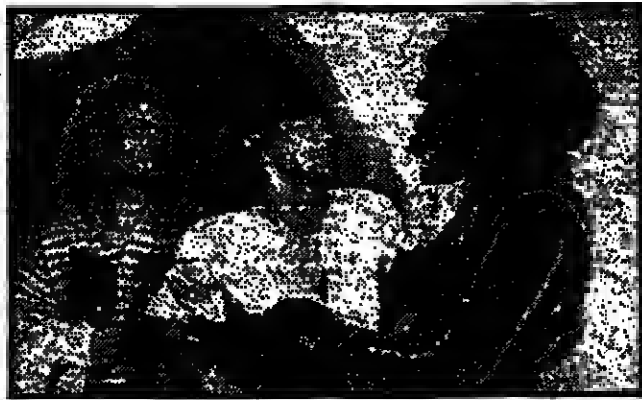


THE ARTS

Cinema/Nigel Andrews

Festival shows a sense of fun

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Uwe Ochsenknecht, Ulrike Kriener and Heiner Lauterbach in "Men"

The poster for the 30th London Film Festival, which begins two weeks hence at the National Film Theatre, is a start-starting sight. Purple flecks slant torrentially across a black-and-white background and form a giant number "30". Although this design makes a change from the usual tortured graphic variations on a strip of celluloid, I feel bound to ask on my readers' behalf what it is supposed to represent. Acid rain coming to the South Bank? Lava from an active volcano? The after-effect of eating too many films?

Whatever the answer, the general impression of reckless largesse is most appropriate to this event. The London Film Festival is a monstrous annual bonanza with this British Film Institute as our cinematic caterers and cuisine mostly based on the best of the year's preceding festivals. At a guess, some 90 per cent of the 200-odd films on offer are receiving their first festival or public showing at the LFF. The rest are successes imported from such diverse film-fests as Cannes, Berlin, Venice and Taormina. The London festival's quality depends, not surprisingly, on the quality of the movie year across the map. And 1986 has been mighty erratic. From a strong Cannes, London has picked up Tarkovsky's thrilling The Sacrifice, Alain Cavalier's award-winning Therese and Isabelle, and two fine Japanese films, And The Winner Takes It All and The Last Days of Pompeii. From a goodish Berlin it has collected Shinoda's handsome Gonzo The Sparrows (intrigue and revenge in Samurais) and Nanni Moretti's delicious Italian comedy The Mass Is Over. But the LFF selectors have also paid undue respect to other, less film-rich festivals and have won ill-merited prizes. Reinhard Hauff's Stimmungen, a recreation of the Baader-Meinhof trials, is a crude and boring docudrama which won the Berlin Golden Bear from a jury which must have been in indulgent mood that day. And the Taormina top prize winner, Men of Ashes from Tunisia, is an amateurish night psychodrama with a tortured hero at sea amid tortured camera angles. Oddly, the strangest part of the London festival this year is

the comedy section. In the face of crises and apocalypses, the world seems to be developing a sense of humour. Maria Luisa Sembera's Miss Mary from Argentina is a heavily brilliant satire on aristocratic manners, with Julie Christie as an English governess adrift in the Pampas. Ross McElwee's Sherman's March is a film diary by an endearing born loser (Woody Allen division) who is trying to put his love life together even as he makes a documentary about the American Civil War. In Malcolm, Australian director Nadia Tass shows that it is possible to rub a bank with an army of remote-control abtrays. Jim Jarmusch's Down By Law and Spike Lee's She's Gotta Have It from the US are comic impressions on love and destiny filmed in defiant and stylish monochrome. And Louis Malle's documentary God's Country takes a witty look at rural America and its scouring honeymoon with Raagan and Resnais.

There is even a comedy from Costa-Gavras, forsooth, hitherto the maestro of the political thriller (Z, Missing). His Family Business puts French stars Fanny Ardant and Johnny Hallyday through a bank-robbering caper in Paris.

Elsewhere, promising high points of the LFF include new films from British directors Nicolas Roeg (Castaway), Ken Russell (Golda), Terry Jones (Personal Services), Horace Ove Reinhard Hauff's Stimmungen, a recreation of the Baader-Meinhof trials, is a crude and boring docudrama which won the Berlin Golden Bear from a jury which must have been in indulgent mood that day. And the Taormina top prize winner, Men of Ashes from Tunisia, is an amateurish night psychodrama with a tortured hero at sea amid tortured camera angles. Oddly, the strangest part of the London festival this year is

is not here, there is quite enough to be getting on with.

That Was Then This is Now has a different and more resister-ible planitude. This is a movie to file under A for "American adolescence, agonies thereof." Emilio Estevez stars in his own screen adaptation of a novel about teenage trials and troubles in suburban Minnesota. Like the Shyline chronicle of US youth, it gave us The Outsiders and Rumble Fish. Christopher Cain directs the slice of underweening storm and drugg, far more than is worth. There is crime, danger and accidental death; and there are frequent strains on our credulity. We are asked to believe that Estevez and his best friend (Craig Sheffer) get into trouble in bars because they are minors. (The last time Estevez was a minor must have been under Jimmy Carter.) We are asked to feel a lump in our throats whenever Estevez remembers his loveless childhood. We are asked to—and so on and so forth.

In the hands of James Dean or Marlon Brando, this kind of film had a third and poignant quality in the 1950s, when the voice of youth was first coming out of the wilderness. But that was then, this is now. A lot of degraded teen-pictures schmalz has since passed through movie projectors, and this is an example.

The remaining option this week is Murphy's Law, with its delicately mandarin dialogue. Plus your party-hose, sperm-baited, teenage car thief (Kathleen Wilhoite) to whom policeman Charles Bronson, for reasons too far-fetched to explain, finds himself handcuffed for much of the film. Here, the law is not the law (and also from a mad killer and the mafia). Miss Wilhoite makes no secret of her disparagement of the average American law enforcer, and the latter's range from such suggestions as "Sock on a doorknob, you homo" to "Why don't you have a hernia, motor-mouth?" The good news is that she is shot by a crossbow arrow five minutes before the film's end. The bad news is that she survives.

J. Lee Thompson directed the last of his films, The Last Days of Pompeii, which he produced in 1934. Not rouse your eyes and ears out with the animation season at the Everyman? Everything from Borowczyk to Bugs Bunny, from The Cat in the Hat to Pjanes; and there is even an "animation forum" for those who wish to vocalise about the subject. Good value, leading from November 2 to 8.

The capital of a totalitarian European state. The ornate froth of a Renaissance ceiling in a run-down ecclesiastical palace may be beguiling. To this omniscient device obeisance must be paid: by visiting American writer Adrian, ex-dissident Party intellectual Marcus, out-of-tawa, Sigmund, his manuscript confiscated and his liberty threatened, and Maya, mistress (at sundry times) to all and hitting the bottle promptly every night. Like Oedipus, the invisible listener can be flattered, misled, even insulted; but his existence is never ignored and only occasionally doubted. Arthur Miller's 1937 play parries the genesis of a religiously also touches on post-Watergate paranoia (as if Watergate were relevant to totalitarian regimes), power, the urge for

self-martyrdom, the selfishness of creativity, reality and illusion. All is discussed endlessly in a drab dialogue of unmitigated earnestness. Can there be short cuts to power? Could Hamlet have lived happily ever after with the right pills? Since it received its British premiere in Bristol last year, did the RSC really need to do this play? Not in the Pit, which is handsomely cluttered by Felini Dimeu's set that includes the spot-lighting Oriental carpets on the London stage. Fragments of plaster angels slung round the theatre suggest the ceiling. The black wall's montage of florid classical designs marks the echoing corridor where everyone rushes to talk frankly in unbugged privacy (how can they tell?). This leads to one achingly cumbersome piece of

staging in Nick Hamm's production where the four main characters stand in a line for reverberantly intimate discussion. "Let me in on it... Are we waiting for something?" cried Roger Allam's well-meaning naïf American, here imbued with Mr Allam's well-known teddy-bear-with-intellect lovable-ness. We wait for the author, not merely the characters, to decide what is important and what is trivial, to peel layer of bluff from double-bluff.

To hoary ideas couched in dully repetitious language the author brings only the occasional relief of threatened melodrama, abetted by some of the actors. David de Keyser is one of nature's, or rather the casting director's, shady accountants and bare signals his untrust-

worthiness by wearing a Paisley dressing-gown all evening. Not remotely believable as a dissident writer with jail behind him, he is too much the smooth manipulator. In a slinky black number, Jane Lapotaire shows none of Maya's "sublime altness" but plenty of fraught attack, whether clutching Sigmund's head to her tummy like a hot-water-bottle, indicating lines like "the dark meat is goose" with ominous overtones or evoking a cosmic quest with her wistful sigh of "savage". John Quantin's recalcitrant dully repetitious language the author brings only the occasional relief of threatened melodrama, abetted by some of the actors. David de Keyser is one of nature's, or rather the casting director's, shady accountants and bare signals his untrust-

Double bill/Coliseum

Max Loppert

The new English National Opera productions of Cavalleria Pastorella and Pagliacci — or rather, the new production — starts with a false but not unworkable basic premise, and upon it erects quite a bright, lively, effective show. The idea of playing the operas on a single set is not in the same dramatic milieu is not new. But Ian Judga, the current ENO producer, has taken the idea a good deal further: all the main characters appear in both pieces, and in the same company can assume the personalities and clothes required by the production — it's much harder for an English opera chorus and English opera singers to don Mediterranean manners with any conviction. As I've already suggested, Cav works particularly well in this context; and as a Santuzza pinched, she is a real find. Her northern passion, Jane Eaglen gives her most effective Coliseum performance so far (the voice comes out clearly and strongly, though the words are unclear), and extreme register ends still cause occasional anxiety.

Similarly good, intelligent work comes from Edmund Barton, an intentionally unlikable, but extremely soldierly (Mr Barton's long-breathed phrasing and free-based technique compensate very decently for a lack of vocal elegance). The other two characters, the Squires (Mamma Lucia), and Fiona Kimm as a sinky dirt of a Lola are well in the picture.



Jane Eaglen and Edmund Barton in "Cavalleria Pastorella"

The dull patches in the music and the banalities of the scoring are disguised, as far as possible, by the energy and point of the orchestra and chorus respond in the kind, though assemblage on Wednesday was persistently ragged.

The better opera is less satisfactorily cast. To be crucially frank, a gaping hole is left by Rowland Sidwell, a mild, portly, vocally insecure Canio with little theatrical savour and less dramatic instinct. Helen Field's most beautifully played Nedda sounds strained, as does the

dapper English toff of a Silvio that Christopher Booth-Jones gives us. But Nicholas Fowell, working within the dictates of Jacques Delaunay's conducting, orchestra and chorus respond in the kind, though assemblage on Wednesday was persistently ragged. The better opera is less satisfactorily cast. To be crucially frank, a gaping hole is left by Rowland Sidwell, a mild, portly, vocally insecure Canio with little theatrical savour and less dramatic instinct. Helen Field's most beautifully played Nedda sounds strained, as does the

Rattle/Elizabeth Hall

Richard Fairman

With this concert the non-specific part of the Britten-Tippett festival came to its end. If one looks back over events, it seems that Britten has taken the edge in terms of worthwhile work — the last of his major works that he is not in the process of writing. That was certainly the case on Wednesday, when two of his lesser-known pieces were greeted with immense enthusiasm by a capacity audience.

The more important of these was the Cello Symphony. Dating from the early 1960s, this work is central to Britten's thinking in that period. From Britten's own recordings it appears an unusually hard nut to crack, rigid tempi, intense concentration, all its features suggest music with an unyielding will to succeed. This performance, however, took a different route. The solo cellist, Christopher van Kampen, was at his most effective when the music turned from rhetoric to contemplation; his sensitive approach was seconded by

Simon Rattle and the London Sinfonietta. Unfortunately the word "Sinfonietta" is not in the title for nothing and their account of the piece paid a heavy penalty in its lack of symphonic direction. It may be that Rattle's thoughts were already on the next piece. For with the return to early Britten and the Quatre chansons françaises the performers found themselves wholly in their element. These songs might have been written for the soprano Jill Gomez.

Tippett was more modestly represented. A pair of well-known works sufficed: the Ritual Dances from The Midsummer Marriage, given with addition of the BBC Singers, and the Fantasia Concertante on a theme of Corelli, both of them pulsating with urgent and passionate playing. If only the audience take up the music to contemplation; his sensitive approach was seconded by

Cherkassky/Festival Hall

Dominic Gill

The finale of Cherkassky's quartet of concerts to celebrate his 70th birthday month was an electrifying performance on Wednesday evening of Chaikovsky's piano concert no 4 — not the famous first, but the second concerto in G major, rarely played, but inevitably a part of Cherkassky's immense and all-embracing repertoire.

The orchestra was the London Philharmonic, and the conductor the young Hungarian, Adam Fischer. Cherkassky answered their opening chords with huge clarion chords that set the whole piano vibrating and which he nearly stood up from his stool to deliver. And from those opening measures his account was an object lesson in almost every aspect of piano playing — from the magical second subject, earnest and caressing by turns, in which not a single pair of notes was dully or predictably placed, to the electrifying main cadence whose final trills rose to full-orchestral weight as the orchestra joined them, but could still be heard clearly above it, shrill and clear.

It was a small pity that Cherkassky did not seize the anniversary opportunity to celebrate with Chaikovsky's original version of at least the adagio — the huge slow movement, usually a triple concerto by itself for violin, cello and piano, which Alexander Siloti mercifully cut (in the version usually heard, and played on this occasion) to a third of its true length. Siloti leaves the sole piano with no more than a single statement of the theme at the start of the movement — which Cherkassky delivered with such tenderness and breathless concentration, that one forgot to wish for more. How many pianists could learn from his pianissimo — a bell-like sonority, perfectly still and clear. Siloti leaves even a grain of its subtle infection, to every corner of the hall. The finale was always lighter-weight stuff (and in Siloti's transcription lighter still); but Cherkassky found in it, as well as the expected sparkle and thunder, an exquisite and perfectly original, wicked gleam.

Conti and Dunn at Theatre of Comedy

Tom Conti, Clive Dunn and Stratford Johns will star in a revival of An Italian Straw Hat, which opens at the Stratford Theatre of Comedy, on December 15. Adapted by Simon Moore from the original play by Eugene Labiche, Anton Rodgers directs, with costumes by Michael Stennett, settings by Saul Radomsky and music by Michael Nyman.

Arts Council crisis

Mr Lukc Rittner, secretary general of the Arts Council, said yesterday that the early signs were that the council's grant from the government for 1987-1988 would be well below expectations. The council is seeking over £10m, but the government was still only offering a 24 per cent increase on the current year, plus £21m as compensation for the disappearance of the Metropolitan Councils. This would mean a grant of £13.4m, less

than the £13.5m the council received for 1986-87. If the council actually got this sum Luke Rittner said it would have to withdraw aid from some of its clients. The shortfall could not be met by any other means. The council expects to hear the exact size of its grant by the end of November and in the meantime there will be extensive lobbying to persuade the Minister for Arts to raise the level of support. A.T.

Saleroom/Antony Thorncroft

A letter written in 1818 by Thomas Jefferson to the leader of the Jewish community in New York, in which he denounces anti-semitism, sold for £275,566 at Sotheby's New York on Wednesday. The price, which compared with a top estimate of \$25,000, was a record at auction for any letter. There were 14 prospective buyers and the successful bidder is to lend it to the Yeshiva University Library. One of Lewis Carroll's original glass negatives, numbered 825,000, was sold for £2,500 at Phillips' photography sale in London. It was bought by the

National Museum of Photography in Bradford. The negative, along with a modern print made from it, was one of his favourite subjects — young girls, in this case Mary Campbell Taylor. They were sold by a descendant. These are the first Carroll negatives to appear at auction. Bloomsbury Book Auctions achieved two extraordinary prices for modern first editions yesterday — the three volumes of Tolkien's "Lord of the Rings," 1954, in their original dust jackets, made £1,200, and Graham Greene's early novel Babbling April sold for £560.

Peking Opera/Sadler's Wells

Clement Crisp

That ancient and irresistible form of theatre, Peking Opera, is back in London for a brief season this week at Sadler's Wells. The excitement of the evening comes from the curious amalgam of acrobatics, amazing costumes, juggling, martial arts, voices that swoop and wall-fellie-fashion, and a stylisation of manner that combines intensity of expression with the most direct communicative power.

The major pieces in each programme — whose incidentals may vary — is Hsiao in Heaven, an extract from the saga concerning the Monkey King. Anyone who has read Arthur Waley's version of Wu Cheng-en's novel will recognise the scenes here performed: Monkey stealing the

peaches of enlightenment and the pills of immortality, and then defeating the armies of the King of Heaven.

In these we sample the most immediately enjoyable elements of Peking Opera. Monkey, in a dazzling performance by Han Zhenxiang, spins and cuts capers, fights, sings, and misbehaves in truly similar fashion. The action is fast, furious in combat, rich in humour (thanks to Mr Han's vivid way with monkey-tricks), and even includes the statutory cohort of sweetly tripping young women. Here, as in the opening Stealing the Magic Herbs, where a female warrior defeats fairy guards in combat — lightly repulsing the staves that are

thrown at her by four stalwart men — the skills of the performer overcome every barrier of language and theatrical convention.

This is, alas, rather less than the case with the single appearance this season of Mme Wu Saqin in The Completion of Peach Blossom. In a role that she has played for 50 years, as a young girl in love with a scholar, Mme Wu sang as she painted a watercolour of peonies on stage, and behaved with incalculable demureness. Not even her eminence could persuade me that the two scenes on view were anything other than the equivalent of a cycle of Cathy.

Continued from Page 16

Music

LONDON
London Philharmonic conducted by Klaus Tennstedt. Royal Festival Hall (Mon), (28 3191).
Philharmonia Orchestra conducted by Owal Arwel Hughes with John Ogdon, piano, Egar, Rachmaninov and Vaughan Williams. Royal Festival Hall (Wed).
Royal Philharmonic Orchestra conducted by Yehudi Menuhin with Justus Franz, piano. Handel/MacCarron, Mendelssohn and Vaughan Williams. Royal Festival Hall (Thur).

ITALY
Milan: Teatro alla Scala with Walter Yeller conducting Bachmanov with pianist Aldo Ciccolini. Also Dolzak and Kodaly (Wed and Thur).
Rome: Auditorium di Via della Conciliazione: Chamber Orchestra of Europe conducted by Gerd Albrecht. Mendelssohn, Schoenberg, Schubert (Mon and Tue), (84 1144).
Rome: Teatro Olimpico (Piazza Gentile da Fabriano) Berlin, Bonlez, Pergallo, Petrassi, Vivaldi and Xenakis (Wed), (39 33 04).

VIENNA
Vienna: Musikverein with Sargis Beizadeh conducting Beethoven, Stravinsky, Brahms, Musiliverstein (Mon).
Pedro Soler, guitar. Classic Flamenco. Musikverein Brahms Saal (Tue).
Vienna: Symphony Orchestra conducted by Ferdinand Leitner with Misha Dichter, piano, Schumann, Brahms, Musiliverstein (Thur).
John Skirry-Gierk, leader, Charles Spencer, piano, Purcell, Williams, Pärtner, Liszt, Musiliverstein Brahms Saal (Thur).

PARIS
Verdi Requiem performed by Orchestre de Capltole de Toulouse and

Concerts Cologne conducted by Michel Plasson with 260 singers from the Vienna Singverein and The Prague Philharmonic Choir (Wed, Thur). Palais National de Paris-Thur, (44 42 006).

Orchestra de Paris conducted by Charles Tournemine, Alain Miglia, violin; Schubert, Liszt, Dvořák (Wed, Thur). Salle Pleyel (453 0799 from 1pm to 8pm).
Jose Carreras recital: Bellini, Tosti, Demis, Cavalli (Mon). Théâtre de l'Athénée (4233 9732).

NETHERLANDS
Amsterdam: Concertgebouw, Simon Rattle conducting, Concertgebouw Orchestra, with Maria Bergmazzoni, Haydn, Ravel, Stravinsky (Wed), (71 83 43).
Rotterdam: De Doelen. The Rotterdam Philharmonic under Hartmut Haenschel, with Ernst Kovacic, violin; Haydn, Mozart, Brahms (Tue to Thur), (414 29 11).
Utrecht: Vredenburg. Ken-Ichiro Kobayashi conducting the Netherlands Philharmonic, with Ilya Grubert, violin; Strauss, Sibelius, Saint-Saens (Wed), (31 42 44).
Amsterdam: Maerveert. Isabelle van Keulen, violin, and Mathias Weber, cello; Brahms, Mozart, Franck (Wed), (10 73 83).

CHICAGO
Chicago Symphony (Orchestral Hall): Claudio Abbado conducting, Isaac Stern, violin, Yo-Yo Ma, cello, Leonard, Tchaikovsky (Wed), (435 5111).

NEW YORK
New York Philharmonic (Avery Fisher Hall): Zubin Mehta conducting, Joseph Robinson, oboe, Haydn, Strauss (Tue); Zubin Mehta conduct-

ing, Eugene Levinson double-bass, Charles Rex violin, Joseph Robinson oboe, Haydn, Sibelius, Koussevitzky, Beethoven (Thur). Lincoln Center (874 2424).
The New Bel Canto (Federal Hall): Carlos Arevalo vocalist recital as part of lunchtime concert series for the Wall Street area. Foulds, West, Elgar, Debussy and others (Sat, 12.15). (Wall & Nassau Sts 265 0330).

WASHINGTON
National Symphony (Concert Hall): Rafael Fruhbeck de Burgos conducting, Narciso Yepes guitar, E. Strauss, Rodrigo, Falla (Tue); Maurice Ravel conducting, Barbirolli, Schubert, Rimsky-Korsakov (Thur). Kennedy Center (324 3776).

TOKYO
Etsumi Okada (piano). Beethoven, Brahms, Bartok, Schumann. Tokyo Bunka Kaikan Recital Hall. (235 1051). (Mon).
Societa Sinfonica Orchestra All-Beethoven programme. Tokyo Bunka Kaikan Recital Hall (Wed), (235 1051; 237 9990).

Bohler Theatre Sestet with Elena Shkolnikova and Aleksandr Vorobchik. All-Russian orchestra. Chao Hall (Wed), (235 1051; 237 9990).
Tokyo Metropolitan Symphony Orchestra, conducted by Kazuhiko Kozumi, with Mariko Senju (violin). All-Russian orchestra. Tokyo Bunka Kaikan (Wed), (235 1051).

Wesley University Symphony Orchestra conducted by Edward Heath Wagner. Haydn, Dvořák, Sinfonia Hall, Akasaka (Mon, Sat), (505 1010).
Mitsuko Uchida. Complete cycle of Mozart Piano Concertos, English Chamber Orchestra, conducted by Andrew Litton. Also Haydn. Sinfonia Hall, Akasaka (Tue), (505 1010).
English Chamber Orchestra conducted by Andrew Litton. Brahms, Mozart. Sinfonia Hall (Wed), (505 1010).

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# FINANCIAL TIMES

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Friday October 31 1986

## The sacking of Yamani

WESTERN governments will have mixed feelings about the unexpected dismissal of Sheikh Yamani, Saudi Arabia's long-serving oil minister. There is always something reassuring about the devil you know. This Gromyko of the oil world has accumulated experience and expertise unrivalled by other representatives of the Opec cartel. He has at times been a voice of reason and a stabilising influence; his departure ensures a period of increased uncertainty and volatility in oil markets.

However, it would be easy to overstate the "Yamani as friend of the West" argument. The fact is that this intelligent and persuasive man was for 20 years or so part of the most denigrated of the world's economies has ever seen. Oil prices had to rise in the 1970s given the cheapness of the commodity in earlier decades; but they did not have to rise as enormous and destabilising leaps and bounds. A significant proportion of the 31m people unemployed in OECD countries today would not be jobless but for the ruthless supply-side shocks imposed by Opec in the heyday of its power.

### Bolstering revenues

The question, however, is why the Saudi royal family felt the need to sack an able and experienced minister. The simplest explanation is that Sheikh Yamani is merely the scapegoat for a change of policy that went disastrously wrong. The delicate of Gulf political relations, the seven-year Iran-Iraq war and Saudi Arabia's need for more revenue, it is difficult to believe that the Kingdom would have opted for the strategy of boosting market share had it known that the consequence would be a sub-\$10 oil price and a sizeable loss of revenues for cartel members, it is included.

The truth is that the tactic of teaching other cartel members a lesson for cheating under the old fixed-price rules rebounded. The logic was that a short-term oil glut would cause a price rise outside the Gulf and weaken Western governments' resolve to conserve energy and promote

oil substitutes. The difficulty is that few cartel members have the economic strength to ride out the years of famine. Sheikh Yamani's successor is likely to be told to worry less about long-term strategy and more about the short-term bolstering of oil revenues.

Opec may still be able to put itself together. But its short-term problems have been magnified by the huge overhang of oil stocks. Oil consumers have had the sense to buy up what is available at a price which is remarkably low. And while members of the cartel are now much more aware of the need for unity and discipline, their chances of achieving it look mixed at best. The discussion in Geneva about how to decide quota allocations was a classic example of the absurdities of cartel economics.

### Initial reaction

Until recently, Sheikh Yamani was regarded as an important force for cohesion within the cartel. The market's initial reaction to his abrupt departure was therefore that oil prices might even soften more than previously expected in coming months. This may be a misreading of events; Mr Hisham Nazer, Yamani's interim successor, has certain advantages as a newcomer. He can more easily let bygones be bygones; he has no residue of hostility to overcome. He may therefore be able to reach agreement with his colleagues more easily.

The important point, however, is that Western governments can do more than merely sit passively on the sidelines while Opec struggles to resurrect itself. Over the next few years, politically unpopular steps ought to be taken to ensure that the momentum of energy conservation does not slacken. Higher oil taxation, particularly in countries such as the US where usage is high and levies low, still makes economic sense. The temporary underpricing of Opec should not be allowed to create a false sense of security; oil is a finite resource mainly located in the Middle East. The long-term potential for economic blackmail remains.

## Right approach to teachers' pay

MR KENNETH BAKER, Britain's Education Secretary, has risked a great deal by intervening in the detailed setting of pay and job conditions for teachers in state-maintained schools. He has not only added his own clauses to the agreement provisionally made by the English and Welsh local education authorities — which are the teachers' direct employers — and all but one of the main unions in July. He has also declared that unless the authorities and unions agree to his revised version when they meet in a fortnight's time, he will impose it by law. He would do so conjointly with legislation he intends to introduce before Christmas to abolish the Burnham Committee, which for 21 years has been the statutory medium for negotiating the pay of state school teachers in England and Wales.

The intended replacement of Burnham by a standing review committee reporting directly to the Education Secretary is in itself an unprecedented step towards the centralisation of the management of schools. By comparison, whether unions and local authorities choose to accept or to be saddled with Mr Baker's proposals or not, conditions in the longer run a secondary matter.

But in political terms it is the matter which counts most. Mrs Thatcher and her Cabinet have decided that education is an issue on which they stand to gain or lose decisive votes at the next election. One of the main reasons the public view of the Conservatives' record on education is so dismal is the successive years of disruption of state schooling over disputes about teachers' pay and conditions.

### Election prospects

The intervention announced yesterday is an attempt to cut through the machinations of the established negotiating procedures, which for a long time have achieved little more than treatments of the symptoms of deep disorders in the structure of schoolteachers' pay and the conditions under which they are employed. The disorders include the local authorities' present inability to offer market rates to people with qualifications in subjects such as mathematics, physics and technology, design and crafts — subjects in which the schools are severely short of specialised staff.

If the Government's attempt

to remedy such underlying ills succeeds, the Tories' election prospects would seem sure to be improved. But if the result were to be further prolonged disruption, public dissatisfaction with their educational record would almost certainly be even worse than it is now. Moreover, Mr Baker's personal political career would probably suffer worse than those of his ministerial colleagues. Even though the intervention has been approved by the Cabinet and Mr Malcolm Rifkind, the Scottish Secretary, is personally associated with the presentation of similar proposals for teachers in Scotland, Mr Baker would bear the brunt of the blame.

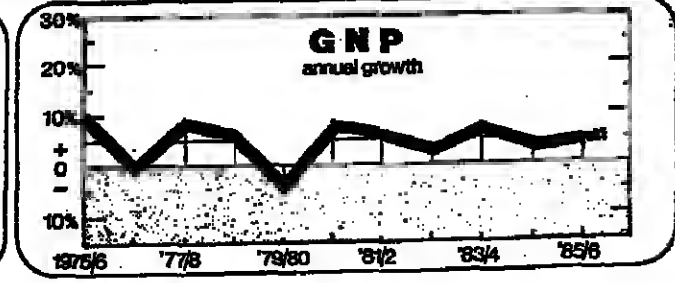
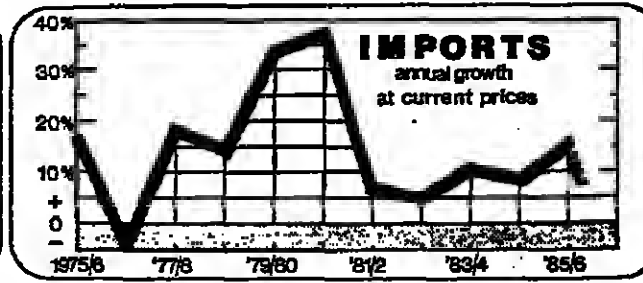
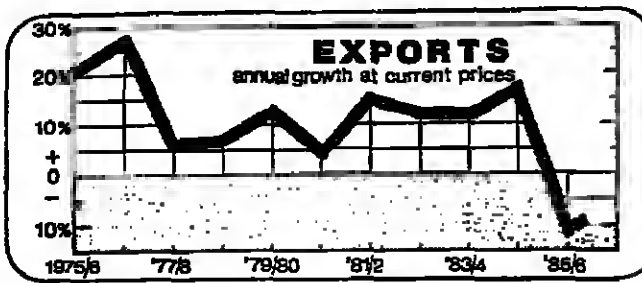
### Greater risk

He has gone a lot further than his predecessor, Sir Keith Joseph, and at considerable added expense to taxpayers, to sugar the centralising pill. The 16.4 per cent average pay rise for state school teachers in financial years, offered to teachers in England, Wales and Scotland alike, would double the £1.2bn extra outlay Sir Keith had envisaged as the price of changed conditions of employment. Mr Baker is hoping that the attractiveness of the offer to individual teachers will neutralise any attempt by the unions to oppose the scheme with continued disruption. He must know that his chances of success are little better than evens.

Whatever the risk to the Conservatives and to their Education Secretary, however, the risk to the taxpayers is greater. The large increase in public expenditure represented by the proposals, and its possible knock-on effect on public-sector pay in general, will only be justified if the intervention results in a schooling service which is more effective.

It is to Mr Baker's credit that he has taken a most important step which can only improve the likelihood of that result. He has included in his additional clause provisions enabling state schools to offer higher pay to attract into teaching the missing specialists in maths, science, technology and so on, as well as to reward excellence in classroom teaching as distinct from administration. The lack of a pay structure which rewards individual performance and can respond to the market has long been one of the education service's direst ills.

## RAJIV'S INDIA TWO YEARS ON



# 'See it in perspective'

By John Elliott in New Delhi

"NOTHING HAS really changed in this country you see," said a friend after his New Delhi office and home had suffered the sort of tax inspectors' anti-corruption raid that recently shut the Bombay Stock Exchange for four days. "They have taken my files away and I cannot work, but they're coming back today and this," he added, taking a thick wad of rupee 100 notes from his desk drawer, "will get the files back."

That sort of cynicism about the apparent failure of Mr Rajiv Gandhi to stop corruption and impose other dramatic changes on one of the world's most unchangeable countries is becoming fashionable inside and beyond India. It was two years ago today that Mr Gandhi was thrust into the role of Prime Minister when his mother, Mrs Indira Gandhi, was assassinated by her Sikh security guards.

Now, after some setbacks, it is frequently said that India, a patchwork of 760m people of varying creeds, castes and languages, is getting on top of the 42-year-old Mr Gandhi instead of the reverse.

Corruption is still rampant and bureaucratic reign supreme, many determined to maintain their power and thwart economic liberalisation policies. Mr Gandhi's early boast of heading a government that "works faster" is mocked by those who point out he has reshuffled his Ministers five or six times. The quality of his leadership of the intricate-ridden Congress Party, which faces the risk of significant regional election defeats early next year, is also the subject of adverse comment.

Sikh unrest and violence in the Punjab has also worsened, threatening Mr Gandhi's own life and the confidence of his government. On the other side of the country in North-East India, another martial race, the Gurkhas, are starting their own communal agitation around the tea gardens of Darjeeling. And relations with Pakistan are at their lowest point for over two years.

Against this background, Mr Gandhi's personal style and Gandhi's sometimes seem brittle and esoteric. Even his strongest supporters agree privately that he shows some signs of a petulance which they describe as a lack of political sense, and youthful impatience when his ideas are not implemented. The problem is said to be compounded by the stress of living with his young family and his closest colleagues in a suffocating—though not always effective—ring of tight security.

But by any fair standards, Mr Gandhi has achieved a lot. "The country used to move at a snail's pace, now it moves slowly," says one diplomat. Mr Gandhi's image is suffering because he is the prisoner of unrealistically high international expectations; adventurous policy statements have not been matched by actual change.

He is trying to reform a status-conscious country whose powerful vested interests in politics, the bureaucracy, industry, and rural areas see their sources of power, patronage and wealth threatened. Unlike Western countries, India is not run by horizontal tiers of authority, but by often corrupt and usually self-seeking webs of interlinking vertical power structures, where influential and others say that enhanced life-style ambitions, fuelled by Mr Gandhi's policies, have, if anything, increased demands for small backhanders of up to a few hundred rupees by thousands of bureaucrats. Large companies say kickbacks of up to 5 per cent of contract prices are still sometimes sought, but in a far less systematic way than under Mrs Gandhi.

The government department most widely praised for its attempts to clean up its operations and follow through with new policies is the Finance Ministry, run by Mr Vishwanath Pratap Singh, the Finance Minister. Significantly, while every other senior cabinet minister has had his job changed in Mr Gandhi's reshuffles, Mr Singh has remained. Mr Singh has produced long-term policy documents on fiscal matters, taxation, and administrative pricing, and has gained credibility

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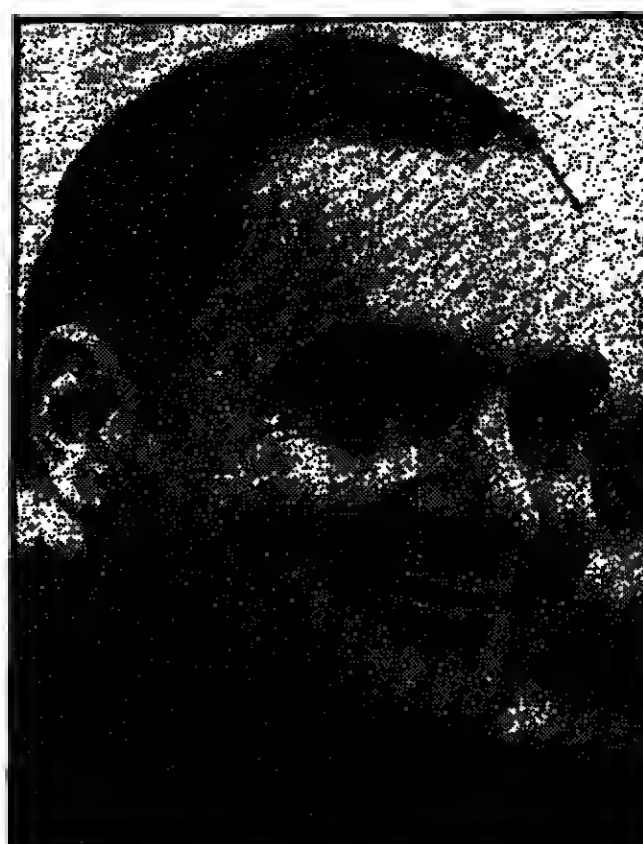
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come under attack from Mr Gandhi for "letting the country" down by not exporting enough. Behind this clash lies reluctance on the part of many big companies to move away from their "junk" domestic market into riskier business abroad — another example of the country's vested interests resisting change. But at the same time Mr Gandhi has failed to help big companies streamline by shedding surplus labour, because any additions to unemployment, as ever, are political dynamite. He has yet to face up to the issues of the "autistic" closures and massive job shedding.

Despite these problems, foreign companies are still pouring into India looking for business. Although the number of foreign collaborations approved is down this year on last year's figures—355 compared with 439 between January and June—the flow of collaborations from the four main countries involved, West Germany, the US, UK and Japan, has not declined. Major US companies now seeking equity stakes including PepsiCo and Dupont which is planning its first financial investment in India with 40 per cent of a \$70m nylon fibre plant. IBM is also considering setting up again having moved out in the late 1970s.

In general terms, the country's economy faces no immediate crisis but urgently needs the boost to export earnings that the industrial and export policies are supposed to achieve. The trade deficit increased by 66 per cent last year. Industrial growth is thought to be approaching 8 per cent a year but overall economic growth is below target at nearly 5 per cent a year.

Industrial progress generally is held back by the poor performance of many basic industries and a lack of infrastructure. A Ministry of Programme Implementation has been set up by Mr Gandhi to monitor these areas.

Internationally, Mr Gandhi has successfully struck a new negotiated balance in relations with the US and the Soviet Union. Only with Pakistan have things gone badly wrong. From a high point last December when President Zia Ul-Haq visited Delhi, relationships have collapsed into mutual recrimination. Pakistan has raised the issue of which country should control the northern state of Kashmir, and the question of nuclear proliferation

continues to disturb relations. But probably the most crucial immediate problem is the insistent claim by India that Pakistan is training Sikh terrorists and infiltrating them into the Punjab. Mr Gandhi says he has suspicions that Pakistan was somehow involved in a Sikh's assassination attempt on him last month in Delhi, and he attacked Pakistan in terms which even his aides admit were intemperate for the Pan Am hijack at Karachi airport last month. In domestic politics, Rajiv's biggest failure is the Punjab. He did not follow through the accord he struck last year on economic and political issues with the Sikhs and so allowed deadline after deadline to be missed. There are now no imminent police initiatives on Punjab and immediate hopes rest on recent improvements in the effectiveness of security forces.

On the other hand Mr Gandhi has negotiated settlements for long-standing trouble spots like Assam and Mizoram. Within his own Congress Party, however, Mr Gandhi faces growing dissent from leading politicians he has dropped, notably Mr Prashant Mukherjee, Mrs Gandhi's former Finance Minister. Mr Mukherjee plans to challenge Mr Gandhi's party in state elections in West Bengal early next year.

But for the time being there is no challenge to Mr Gandhi and no credible alternative leader. India is therefore Mr Gandhi's preserve to rule as effectively as he can, continuing the dynasty that was started by his grandfather, Jawaharlal Nehru, India's first Prime Minister.

Next August, two years of national celebrations will start with the 40th anniversary of India's independence and will continue till November 14 1989, the 100th anniversary of the birth of Mr Nehru. The revered Nehru memory rather than the more questionable inheritance of Mrs Gandhi will therefore be available as the basis for Mr Gandhi's general election campaign for a December 1989 election, assuming his present administration runs its full course.

In the meantime, judgments on his progress need to be made against realistic expectations. As one diplomat put it: "Western people who are looking from outside and are saying 'My God, it's all getting on top of him' should see India in perspective — how fast can Thatcher or Gorbachev with all their experience get change?"

### Saatchi's indignation

The dyspepsia caused by swallowing Ted Bates, the US-based multinational advertising agency, is not over yet for the harassed brothers Saatchi.

While his latest, most expensive (at \$450m), arguably, most controversial buy of the Saatchi 16-year-old history may have brought them the coveted number one spot as the world's largest agency group, it also triggered a good deal of indignation.

Unrest among major clients, a number of whom headed for the door fearing account conflicts, a young share price and management confusion amid rumours of a global restructuring of the three-agency group, have earned the British golden boys of advertising much unwanted publicity.

No sooner has the dust settled over the dismissal last month of Bates' autocratic worldwide chairman, Robert Jacoby, in New York, than I hear news of the sudden departure of Bates' London chairman, Chris Woolams.

At 35, Woolams was one of the youngest-ever multinational agency chairmen, on his

appointment just over a year ago. His removal while on holiday is said to be a Bates, as opposed to a Saatchi, decision. It is probably not clear to recent public pronouncements in which he described the confusion following the deal as "management by Seltorape."

## Men and Matters

Never mind coats to Newcastle, what about peas to Ireland?

Next week the first of seven shipments of pea briquettes from Finland will dock at Greenmore, County Louth, to help ease a serious domestic shortage.

Irish boys have been so sodden after two successive summers of miserable weather that pea production during this year's harvesting season was down by almost one-third. Meanwhile summer consumption soared in the cold temperatures, eating into stocks.

As a result, Bord Na Mona, the state pea company, has had to impose strict limits on supplies to fuel merchants of briquettes, often chunks of which are widely used as a domestic fuel in the Republic and Northern Ireland.

When David Patton, a general merchant in Monaghan, was told his winter allocation from Bord Na Mona was just 18 Vapo, the Finnish state conglomerate from which he had previously bought timber. His was not the only Irish company to do so, but he was willing to take Vapo's entire export allocation of 14,000 tonnes and be won the contract.

All 2,150 tonnes on the first ship is sold. There'll be between 40 and 60 trucks queuing for it and most will be back for the second boat which is already three-quarters sold," said Pat-

## Men and Matters

ton. Most is going to Northern Ireland where fuel is VAT-free, making it cheaper than in the South where it carries 10 per cent VAT.

Patton denies he is making a killing. The Finnish briquettes cost £11.10 per bale at the quayside, compared with a similar retail price excluding VAT for the domestic product in the Republic. "We won't get fat on this but I think it's the start of something," Patton said.

Evidently conditions for pea production in Finland are more reliable than Ireland. The only worry was the threat of nuclear contamination after the Chernobyl disaster. But Patton says the Finns scraped two metres of peat off the top of their bogs as a safety measure and the briquettes he has bought have a radiation certificate reading "close zero."

### Wire-works

Sir John Harvey Jones got a song written about ICI's chemical works; now Jack Laird, chairman and chief executive of Bridon, the wire and rope maker, is having his company's production processes put on canvas.

In one of the more unusual initiatives for Industry Year, Bridon has commissioned a local Yorkshire artist, Edna Lumb, to paint a series of 10 pictures of such esoteric activities as steel rod peasting and wire rope stranding.

Lumb, whose work is in the permanent collections of number of major galleries and museums in the UK, has a reputation as one of the foremost interpreters of the working environment in Britain today. Her studies over the past 17 years have included the textile mills and machinery of York-

## Men and Matters

shire and Lancashire, London's sewers and pumping engines, and facets of the steel, coal and railway industries.

Laird, who says she has always fascinated me since my childhood in Leeds," she says. "Quarries, slagheaps and pit-heads brought a sparkle to my eye..."

With these strictures upon his trade Nott was explaining why he has invited Roger Bezon, aged 60, a life-long oil man, recently retired from the deputy chairmanship of British Petroleum, and now chairman of Laporte Industries, to join Lazards as a non-executive director.

From a London hospital bed, where he is imprisoned until the weekend after a back operation, Bezon says that Lazards want to make use of his international business experience—he has lived and worked in North America, Africa, and the Middle East, and has spent 25 years of his BP service out of England.

Nott dismisses any notion that Bezon is to be the bank's oil specialist. "We need people at board level with wide knowledge of the outside world."

Sir Ian MacGregor, former chairman of the nationalised steel and coal industries, was also recently recruited by Nott to the Lazards' board to give general advice. Speaking of his boardroom equisitions Nott says, "We may bring in one or two more yet."

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**Observer**



PRESIDENT Hafez al-Assad's reputation as a shrewd manipulator of events in the Middle East is hanging in the balance. Suddenly, it seems, Syria is hemmed in by enemies on all sides.

Even its relations with Iran are in danger of turning sour. This despite the fact that President Assad has maintained his alliance with non-Arab Iran at some cost to his standing in the Arab world concerned about the way Iraq has been losing ground to Iran in the Gulf War.

There can have been few more difficult moments in Mr Assad's 16 years in power.

The conviction in a London court of a Jordanian carrying a Syrian passport on charges of plotting to blow up an Israeli El Al airliner, with the ensuing outcry against Syria, is merely one of a number of factors adding to pressures.

Syria's economic crisis, the apparent failure of its policy in Lebanon, worrying developments in relations with Iran, difficulties with fellow Arab states and the resurgence of Israeli hegemony are items in a long list of problems.

It may well be that the Syrian leader's vice-like grip on his country's affairs is beginning to weaken, when he himself is even daring to suggest in private that cracks may be appearing in the Assad edifice. Details that emerged during the Hindawi trial indicating extraordinary incidents by Syria have added to questions about Mr Assad's command of events.

"If you believe that the Hindawi operation was mounted without the knowledge of the President, it is evidence of his weakened authority," says a Western official.

However, in an intensely secretive and centralised administration, there is no sign of overt opposition to the Syrian leader. Nor is there any conspicuous alternative.

Apart from a crisis-ridden economy, Mr Assad's main problem appears to be how to manipulate various interests involved in the Lebanese, including Iran's burgeoning influence in Lebanon through the activities of its extremist Shi'ite Moslem proxies, the Hezbollah (Party of God).

Growing Hezbollah strength, particularly in south Lebanon, at the expense of the more secular Syrian-backed Shi'ite Amal militia, is a major worry in Damascus at present. Scarcely a week passes without evidence of conflict between Syrian troops in Lebanon and the Iranian-supported Hezbollah. This week four Syrian soldiers were shot dead in a clash with Hezbollah militiamen in the Bekaa Valley.

"The evidence this year has shown that Syria has less and less means to control the situation in Lebanon," says the Western official.

A barrier to more direct Syrian intervention in South Lebanon is concern that such action may draw Israel into the conflict. The Syrians are said to have a "real gut worry," as one observer puts it, about Israeli plans for retaliation following the Istanbul synagogue attack earlier this year in which more than 20 people died. Israel has accused the fanatical Palestinian Abu Nidal group, which maintains an office in Damascus, of responsibility.

If present trends continue, Syria's ability to influence events in Lebanon is likely to diminish further. Tensions between Damascus and Teheran over Lebanon have been obvious for some time. The surprising thing, perhaps, is that these differences have been contained. Syria's accord with Iran on the Gulf War has remained more or less in place.

President Assad is indeed credited with finessing Iranian concern about a possible shift in Syria's posture when, in the middle of this year, Jordan's King Hussein tried to promote reconciliation between Damascus and Baghdad. Iran quickly resumed suspended oil supplies to Syria among several other measures to bolster the alliance.

Now, however, judging by the activities of its proxies in Lebanon, Iran feels less concerned about displeasing Syria, particularly since Iran's military circumstances on the Gulf battlefield improved with its seizure in February of the Faw peninsula in Iraq's far south.

This in turn has weakened Mr Assad's power to persuade Arab states that he is in a position to exert a moderating influence on Iran. Only Saudi Arabia is continuing to fund Syria under the terms of a 1978 Arab League agreement which decided on the level of funds to be allocated to states "confronting Israel." Kuwait has stopped its

### Syria after the Hindawi affair



Assad: a manipulator with problems.

## Assad's grip falters

By Tony Walker

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funding in protest at Damascus's support for Teheran.

But, despite the pressures on him, President Assad is not expected to abandon his Gulf War strategy. He will "cling on until the last minute" in the hope that Iran can force the removal of President Saddam Hussein of Iraq, says the Western official.

If there is a bright spot for Syrian policy in these difficult circumstances, it is that there is no real prospect of progress in the peace process on terms that Damascus would find unacceptable (such as a separate arrangement between Jordan, the Palestinians and Israel which ignored Syria's concern about the Golan Heights, occupied by the Israelis in the 1967 war.)

Damascus helped to undermine the 1985 Amman accord signed by King Hussein and Mr Yasser Arafat, the Palestine Liberation Organisation chairman, which proposed steps towards a resumption of peace efforts that Syria feared may have been necessary in its exclusion from the process.

Syria demonstrated in that case that it effectively retained the power of veto over the Arab position in the Middle East. But Mr Assad cannot necessarily remain sanguine about Syrian influence over the Palestinians, although there is talk in Damascus about reconciliation among Palestinian factions.

This week's show of strength in south Lebanon by Arafat loyalists in conflict with the Shi'ite Amal militia will not have been overlooked in the Syrian capital.

Palestinian fighters broke an Amal siege on refugee camps in south Lebanon and went on the offensive, overrunning a number of Shi'ite villages in what is seen as perhaps the most significant operation by the PLO in Lebanon since it was ousted from Beirut in 1982 following the West Bank Intifada.

But whatever his problems in the Arab world Mr Assad cannot expect much respite from the wave of disapproval in the West about alleged Syrian links with terrorist incidents. Trials about to begin in West Germany, Italy and France may provide further damaging evidence about Syrian involvement in international terrorism.

Syria's leader has in the past managed to turn such difficult circumstances to his country's advantage. He has built Syrian power and influence on a relationship with Iraq (Syria is blessed with oil riches) but he has proved himself, under pressure, a deft manipulator of events.

THE House of Commons debate on the Defence Committee's Reports on the Westland affair that finally took place on Wednesday turned out to be less about the affair itself than about the role of Select Committees. Parliament won a small victory in securing a promise from Mr John Biffen, Leader of the House, that there will be no further attempt to curtail the committees' powers without consultation. But the battle is far from over and it is not at all clear that everyone realises how important it is. So first some background.

Select Committees are not new. They were around in the 19th century. They returned to the House, prompted by the late Richard Crossman, in the 1960s, though in those days they were referred to as "specialist" committees. What are new, or relatively new, are the departmentally-related committees introduced by Mrs Thatcher's Government when it came to power in 1979.

The hopes of reform were then very high. Announcing the proposals, Mr Norman St John-Stevas, Leader of the House at the time, said: "Today is, I believe, a crucial day in the life of the House of Commons. After years of discussion and debate, we are embarking on a series of changes that could constitute the most important parliamentary reforms of the century."

He said a great deal else besides. For instance, "The Government will make available to Select Committees as much information as possible, including confidential information... I give the House the pledge on the part of the Government that every Minister from the most senior Cabinet Minister to the most junior Under-Secretary will do all in his or her power to cooperate with the new system of Committees and to make it a success. I believe that declaration of intent to be a better guarantee than formal provisions laid down in Standing Orders."

party. There are 14 of them with about 10 members each. They shadow the work of Government Departments — Agriculture, Energy or whatever — asking questions, holding hearings, sending for papers and producing reports. There is also a liaison committee which, as its name implies, considers and advises on how the Select Committee system as a whole is working.

In my own view, the system has not been quite as effective as it might have been. Too often the questions are excessively deferential, promising lines of inquiry are not followed up. Sometimes, say when Mr Brian Sedgemore, the left-wing Labour MP, is questioning Cancellor Nigel Lawson before the Treasury Committee, there is simply no meeting of minds and therefore no possibility of dialogue.

Yet the committees have received information that may not have been otherwise available. They are a step towards more open government and give back-bench MPs a role beyond being lobby fodder. The Westland affair was, on the face of it, an ideal subject for Select Committee investiga-

and credible indictment of government behaviour.

We now move to the Government's response to the Defence Committee's Report, especially the fourth report on the Government's decision-making. It was published with the minimum of fanfare just over two weeks ago and appears to introduce a doctrine far removed from everything promised by Mr St John-Stevas in 1979.

The final sentence of the concluding paragraph says: "The Government proposes to make it clear to civil servants giving evidence to Select Committees that they should not answer questions which are or appear to be directed to the conduct of themselves or of other named individual civil servants." Much of the present argument is about the implications of that statement.

Quite apart from the merits or demerits of the Government's case, it was a most peculiar way in which to make it known. As Mr Terence Higgins, chairman of the Select Committee on the Treasury and the Civil Service, said in Wednesday's debate, his own Committee had produced a major report on "Civil Servants

if it wanted to avoid a clash.

Sir Edward Du Cann, a former Tory chairman of the Treasury Committee, suggested that the Government was risking impugning the whole Select Committee system on the basis of one exceptional case: namely Westland. Dr John Gilbert, a Labour member of the Defence Committee without whom the Westland inquiry would never have been so penetrating, called for a united front of all Select Committees and the Liaison Committee. Mr Higgins said that the Government's new approach was simply wrong. Parliament is sovereign: it can sell for any person or papers it chooses; it just happens to exercise discretion.

There were all kinds of other practical points. Civil servants may be responsible to Ministers, but no Minister nowadays can be expected to exercise discretion. There were all kinds of other practical points. Civil servants may be responsible to Ministers, but no Minister nowadays can be expected to exercise discretion. There were all kinds of other practical points. Civil servants may be responsible to Ministers, but no Minister nowadays can be expected to exercise discretion.

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### Too often the questions are excessively deferential: promising lines of inquiry are not followed up

tion. After all, the practice of collective Ministerial responsibility virtually broke down when the affair was at its height. Two Cabinet Ministers resigned and there were all sorts of allegations of improper leaks of Government information. Surely the House of Commons, and through it the public, was entitled to know more about what had been going on.

The Defence Committee set about the task. It was impeded in its work by the refusal of the Government to allow certain key civil service witnesses involved in the affair to appear. Sir Robert Armstrong, the head of the home Civil Service and Secretary to the Cabinet, who had conducted his own internal investigation, appeared for them. The result was that the findings of the reports were incomplete, though — to give credit to the committee — it still produced a pretty damning

and Ministers' Duties and Responsibilities."

The Government's response to that was published on the same day as the Defence Committee published its report on the Westland affair. That would have been the proper context in which to have said something about relations between civil servants and Select Committees. The opportunity was not taken. Instead the new doctrine was slipped into the Government's response to the Westland reports.

In the end, Mr Biffen announced the Government's concession: there will be consultations with the Select Committees and the Liaison Committee before new guidelines are issued. It had been necessary, he said of the Government's response to the Westland Reports, to "put down a marker." At least it has been noted and the House of Commons can fight back. The difference between the promise of 1979 and the Government's behaviour now is the arrogance of power.

Two other brief points about the debate. There is recurrent speculation about whether Mr Leon Brittan and Mr Michael Heseltine, the two resigning Ministers, will return to the Cabinet. After Mr Brittan's attack on Mr Heseltine on Wednesday, it is difficult to see the pair of them in the same Cabinet ever again.

The other is that if, as many people suggest, the person most in need of questioning about Westland is the Prime Minister, then Mr Neil Kinnock should have led the debate from the Labour side. It was a curious lapse to leave it to his subordinates.

### Register of vacant land

From Mr H. Luss  
Sir,—Prince Charles' castigation (October 29) of building or not developing inner city sites, prompts one to ask what became of the government's much vaunted register of vacant land? Since the register is not fulfilling its purpose, which it was set up, perhaps it needs fiscal teeth.

If sites and buildings of zero rateable value were made subject to a levy based on their current market value, their owners might be more inclined to release them for development.

Henry Law,  
19 Queens Gardens,  
Brighton, Sussex.

### The business lobby

From the Chairman,  
North West Regional Council,  
Confederation of British Industry

It was disappointing to read such a poorly constructed article as the one which appeared on October 23 — Emswé Duffy's. Our spokesman, in his opinion that the writer starts with the premise that "the CBI's influence on Government which the vast majority of members support has probably never been lower," and then uses a series of undoubted CBI successes to (dis)prove her point. In order to add a little spice, Duffy has a little spicing of comments by prominent people on subjects taken, in the main, completely out of context.

CBI's prime purpose in life is to lobby on behalf of British business no matter the size or type of business, whether manufacturing or service whether private or state owned. It is not an organisation who often reflect the views of a minority of their members (or even the staff!) the CBI goes to great lengths to ascertain the views of its members through its efficient regional structure. By doing so, it can truly claim to have the pulse of British business and can represent its interests whenever they are seen to be threatened.

Its record, as Ms Duffy recognises in part, is impressive. Not only on subjects like military taxation, changes to the financial services bill, Government training schemes and removal of the national insurance surcharge but Ms Duffy might have listed successes connected with infrastructure spending, inner city regeneration ( spearheaded by the north west), electricity and fuel charges, increases in the road building programme, the Severn Bridge and the development of Manchester as an international gateway airport. I could list more to prove the point that CBI successfully

### Letters to the Editor

lobbies with the support of the majority of its members which is what it is paid to do.

Naturally we lose some but our failures are small in number compared to our successes. It is not our experience that many CBI members are privately unhappy with the organisation. Here in the north west, members have never been afraid to criticise and to speak out for themselves, but Ms Duffy should not confuse healthy and constructive criticism with unhappiness but then the "positive" is rarely accentuated by the media.

Somewhere along the line, Ms Duffy has got her facts and opinions mixed up and the result is an article which does no justice to the subject and even less to the writer.

Bruce Scott,  
Emerson House,  
Albert Street,  
Eccles, Manchester.

### Technology in Europe

From Mr G. Ford MEP,  
Sir,—I am writing to you and Carlos Robles Piquero's letter (October 27) on the desperate need for adequate funding of the second framework programme in the European Commission. The British Government is blocking was timely. Unless a figure very close to the ECU 7.7bn. requested by the Commission is agreed then the finance available falls below the minimum necessary for any worthwhile programme at all. The implication of this would be that Europe would abandon any attempt to even start along the path of becoming competitive with Japan and the United States in high technology. The long term consequences for the people of Europe are too dire to contemplate.

Related to this is the statement in the letter that "National technological programmes need periodic adjustments which may involve standstills and even cuts in public expenditure." I can only completely disagree. Britain and Europe's future is dependent on becoming competitive in high technology. This will come about through adjustments in technology programmes and increased expenditure at National and European levels. In Britain we can clearly see the consequences in loss of morale, loss of effectiveness and loss of skills that have followed reductions in research and development spending imposed by the Government in universities and

research councils. Robbing Peter to pay Paul does not work.

Glyn Ford,  
3 Market Place,  
Ashford-under-Lyne,  
Leicestershire.

### Wordsmith in error

From Doina Thomas,  
Mr J. Perceval and  
Mr J. Graham  
Sir,—It was with profound shock that we read (October 18) Richard Lambert's article on investment and speculation. The substance of his article was beyond reproach, but his opening reference to Jeeves as a butler raises issues of fact and principle which we cannot overlook.

Although Bertie Wooster acknowledged that Jeeves could butle with the best of them if need arose, there are several incidents in the Woodehouse corpus where characters were stunned into silence at his being so described.

Jeeves, Sir, was NOT a butler. He was a gentleman's gentleman.

Doina Thomas, John Perceval,  
John Graham,  
Le Chateau, 24350 Toucan,  
France

### When chartists rave

From Mr B. Marber  
Sir,—On October 24 Lex noted: "And for those who look at charts, the market is still shy of its 500-day moving average." I look at charts, in fact I do practically nothing else all day long (and according to my wife), most of the night as well. But I haven't the faintest idea what Lex means. And if I don't understand (and I am the third oldest living chartist in this country) I wonder if anybody else understands either?

Chartists do not rave except when the Financial Times fails to take us seriously. Is it not about time you did?  
Brian Marber,  
16 Charles II Street, SW1.

### Introductory commission

From Mr J. Rogers  
Sir,—We must record our objections to the gross misinterpretation contained in the article by Clive Wolman (October 17).

It is simply not true that insurance intermediaries, bank or building society managers, tied agents, etc. receive 120 per cent introductory commission on the contracts mentioned. Introductory commission is levied on the regular annual premium and is expressed as a modest percentage of the premium the contractual term of the policy; these are not service charges payable over a two-year period.

We strongly object also to the suggestion that advice given, perhaps takes only 30 minutes. This is utter nonsense and the time spent on preparation, administration, intermediaries product and technical knowledge and further education, and also the continual services shown towards the client, respect to annual reviews—which is particularly important on pension related business.

How pleasing it would be if articles did not mislead the public and discredit the insurance companies in their dealings with intermediaries, and in future gave greater recognition to the high standard of professionalism with our country.

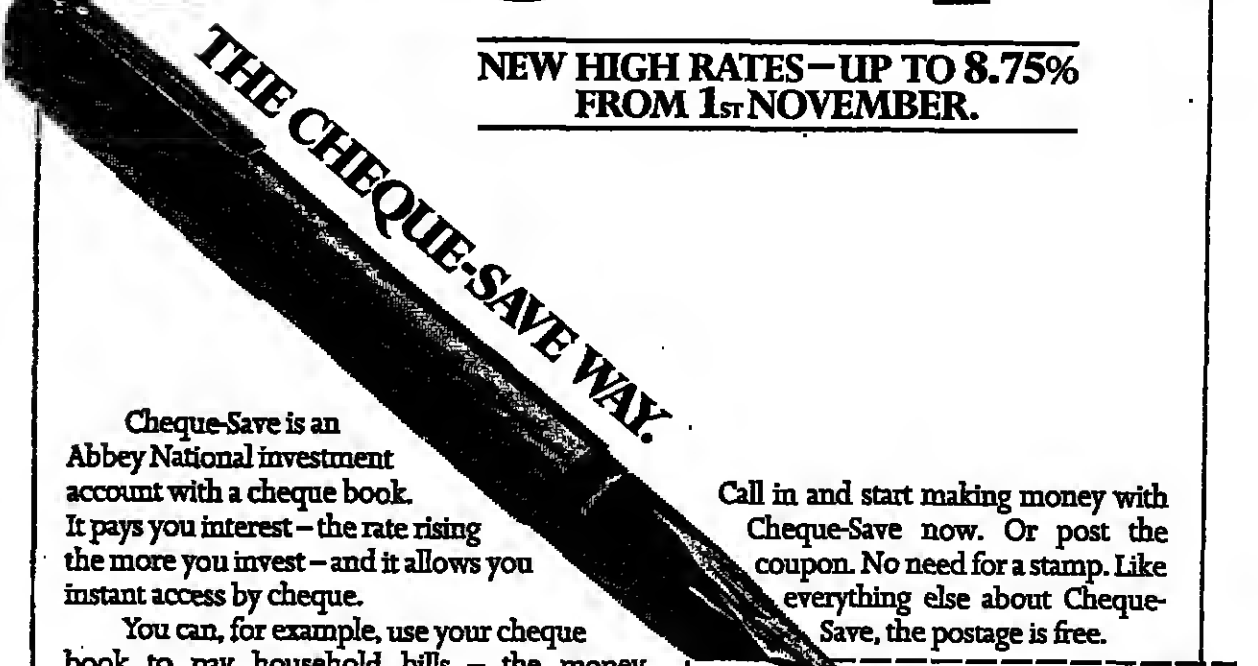
J. C. Rayner,  
Colling Rayner Associates,  
634 Bristol Road South,  
Northfield, Birmingham.

### Light on motor taxation

From Mr D. Odling,  
Sir,—Mr Richard Diment of the British Road Federation (October 23) throws some useful light on revenue v costs for motor taxation, when he states "The government forecast of motor tax revenue (from cars, light vans and taxis) is cost ratios for 1987-7 for tax to exceed costs by 3.7 times. Even if all road vehicles are included, tax is still 2.8 times greater than costs."

His light could be more illuminating for, if I interpret his figures correctly, he is stating that his federation's members (owners and operators) are not paying their full whack and are being subsidised by the owners of cars, light vans and taxis.

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# FINANCIAL TIMES

Friday October 31 1986

**AMERICAN APPRAISAL (UK) LIMITED**  
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Lionel Barber looks at why money equals muscle in US politics

## Democrats losing battle of the big spenders

MR RICK GILMORE, a Democrat long-shot for the US House of Representatives in Wyoming, had a nasty shock when he asked 700 Political Action Committees to provide campaign contributions. By the middle of this month all 700 had turned him down.

Mr Gilmore, with \$3,500 in the bank, is the exception to the rule in the 1986 US mid-term elections. By any measure, the House, Senate, and gubernatorial races will go down as the most expensive contests to date.

At the end of last month, total receipts for Senate candidates alone amounted to \$140.8m, a 25 per cent increase on 1984. Spending has risen by 27 per cent to \$121m while cash in hand is up by 63 per cent at \$27.5m.

In the last days of the campaign, both Republicans and Democrats are agreed on one issue: money matters. It can buy that extra 30-second TV broadcast, finance that final mail-shot and pay for the top-dollar political consultants and pollsters, who this year are out in force.

Mr Don Sweitzer, director of the Democratic National Committee's finance committee, says: "Like it or not, money can make all the difference in a tight race."

Mr Sweitzer estimates that there are between 12 and 16 close-call Se-

nate races across the US: from California to Pennsylvania to Washington State to Louisiana. He is telling all would-be Democrat contributors that their money will be spread throughout those neck-and-neck contests.

But like Mr Gilmore in Wyoming, Mr Sweitzer and the Democratic Party have a problem. They are being heavily outspent by the Republicans, who by the end of 1986 are likely to have raised in at least \$200m in the two-year election cycle, more than six times the amount raised by the Democrats.

As one senior Democrat commented last month of the Republican campaign: "They've got 100 factors running in their favour. The first 99 are money, and the other one is Reagan's personality."

The Republicans' national fundraising muscle reflects the pull of the presidency and the party's ties to corporate wealth, historically closer than those of the Democrats.

They also have the advantage of incumbency: the Republicans are defending 22 out of the 34 Senate seats, and the lobby groups, most of which are represented in one form or another by Political Action Committees (PACs), are invariably keener to place their bets with an incumbent than with a challenger unless he or she is a dead certainty.



US mid-term election

This year the PACs have been more active than ever. From January 1 1985 until September 30 1986, Senate candidates received a total of \$34m from the PACs. This was 63 per cent more than they picked up in the corresponding period before the Senate races in the 1984 presidential election, according to a study by Common Cause, the independent watchdog on PAC fundraising and dispensing.

There are more than 4,000 PACs registered with the Federal Election Commission (FEC) for this year's campaign. They range from the lesser-known Red Lobster Restaurant PAC to the better established National Rifle Association. The National Association of Realtors, the real estate lobby, topped the Common Cause list with \$4.5m in receipts between 1983 and 1986.

Mr Fred Wertheimer, president of Common Cause, voices fears that American politicians are being bought up by the dozen, says: "It is

the PACs that are going to control the Senate in 1987."

Senator Alan Cranston, the septuagenarian Democrat struggling to fend off the Republican challenge of Mr Ed Zechin in California, tops the list with \$1.6m in PAC receipts, around one eighth of his total campaign fund.

Other senators receiving close to \$1m from PACs include Mr Steve Symms of Idaho, Mr Robert Packwood of Oregon, Mr Arlen Specter of Pennsylvania, Mr James Broyhill of North Carolina and Mr Hanson Moore of Louisiana. All are Republicans in tight races, except Senator Packwood, but he is chairman of the Senate Finance Committee.

Keeping track of the PACs is a full-time job for the 230 staff at the FEC, which was set up in 1974 in the wake of the Watergate scandal. Watergate exposed dubious fundraising techniques as well as President Richard Nixon's cover-up of the break-in at the Democratic Party headquarters.

Earlier this month, for example, FEC staff were handed the equivalent of a short novel on the fund-raising efforts for the last three months: a 53,000 word quarterly report by the National Republican Senatorial Committee on who had contributed how much to candidates.

The report's contents have to be checked against individual returns by the candidates, the PACs and candidates' own campaign committees. It is a bewildering jumble of names and numbers.

At first sight, the amended 1974 federal law on contributions looks straightforward. No individual may make a contribution of more than \$1,000 to an individual candidate, and no particular group may contribute more than \$5,000 per candidate per election.

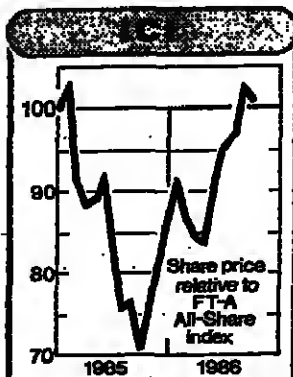
But when the Supreme Court's Buckley-Valeo ruling in 1974 effectively scrapped individual spending limits, loopholes began to appear. Parties and PACs have been skirting the law ever since.

Groups such as Common Cause and politicians are worried by the trend. The Senate, towards the end of the 99th Congress, passed legislation strongly in favour of restrictions on PAC donations and forcing greater disclosure of indirect corporate and union gifts to the political parties.

But the legislation became snarled up in party hickering, with both Republicans and Democrats claiming it discriminated against their fund-raising efforts. In the last resort, the weight of self-interest is so strong that those in favour of reform face as big a challenge as Mr Gilmore in Wyoming.

THE LEX COLUMN

## Last waltz on the floor



The stock exchange floor has already become a more spacious and less bustling place. Those who talked about reviewing the role of floor trading after a year or so are having to think seriously before the end of the first week. The ceremony of walking up to a market maker to ask for a price loses all meaning when the response is a request to telephone the dealing room upstairs. Though abrupt, Warburg's decision to remove all but a few traces of its equity trading from the floor is not entirely unexpected: customers can perfectly well use the telephone, and the lack of firm prices on the floor has removed much of the commercial pressure that would make agency brokers trade there.

Paradoxically, this development owes something to the imperfections of the screen-based trading system. In glit-edges, the outer ring of the market has had little price information from Seag so far, and the proposed arrangements for filling the screen at a trickle can scarcely do better than convert Topic into an interesting source of historical prices. As the market withdraws, it may become a pressing question how best to use the vacant space: the Hexagon Restaurant, perhaps?

polyurethanes - have made surprisingly good progress. With the running off of stock losses, European petrochemicals and plastics margins have held up well, and Danish London experts are starting to look for £1.5m for 1987, which means the prospective multiple is being talked down to single figures. US investors may on that basis begin to bite again - though in the first week of the new London market, London is where the bulk of the turnover has been, and UK institutions are scarcely underweight.

a complete change of image for Queensway and considerable refurbishing elsewhere. Electrical retailing is still a new game for Harris, and it needs to prove that it can compete with Comet, let alone Dixons. Meanwhile, it is toying with yet another sector through the Hamleys purchase when it would appear to have quite enough to worry about elsewhere. No wonder the market has become thoroughly disenchanted with Harris' shares. Top forecasts of £50m pre-tax (against £26.9m in the previous 13 months) give a multiple of 12 on the shares at 195p, down 6p yesterday. That rating might look cheap compared with the sector but will not recover until Harris demonstrates that it knows where it is going.

### Redland

Redland brought its interim figures forward to yesterday to help its £180m rights issue on its way. But the 10 per cent increase in pre-tax profits (to £55.6m) was a solid effort typical of Redland, rather than any recipe for share price out-performance. The shares gained 12p to 395p, well clear of the rights issue price at 350p, on one small surprise: a falling tax charge will amortise the earnings dilution next year from the rights shares issued to finance the Genstar acquisition.

### Harris Queensway

The only justification for splashing paper around as liberally as Harris Queensway has done is profits growth at such a rate that earnings per share can still move comfortably ahead. Harris looks to be failing that test in its current year, after a decidedly pedestrian performance in its first half, even above the line. Pre-tax profits, excluding property gains, were only 9.3 per cent ahead to £14.2m despite new stores and some acquisition benefits. Worse is to come in the second half when the £72m rights issue and the £145m purchase for shares of Great Universal Stores' high street shops take effect. It will need a strong fourth quarter's trading plus the new chains' contributions and some interest saving for earnings per share to increase much this year even with the help of a lower tax charge.

The methods of carpet and furniture retailers, Harris now realises, are so out of date that the consumer spending boom has passed them by as shoppers prefer more exciting stores. That has to be put right with

## Ferruzzi to raise \$408m by Agricola rights issue

BY ALAN FRIEDMAN IN MILAN

FERRUZZI, the giant Italian food and agricultural business which is competing with Britain's Tate and Lyle to obtain control of the British Sugar Corporation, yesterday unveiled plans to raise \$408m by means of a rights issue for its Agricola quoted subsidiary.

The Agricola share issue, which Ferruzzi's bankers last night said was partly designed to have cash in hand should the UK Monopolies and Mergers Commission give the go ahead for a full-scale takeover bid, would bring to \$1.5bn the total amount of funds raised in the past 12 months by the Ravenna-based group.

Mr Paul Channon, Britain's Trade and Industry Minister, has told the Monopolies Commission that he would like the report on the British Sugar issue - neither Ferruzzi nor Tate and Lyle has yet made a formal bid - by November 18.

The Italian company's new cash call, which requires the approval of Agricola shareholders at a meeting set for December 16, would raise £500m (\$408m) by way of a rights issue of both ordinary and savings shares. Some £477.5m would come from a one-for-one issue of 238.5m shares priced at £1,600 each. At that

price the shares are being offered at a discount of roughly 51 per cent against yesterday's Milan house Agricola price (the discount is calculated after taking into account a related £121.7bn Agricola scrip issue).

The balance of the cash raised would come from the issue of savings shares.

Aside from having cash ready to acquire S. and W. Berisford, the UK group which controls British Sugar (and in which Ferruzzi already has a 23.4 per cent equity stake), the Agricola proceeds will also be used to pay for part of the recent purchase of a 22 per cent controlling shareholding in Italy's Montedison chemicals, health care and energy group.

The Montedison share stake, which gives Mr Raul Gardini, Ferruzzi chief, effective control, is held by various Ferruzzi subsidiaries. These are Agricola (15 per cent of Montedison), the Silos grain business (12.5 per cent), France's Begg-Say sugar group (4 per cent) and the Calcestruzzi cement subsidiary (4 per cent).

The Gardini family, which owns 51 per cent of Agricola shares, will subscribe for the proportionate amount of ordinary shares in the rights issue.

## Argentina warns of tension over Britain's new Falklands zone

BY TIM COONE IN BUENOS AIRES

ARGENTINA has warned Britain that its decision to establish a 150-mile "temporary conservation and management zone" around the Falkland Islands will be the cause of serious conflicts which may also affect third countries.

President Raul Alfonsín, his Cabinet and the heads of the armed forces held an emergency meeting on Wednesday night after the British move and issued a statement calling for the establishment of the zone "politically and judicially unacceptable."

It would be "the cause of serious tensions and conflicts with unforeseeable consequences which may also affect the interests of third countries," the statement said.

Argentina recently signed fisheries agreements with the Soviet Union and Bulgaria on the levels of catches in the south-west Atlantic and these were cited by Sir Geoffrey Howe, UK Foreign Secretary, as one of the factors precipitating the UK move.

Government and opposition parties in the Argentine Congress, in an emergency debate, also unanimously condemned the measure as "an ostensible act of aggression against Argentina."

Mr Dante Caputo, Foreign Minister, said that British sovereignty claim over the maritime resources above and below the continental shelf around the islands was "a fundamental change" in the UK's position which, he said, "affirms the British decision not to come to a peaceful solution."

In an emotional outburst during the debate Mr Federico Stroessli, a member of the ruling Radical Party, said: "We are going to sink as many trawlers as necessary in exercising our sovereign rights."

Mr Horacio Juanarena, Minister of Defence, said in an interview: "Frankly it would be absurd to think that Argentina's response will be bellicose." None the less all military leave has been cancelled, and the demobilisation of military service conscripts suspended.

However, most reaction in the Congress and in the press has been more measured emphasising diplomatic efforts in international forums and through bilateral contacts to rally support for Argentina's sovereignty claim.

One respected daily newspaper quoted Foreign Ministry sources as saying "the mouse has fallen in the

trap" and said nations that had previously remained neutral on the sovereignty dispute would now gravitate towards Argentina's claim.

Mr Juanarena said that the UK move was ambiguous on whether British fisheries protection measures would be imposed immediately and that the state of alert might be increased.

No new instructions to Argentina's coastguard on patrolling Argentina's own 200-mile exclusive economic zone had been issued as yet. In the overlap area with Britain's 150-mile protection zone Argentine patrols would extend only to the edge of the zone. This did not alter Argentina's claim to its sovereign rights but was intended to avoid any incidents with Britain which could aggravate the situation.

However, the situation was being studied and "it may be necessary to vary those instructions or to issue new ones." The Government had made "important reductions" in defence spending over the past three years. Mr Juanarena said he could not say at the moment if military expenditure would now be increased.

## Fiat close to deal on car assembly in Algeria

BY JOHN WYLES IN ROME

THE FIAT group is close to agreement on a joint venture project for the assembly of 30,000 small and medium-sized cars in Algeria.

Fiat yesterday confirmed reports that the negotiations with the Algerian Government on the project were "well advanced." They were apparently given a political "push" last week by the visit to Algiers of Mr Bettino Craxi, Italian Prime Minister, and Mr Rino Formica, his Foreign Trade Minister.

The reported value of the deal, which Fiat would not confirm, is \$150m. It would involve the Italian company taking a minority stake in a joint venture and supplying kits, probably of the Uno Panda and Regata cars, for final assembly of around 30,000 vehicles a year.

Two sticking points in the negotiations apparently still remain. One is over providing Fiat with satisfactory guarantees for its capital stake in the joint venture, and the other is over the form of payment for the car kits. Algeria wants to

pay through gas supplies which could involve Fiat and the Italian Government in complicated purchasing arrangements.

Final agreement would be seen as a major strengthening of Italian-Algerian relations and, therefore, an important achievement in Italy's attempt to deepen its political influence around the Mediterranean.

If a Fiat plant in Algeria becomes a definite possibility, negotiations are expected to pick up, looking to the establishment of a Pirelli tyre production facility. This has been under discussion for 15 years without becoming a firm prospect.

Reports also suggest that Algeria is said to be seeking more trade credits from Italy and a greater provision of "mixed" credits.

Imprefeat, a Fiat subsidiary, yesterday announced that it had won a £17m (\$5m) contract to build a factory on the US naval base at Naples-Capodichino.

## UK details curbs on S. Africa

BY MICHAEL HOLMAN, AFRICA EDITOR, IN LONDON

EVIDENCE of declining British confidence in South Africa emerged yesterday as the Government announced details of its voluntary bans on investment in, and tourist promotion to, the republic.

Figures released by the Department of Trade and Industry (DTI) showed that UK company disinvestment between 1982 and 1984 had totalled £147m (\$210m). Although the DTI makes no comment on the figures, the latest available, they reflect the concern over political unrest in South Africa and the depressed economic conditions there.

Britain is the largest investor in South Africa, and investments worth an estimated £8.5bn represent over a third of total foreign investment in the country.

The DTI figures show a sharp rise in disinvestment by British companies from £285m in 1982 to £55.5m in 1983 and £56.2m in 1984.

the latest for which statistics are available.

They bear out the view that the voluntary ban on investment will have little impact, as many members of the business community have already decided to reduce their exposure in South Africa.

The two bans were agreed by Commonwealth heads of government in London last August and subsequently backed by the European Community foreign ministers in September.

Mr Paul Channon, UK Trade and Industry Secretary, gave details of the voluntary ban in the House of Commons yesterday. It includes new acquisitions of share and loan capital of South African companies and loans and capital injections through intercompany and branch or head office accounts.

It excludes financial support of normal trading, as well as invest-

ment in health or educational sectors in South Africa.

"Given the extent of existing UK investment in South Africa," said Mr Channon, "wholehearted co-operation by British companies with the voluntary ban of new investment should have considerable impact."

The Government was prepared to review, and "if appropriate, to rescind" the measure if South Africa took steps to "establish a process of dialogue across racial lines," Mr Channon said.

In a separate parliamentary answer, Mr David Trippier, tourism minister, appealed to travel agents, tour operators and carriers "not to promote South Africa as a tourist destination." Mr Trippier also asked the media not to carry advertisements for South African tourism.

GM strike, Page 5

## World Weather

Place	Temp	Wind	Cloud	Place	Temp	Wind	Cloud
Amst	10	10	10	London	10	10	10
Antw	10	10	10	Madrid	10	10	10
Berlin	10	10	10	Moscow	10	10	10
Birm	10	10	10	New York	10	10	10
Bomb	10	10	10	Paris	10	10	10
Bomb	10	10	10	Rome	10	10	10
Bomb	10	10	10	Stockholm	10	10	10
Bomb	10	10	10	Tokyo	10	10	10
Bomb	10	10	10	Washington	10	10	10
Bomb	10	10	10	Zurich	10	10	10

## BBC accused of bias

Continued from Page 1

The document alleges that while "News at Ten" was able to preserve an impartial editorial stance, the BBC had taken a number of editorial and journalistic decisions. The effect of which was to enlist the sympathy of the audience for the Libyans and to antagonise them towards the Americans.

Whereas ITN, the document claims, stuck firmly to journalistic principles, the BBC had adopted "alarmist hyperbole" throughout.

The BBC is repeatedly accused of unbalanced editorialising in the presentation of news and of not providing facts but of "preying on people's emotions and fears."

There were moves yesterday in the House of Commons to get a debate on the affair, but Mr John Biffen, the leader of the House, confined himself to a commitment for an early debate on the Peacock report on broadcasting.

## Saudi pledge on prices

Continued from Page 1

One senior oil company executive with close links to Opec said he believed that the change heralded a period of closer links between Saudi Arabia and militant Iran with less emphasis on the Kingdom's cooperation with conservative Kuwait.

Another oil executive who keeps in close touch with the Gulf states said the Saudi rulers appeared now to be in some disarray. The sacking of Sheikh Yamani reflected disillusionment with the last year's policy of "teaching other Opec members a lesson, by cutting prices and raising production." However, he believed that King Fahd of Saudi Arabia had not yet fully understood the difficulty of raising prices without a substantial cut in Opec production.

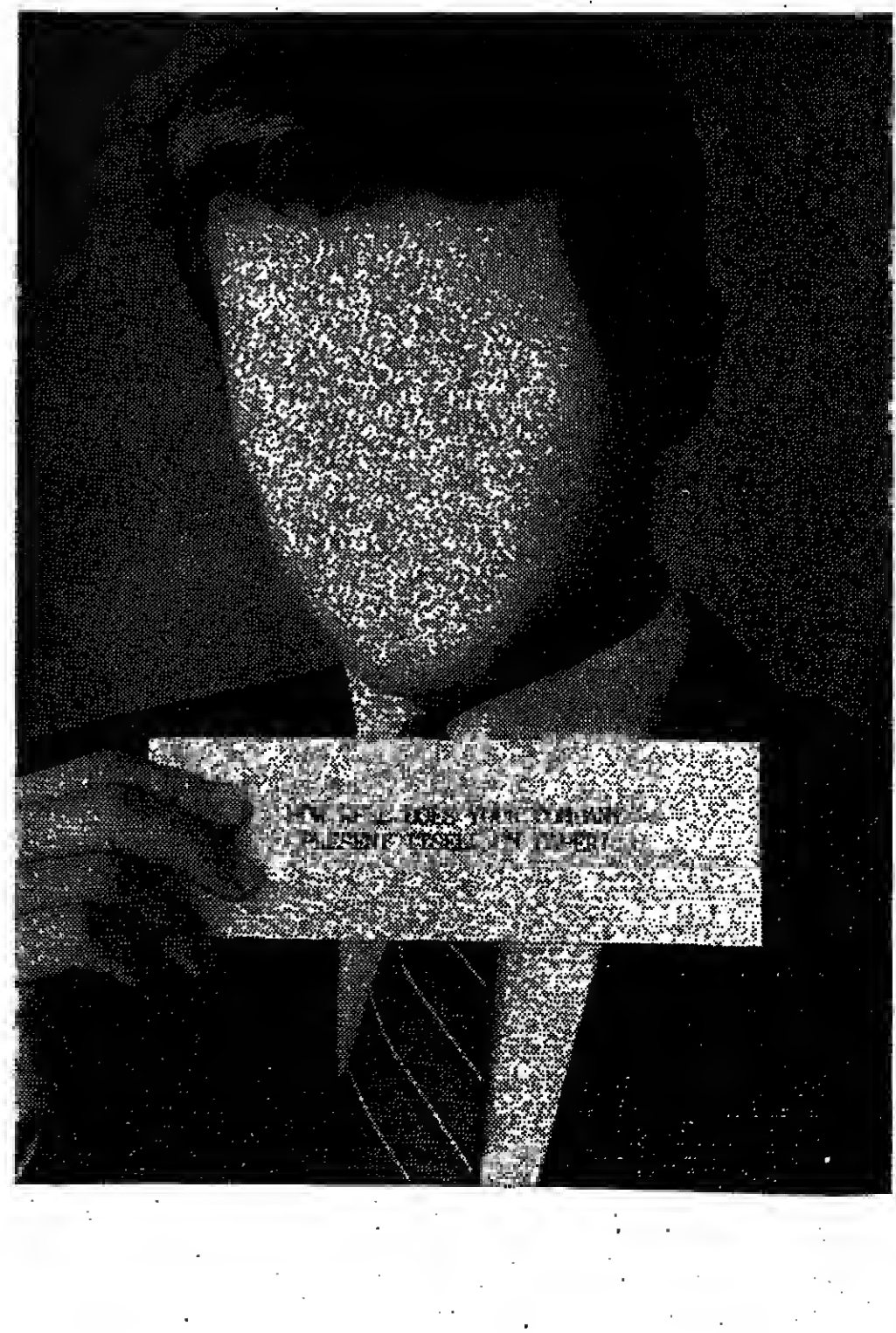
Mr Mehdi Varzi, chief oil analyst for Kleinwort Greaveson, said: "I do not think Saudi Arabia is preparing to go back to its role as swing producer for Opec." But he believed

that in future the Kingdom would be more flexible in relation to the demands of poorer Opec countries for increased production quotas.

In the last year there have been persistent rumours in the oil world that Sheikh Yamani's position might be under threat as a result of vigorous debates on oil policy within the Saudi Arabian hierarchy.

However, the suddenness of his dismissal just before a crucial stage in Opec's protracted negotiations surprised many people in the industry. An executive in one of the largest oil companies commented that the Saudis had lost a highly experienced and able negotiator.

Mr David Gray, analyst for the London broker James Capel, said he suspected that the sacking might have little to do with oil price policy and was more a reflection of the internal political tensions in the Kingdom.

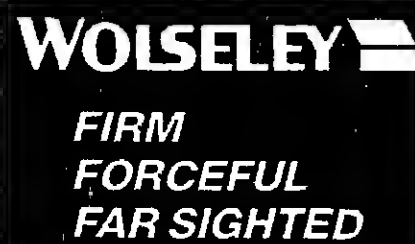






SECTION II - COMPANIES AND MARKETS FINANCIAL TIMES

Friday October 31 1986



Jacobs may move on Borg Warner

By David Blackwell in New York MR Irwin Jacobs, the corporate raider from Minneapolis, is considering seeking control of Borg-Warner, the diversified manufacturing and services company in which he has acquired a 8.1 per cent stake.

Mr Jacobs in a filing with the Securities and Exchange Commission disclosed that he and Minister, his corporate vehicle, held the 8.1 per cent stake and said he considered the Borg-Warner holding to be "an investment." But he added that he intended to monitor closely developments at the company and might "under certain circumstances consider seeking control."

For the past week Borg-Warner's stock has been the subject of much speculation on Wall Street that it might be a target for corporate raiders. In early trading on the New York Stock Exchange yesterday the stock fell 3/4 to \$36 3/4 on moderate volume.

In the SEC filing Mr Jacobs said he and Minister had bought their stock between July 21 and October 28 at prices ranging from \$28.14 to \$37.99.

In July Borg-Warner's stock rose by more than 45 per cent amid rumours that GAF, the roofing and chemicals group headed by Mr Samuel Heyman, was interested in buying the group for its special chemicals division.

Ministar yesterday reported a strong third-quarter result, with net profits from continuing operations of \$27.5m or \$1.54 a share on revenues of \$250.3m, compared with \$1.7m or 7 cents on revenues of \$234m last time.

Meanwhile Mr Ronald Perelman, the New York investor who took control of cosmetics group Revlon last year, said he plans to seek control of Transworld, the hotel and restaurants group in which he declared a 15 per cent stake last week.

Doubled Fermenta sales boosted by acquisitions

BY KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM

FERMENTA, the Swedish antibiotics and animal health group, increased its profits (after financial items) by 40.6 per cent in the first eight months of the year to SKr 363m (\$51m) from SKr 251m a year earlier.

Profits were buoyed up by exchange gains on dollar loans of SKr 82m, however.

Profits (before tax and allocations) rose to SKr 448m, an increase of 38 per cent from SKr 325m a year earlier. This was helped by extraordinary gains of SKr 90m - chiefly from the sale of Fermenta's stake in Amgen, the US genetic engineering company - compared with extraordinary gains of SKr 74m a year earlier.

Group turnover more than doubled to SKr 2,234m from SKr 1,077m in the first eight months of 1985. Some SKr 1,420m was derived from companies acquired during the last 12 months, most importantly the SDS-Biotech agrochemicals and animal health business.

Fermenta forecasts that sales for the full year will exceed SKr 3bn and that profits (after financial items and before minorities) will total some SKr 700m. In addition it expects to achieve extraordinary capital gains of more than SKr 800m, chiefly from the planned sale of the bulk of its US agrochemicals operations.

The group said its sales and profits had been hit by the falling dollar, but the impact on profits had been compensated for by the exchange gains on dollar loans.

Mr Refaat El-Sayed, Fermenta's controversial group chief executive, said that the sale of Fermenta's main agrochemicals activities - with sales of some \$135m and profits of \$20m - to Monsanto, the US chemicals group, should be completed by the end of November.

A letter of intent was signed in early October and proved one of the triggers for the collapse of the planned takeover of Mr El-Sayed's majority holding in Fermenta by Montedison, the Italian chemicals group.

It is understood that the disposal to Monsanto could raise around \$200m.

The sale, and the disposal of other agrochemicals operations, will reduce Fermenta group turnover by around \$200m (SKr 1,380m), or some 40 per cent.

If the sale goes through, Fermenta will be left with turnover of some SKr 1,670m in bulk antibiotics and some \$70m (SKr 480m) in animal health products.

Fermenta is planning the eventual merger of its existing animal health operations with TechAmerica, the small-animal health group in which it acquired a 51 per cent stake for \$17.4m earlier this year.

Fermenta said yesterday that the market for veterinary products is very fragmented and that it plans to expand in the sector chiefly through acquisition.

Fermenta is to be reorganised into independent business areas with separate profit responsibility.

Mr Edelman did not comment on whether he might take further steps to acquire Lucky Stores in future. Some observers have suggested that the investor may try again once the company's size has been reduced.

Meanwhile, the Securities and Exchange Commission has decided to take the position that last week's \$1.73bn open-market purchase by Campaign, the Toronto-based real estate company, of 48 per cent of Allied Stores constituted an illegal tender offer.

The agency plans to set forth its legal objections to the purchase in a "friend-of-the-court" brief in New York today. The filing will be made a few hours before Allied's request is due to be considered for an injunction that would force Campaign to rescind its purchase of the 25.8m Allied shares.

ERBAMONT, the pharmaceutical subsidiary of Italy's Montedison group which is listed on Wall Street, said yesterday that it achieved a 12 per cent increase in net profits for the first nine months of this year, to L79.9bn (\$30.6m).

The improved profit performance was struck however on total consolidated sales which were 7 per cent lower than the same period last year, at L283.8bn.

Sales were down because of the currency losses in converting US dollar revenues back into Italian lire and also because of reduced turnover as a result of the disposal last year of a health care equipment maker, Erbamont also had lower sales of artificial sweeteners this year.

Erbamont is Montedison's principal health care holding company and owns 75 per cent of Farmitalia Carlo Erba, the Italian operating subsidiary. For the whole of last year Erbamont made a net profit of L28.5bn on consolidated turnover of L1,266bn.

Sweetened offer for Lucky is withdrawn

By Our New York Staff

MR Asher B. Edelman, the New York investor, has withdrawn his sweetened \$37 a share bid for Lucky Stores, the diversified California-based retailer, after its rejection by the company.

The offer valued the group at about \$1.85bn.

Earlier this week, the company reportedly told Mr Edelman that it would increase to 40 per cent from 22 per cent the amount of stock it plans to buy back at \$40 per share as part of its attempt to deter him.

In addition to the buyback, Lucky Stores had bought Mr Edelman's offer by selling its Gemco discount department store division and trying to sell or spin off its specialty stores operation.

The company's stock resumed trading yesterday morning at \$34 1/4, unchanged from the previous day's close.

Mr Edelman did not comment on whether he might take further steps to acquire Lucky Stores in future. Some observers have suggested that the investor may try again once the company's size has been reduced.

Peoples Jewellers makes another bid to win Zale's hand

BY DAVID OWEN IN NEW YORK

PEOPLES JEWELLERS, the Canadian jewellery group, for a third time increased its bid for Zale, the world's largest fine jewellery retailer, proposing jointly to acquire all outstanding shares of the company with Zurich-based Swarovski International, the diversified industrial holding company.

Under the proposed deal, Zale common shareholders would receive \$50 cash per share, with \$40 being paid per preferred share. Peoples Jewellers already owns 1.8m or 14.4 per cent of Zale's common shares, with Swarovski holding a comparatively minor 41,200-share stake. The bid values the entire company at about \$642m.

Previous bids were rebuffed by the Zale and Lipsky families who control close to one-third of Zale. A contract was signed by family members and company executives agreeing to block any merger with Peoples Jewellers until 1990 unless

holders of 80 per cent of stock vote to approve the transaction.

Peoples Jewellers, Canada's second largest jeweller, with annual sales about one-sixth those of its quarry, made its initial offer of \$40 per share in February. It has held a stake in Zale since 1981.

The inclusion of Swarovski may ease worries about Peoples' ability to raise financing to back its offer. Certainly, Zale's shares rose sharply in morning trading on the New York Stock Exchange yesterday, climbing \$1 1/4 from Wednesday's close to \$44 1/4 per share.

Zale, which reported net earnings of \$26.1m (including gains of \$11.1m from the sale of business units) for the quarter to September 30, has recently undertaken a major restructuring, selling four international and non-jewellery units which last year contributed around 18 per cent of company sales.

Higher income for Gulf Canada

By Bernard Simon in Toronto

GULF CANADA, the new industrial and resources arm of Canadian property developers Olympia & York, lifted earnings to C\$284m (US\$191m), equal to C\$1.28 per share, in the first nine months of 1986, from C\$245m, or C\$1.08 per share, a year earlier.

The latest results include income of C\$222m from discontinued operations, notably the company's downstream petroleum operations, which were sold earlier this year. Income from present businesses tumbled from C\$249m to C\$108, due largely to a C\$60m fall in oil and gas earnings, a C\$52m write-off on a drilling ship, higher interest charges and a drop in short-term investment revenues.

Total nine-month revenues rose from C\$1.8bn to C\$3.1bn, reflecting the inclusion of Abitibi-Price, Gulf's forest products subsidiary, for less than a month of the 1985 period. Abitibi's contribution to profits rose from C\$7m to C\$42m.

Gulf has been transformed since O&Y, controlled by Toronto's Reichmann family, bought control from the US energy group Chevron in August 1985. O&Y has made Gulf, in which it now has an 80 per cent interest, the main vehicle for its non-property businesses, including Abitibi-Price.

Earlier this month, Gulf merged with Hiram Walker Resources, the energy and liquor company which it acquired after a fierce takeover battle earlier this year.

Gulf has agreed to relinquish control of Hiram's liquor business to the British food and beverage group Allied-Lyons, but will retain a 49 per cent shareholding. The transaction is likely to be completed before the end of the year. Gulf also expects to finalise the sale of Hiram's oil subsidiary Home Oil to Interprovincial Pipeline within the next few months.

Steinberg insurance group blames fall on lower investment gains

BY OUR NEW YORK STAFF

RELIANCE Group Holdings, the US insurer 77 per cent held by Mr Saul Steinberg and his associates, blamed a sharp downturn in third-quarter net profits mainly on a decline in gains on sales of investments.

Earnings fell to \$2.8m from \$30.4m, although revenues advanced strongly to \$783.3m from \$681.1m. At the per share level the group made a loss of 8 cents in the quarter after preferred dividends, compared with a profit of 7 cents last time.

At the nine-month stage Reliance earned \$56.7m or 55 cents a share on revenues well ahead at \$2,340m. This compares with earnings of \$61.8m or 64 cents a share on revenues of \$1,668m last time.

The latest nine-month figures reflect gains on sales of investments of \$222.3m, compared with \$141m last time, and a \$80.9m gain on the sale of Pilot Insurance, formerly the group's Canadian property and casualty subsidiary.

The growth in revenues for both periods was attributed to price increases in the property and casualty insurance operations and continuing expansion of the life insurance side.

Mr Steinberg, the chairman and chief executive, said the property and casualty insurance industry was recovering from the most protracted down cycle it had ever experienced. Reliance was in a strong position to improve operating results in the future, he said.

Late last month the group made an initial public offering of 15m common shares at \$10 a share.

Erbamont higher by 12%

By Our Milan Correspondent

ERBAMONT, the pharmaceutical subsidiary of Italy's Montedison group which is listed on Wall Street, said yesterday that it achieved a 12 per cent increase in net profits for the first nine months of this year, to L79.9bn (\$30.6m).

The improved profit performance was struck however on total consolidated sales which were 7 per cent lower than the same period last year, at L283.8bn.

Sales were down because of the currency losses in converting US dollar revenues back into Italian lire and also because of reduced turnover as a result of the disposal last year of a health care equipment maker, Erbamont also had lower sales of artificial sweeteners this year.

Erbamont is Montedison's principal health care holding company and owns 75 per cent of Farmitalia Carlo Erba, the Italian operating subsidiary. For the whole of last year Erbamont made a net profit of L28.5bn on consolidated turnover of L1,266bn.

Intel plans further cuts in workforce

By Louise Kehoe in San Francisco

INTEL, the Silicon Valley semiconductor manufacturer, has laid off 100 employees this week and announced plans to reduce its workforce in California by an additional 250 during the fourth quarter.

The move reflects continuing poor conditions in the US semiconductor market. Since February 1985 Intel has laid off over 4,000 people to reduce its workforce to about 19,000 worldwide. The latest announcement brings to 500 the number of Intel jobs expected to be eliminated over the next few months.

Intel said no further corporate-wide lay-offs were anticipated at the moment but that action might be taken at divisional level. The company's various divisions were reviewing their costs, a spokesman said.

Intel vice president Larry Hootnick, told industry analysts this week that he had given up trying to predict when the semiconductor market would improve. Although the consensus among industry analysts is that business conditions should improve by the second quarter of 1987, there is so far little solid evidence to support such forecasts.

Fiat in leasing reshape

By Our Milan Correspondent

ITALY'S Fiat group is reorganising its various financial and leasing companies to create a new and strengthened financial services company which will have total annual volume of L1,600bn (\$4.7bn).

The restructuring is to be accomplished as a result of the acquisition by the Fidis financial subsidiary of 60 per cent of Fiat'sava, the main vehicle finance company. Fidis is paying L1.65bn for the 60 per cent of Fiat'sava in what is essentially an in-house deal for the Fiat group.

Fiat'sava will now become the flagship of a group of companies which include the Savaleasing car and earthmoving equipment leasing business, the Savafinanc used car and industrial vehicle financing subsidiary, the Savafinbus bus and industrial vehicle finance company and Savafactoring, the factoring business which works with Fiat group suppliers.

Data General loss after legal payment

By Our New York staff

DATA GENERAL, the Massachusetts-based company which specialises in super-minicomputers for manufacturing, office and scientific customers, reported an overall net loss of \$26.2m or 96 cents a share for the fourth quarter. This compared with a small year-earlier profit of \$500,000 (2 cents per share).

The fourth-quarter figure included a \$30.9m extraordinary loss as a result of the settlement of antitrust litigation between Data General and Fairchild Semiconductor.

Operating income rose to \$12.6m on revenues of \$350.1m from \$1.4m on revenues of \$309.5m in the fourth quarter 1985.

Alfa Romeo reduces first-half losses 24%

By Alan Friedman in Milan

ALFA ROMEO, the Italian state-owned car maker which is currently the object of two rival bids from Ford of the US and Italy's Fiat group, reduced its losses in the first six months of this year by 24 per cent, to L770m (\$11m). This year-on-year reduced deficit for the first half compares with a 1985 full year loss of L2,455m, more than treble the previous year's level.

Alfa said it had sold 105,000 cars in the first six months of 1986, a 26 per cent increase year-on-year. The Milan-based company was last year able to use only 38.7 per cent of its

productive capacity of 430,000 cars a year.

Alfa's total inventories have been high in recent months, with many cars sitting unsold in warehouses. At the end of June, the company said it had 33,000 unsold cars against 70,000 the previous June.

The company did not disclose sales figures for the first six months. It is understood, however, that despite the reduced losses in the first six months of this year, prospects for the closing months are much gloomier.

Battle Mountain Gold reports earnings rise

By Kenneth Marston, Mining Editor, in London

BATTLE MOUNTAIN Gold, the US gold producer, reports third-quarter net income of \$6.2m or 15 cents a share. This brings the total for the first nine months to \$18.2m, or 42 cents per share, compared with \$11.4m in the same period of last year.

Mr Douglas Bourne, chairman, said that the latest results reflected higher bullion prices and improved operating efficiency which offset the effects of a rise in costs caused by higher exploration, administrative expense and tax.

He added that the impact of the recent rise in gold prices would be more fully reflected in the current quarter's results.

Battle Mountain hopes to have ready by the end of this year its mine design and ore reserve calculations for the Pajingo gold prospect in Queensland. Initial production at the Australian property is expected by the beginning of 1988.

Kidston Gold Mines, currently Australia's largest gold producer, is declaring a dividend of A\$0.10 for the third quarter. This makes a total for the first three quarters of this year of 30 cents.

The company declared a maiden dividend of 5 cents a year ago following the start of full production at its Queensland mine in April, 1985. Earnings for the first half of that year amounted to A\$12.8m (\$8.4m).

Sharp decline at Dofasco

By Bernard Simon in Toronto

DOFASCO, Canada's second biggest steelmaker, suffered a sharp downturn in third-quarter earnings, with net income dropping to C\$33.2m (US\$24m) or 49 cents a share, from C\$48.5m or 77 cents a share a year earlier.

Sales revenues fell from C\$511.7m to C\$489.2m, reflecting weaker demand from the North American motor and energy industries. The company, widely regarded as one of the continent's most efficient steel producers, said that its steel shipments fell from 806,300 tons to 794,900 tons.

Dofasco forecast that demand from motor and energy industry customers will remain weak for the rest of the year, and that competition will remain intense.

GM unit enters communications

By David Thomas in London

ELECTRONIC Data Systems, the information services subsidiary of General Motors, is moving into the relatively new market of managing other companies' communications requirements.

It believes there is a potential market of \$23bn in Europe alone for the third party management of other companies' voice and data requirements.

EDS, which has an annual turnover of \$3.4bn but which is a relative newcomer to Europe, has set up a company, EDS Communications, based in London to offer this service. It will have management centres on the European continent, in the Middle East, South Africa and the Far East.

NEW ISSUE

This announcement appears as a matter of record only.

30th October, 1986



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INTERNATIONAL COMPANIES and FINANCE

Turkish state banks plan merger

BY DAVID BARCHARD IN LONDON

WORK on a merger between four major Turkish state banks is expected to start shortly following the signing of an agreement in London yesterday between Morgan Grenfell, the UK merchant bank, and the state-owned Anadolu Bankasi of Istanbul to set up a financial services group.

brainchild of the general manager of Anadolu, Mr Bulent Semiler, 32, an American-educated economist who is an adviser to the prime minister, Mr Turgut Ozal.

Mr Semiler was placed in charge of the Anadolu Bankasi in August for what is generally regarded as a rescue operation. He believes that the bank's position is strong enough for it to be used as the instrument for privatising part of the country's banking system, although no more than four of 12 state banks will be involved.

Up to 40 per cent of the joint capital of the merged banking group, expected to be an issue of \$200m-

300m, will be floated on the newly reopened Istanbul stock exchange.

No timetable for the merger and subsequent privatisation operation has, however, been decided yet. A decree making the purchase of the three other banks by Anadolu legally possible is expected to be published shortly.

Morgan's role appears to be to act as consultants on the technical aspects of the merger and help the new group to establish export credit services.

Any sale of equity will have to wait until the merger has been completed and consolidated balance sheets for the new group are pub-

lished. Morgan will set up a subsidiary in Turkey with offices in Istanbul, the first British merchant bank to do so.

However, some Istanbul bankers warn that Mr Semiler faces entrenched political and civil service opposition to his plans. The minister responsible for the EIBank and Sumnerbank, Mr Mustafa Tmaz Tiz, is known to be hostile to the merger plan.

The prime minister, Mr Ozal, is anxious for the deal to go ahead fast as his other privatisation plans have run out of steam in the last few months.



Mr Turgut Ozal

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New issue for French utility

By Paul Betts in Paris

COMPAGNIE GENERALE des Eaux, the large diversified private French water distribution group, is raising FF 950m (\$144m) in new equity through a rights issue to help finance an ambitious investment programme totalling FF 5bn.

Mr Guy Dejonay, chairman, said yesterday that the programme involved about FF 1bn in new investments in the group's water distribution and treatment businesses, other investments in diversified subsidiaries and new businesses, and the proposed purchase of a 5 per cent stake in Saint Gobain when the large French glass and pipes group is privatised at the end of this year.

The Saint Gobain stake is expected to cost Generale des Eaux between FF 650m and FF 700m, Mr Dejonay added. The stake will match the 5 per cent shareholding Saint Gobain has decided to retain in the water company.

Saint Gobain had built up a controversial 20.7 per cent stake in Generale des Eaux three years ago but under an agreement with the water group this summer decided to reduce its stake to around 5 per cent.

Mr Dejonay said Saint Gobain currently owned about 6 per cent of the water group. The new equity operation involves a rights issue of one new share for every 10 held at a price of FF 850 a share. The company has also announced a one-for-10 scrip issue.

The water group, which reported consolidated profits of FF 603.4m on turnover of FF 44.2bn, expects consolidated group profits to increase by more than 20 per cent this year over the previous year.

NOTICE TO BOND HOLDERS

NOTICE IS HEREBY GIVEN that copies of the above Company's Annual Report for the year to April 30, 1986 are available at the office of the Depository, The Chase Manhattan Bank, N.A., 100 Wall Street, New York, N.Y. 10038, U.S.A., and at the Depository's Agent, Citicorp Bank, Limited, 15, Abchurch Lane, London EC4N 3DF, United Kingdom. Copies are also available at the office of the Paying Agent, Citicorp Bank, N.A., 100 Wall Street, New York, N.Y. 10038, U.S.A., and at the office of the Paying Agent, Citicorp Bank, Limited, 15, Abchurch Lane, London, EC4N 3DF, United Kingdom.

The Republic of Italy U.S. \$500,000,000 Floating Rate Notes due 2005

In accordance with the provisions of the Notes, notice is hereby given that for the interest period from 31 October, 1986, to 28 November, 1986, the Notes will carry an interest rate of 6 1/8% per annum. The interest payable on the relevant interest payment date, 28 November, 1986 will be US\$47.15 per US\$10,000 nominal amount in Bearer (Coupon No. 15) or Registered form and US\$178.32 per US\$10,000 denomination in Bearer form (Coupon No. 15).

31 October, 1986. The Chase Manhattan Bank, N.A., London, Agent Bank.

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October 1986

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October 30, 1986

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In accordance with the provisions of the Notes, notice is hereby given that for the 1st interest period 31st October, 1986 to 28th November, 1986 the Notes will carry an interest rate of 6-10% per annum. Interest payable on the relevant interest payment date 28th November, 1986 will amount to US\$47.44 per US\$10,000 Note.

US\$250,000,000 GUARANTEED FLOATING RATE SUBORDINATED CAPITAL NOTES DUE JANUARY 1997 CITICORP BANKING CORPORATION (Incorporated in the State of Delaware) Unconditionally guaranteed on a subordinated basis by CITICORP

Notice is hereby given that the Rate of Interest has been fixed at 6 1/8% and that the interest payable on the relevant interest payment date January 30, 1987 against Coupon No. 8 in respect of US\$10,000 nominal of the Notes will be US\$156.41. October 31, 1986, London By: Citibank, N.A. (CSSI Dept.), Agent Bank CITIBANK

Wells Fargo International Financing Corporation N.V. U.S. \$50,000,000 Guaranteed Floating Rate Subordinated Notes due 1996

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Sub-period 31st October, 1986 to 28th November, 1986 the Notes will carry an interest rate of 6 1/8% per annum. The interest accrued for the above period and payable on 30th January, 1987 will be US\$47.64.

U.S. \$100,000,000 Scotiabank The Bank of Nova Scotia Floating Rate Debentures Due 1993

Interest Rate 6 1/8% per annum Interest Period 31st October 1986 to 30th April 1987 Interest Amount per U.S. \$5,000 Debenture due 30th April 1987 U.S. \$155.55 Credit Suisse First Boston Limited Agent Bank

US\$400,000,000 GUARANTEED FLOATING RATE SUBORDINATED CAPITAL NOTES DUE OCTOBER 1996 CITICORP BANKING CORPORATION (Incorporated in the State of Delaware) Unconditionally guaranteed on a subordinated basis by CITICORP

Notice is hereby given that the Rate of Interest has been fixed at 6 1/8% and that the interest payable on the relevant interest payment date January 30, 1987 against Coupon No. 9 in respect of US\$10,000 nominal of the Notes will be US\$156.41. October 31, 1986, London By: Citibank, N.A. (CSSI Dept.), Agent Bank CITIBANK

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INTL. COMPANIES and FINANCE

Sumitomo Rubber in talks to buy Dunlop US stake

BY CARLA RAPOPORT IN TOKYO

SUMITOMO RUBBER Industries, one of Japan's major tyre companies, is negotiating to acquire a majority stake in Dunlop Tire Corporation of the US.

Sumitomo may pay as much as \$100m for a controlling stake. Sumitomo holds 10 per cent of the US company, which was the subject of a management-led buyout from Dunlop of the UK in mid-1985.

Sumitomo has already finished its expansion in Europe and now we are interested in America, said a senior Sumitomo official yesterday in Kobe.

Brambles Industries to raise A\$118m

By Our Financial Staff

BRAMBLES INDUSTRIES, the Australian transport group, yesterday announced plans to raise nearly A\$118m (US\$75.5m) in order to fund what it described as future expansion within the country and overseas.

It will first arrange an institutional placing of 6m shares at A\$19, a level which compares with yesterday's closing market price of A\$20.

The rights will not, however, qualify for dividend payments until after the 11 cent final distribution for its latest year which becomes payable next month.

Brambles said it expects to offset the total annual dividend of 18 cents per share on the increased capital.

In the previous year the company expanded in Europe by taking effective control of Groupe CAIR, the Continent's largest rental operation for private railway wagons.

Oki Electric incurs its first loss

BY YOKO SHIBATA IN TOKYO

OKI ELECTRIC, the Japanese maker of communications equipment, yesterday disclosed its first-ever pre-tax loss of ¥7.68bn (¥47.57m) in the first half of September, against the previous year's pre-tax profits of ¥4.21bn.

capital-intensive semiconductor division, were blamed. Sales declined 11 per cent to ¥158.78bn. Exports plunged 51.5 per cent, hit in addition by falling demand for printers for personal computers.

TDK, the world's largest maker of magnetic tapes, suffered a 43.5 per cent fall in consolidated net profits to ¥11.14bn in the first nine months to August, on turnover which at ¥278.5bn was 11.3 per cent lower.

Volume sales of video tapes grew satisfactorily, but with a high percentage of sales being made overseas, their yen value was eroded.

Weak currency helps lift outcome at Rand Mines

BY JIM JONES IN JOHANNESBURG

RAND MINES, the mining arm of South Africa's Barlow Rand group, benefited from the South African currency's persistent weakness in the year to September. Higher-than-expected rand-denominated gold and coal prices were the main contributors to turnover and profit advances.

Group major expansion projects are centred on gold and coal. However, a recent agreement with Vanta Vanadium has given Rand Mines vanadium and platinum exploration and development rights. Coal exports appear to be threatened by the US ban on imports from South Africa and employees of the group's Douglas Colliery have been offered jobs at the Khutala Colliery.

AGC maintains earnings despite difficult conditions

BY OUR FINANCIAL STAFF

AUSTRALIAN GUARANTEE CORPORATION, the finance company offshoot of Westpac Banking, yesterday revealed net earnings for its year to September barely ahead of A\$107.31m (US\$68m), compared with A\$106.56m, but said an improvement was likely in 1986-87 despite difficult economic conditions.

In New Zealand and Hong Kong, earned higher profits, but were partly offset by the Westpac group's property development.

AGC Insurance had a slightly larger underwriting deficit, and a 21 per cent rise in investment income helped results.

A sharp rise in bad and doubtful debts charge against profit to A\$72.9m from A\$32.8m also hit earnings.

Bad debts were widely spread through all sectors of the economy and applied to all types of loans, the company said. AGC is 78.8 per cent owned by Westpac.

NOTICE OF REDEMPTION Midland International Financial Services B.V. 10% Guaranteed Bonds 1989

Midland Bank plc (Incorporated with limited liability in England) Notice is hereby given that, pursuant to the provisions of the Trust Deed dated 18th December, 1979 and Condition 5(c) of the Bonds, Midland International Financial Services B.V. has elected to redeem on 31st December, 1986 all of the outstanding Bonds at 101 1/4 per cent of their principal amount.

NORWEST CORPORATION USS100,000,000 FLOATING RATE SUBORDINATED CAPITAL NOTES DUE 1998

ARBED U.S.\$15,000,000 Floating Rate Serial Notes 1988 Convertible into 16 3/4% Serial Bonds 1988

Setback for All Nippon New World doubles profit

ALL NIPPON AIRWAYS, Japan's second passenger carrier, has disclosed pre-tax profits of ¥3.28bn (¥32.53m) in its first half to September, down 14.9 per cent. The setback was attributed to expenses incurred in starting scheduled international flights, as well as to lower interest and dividend income.

Profits boost at Amrel

AMALGAMATED RETAIL (Amrel), the furniture and footwear retailing arm of South African Breweries, has benefited strongly from recent increases in spending on consumer durables and expects the improvement to be maintained.

CITICORP U.S. \$500,000,000 Subordinated Floating Rate Notes Due January 30, 1988

CITICORP U.S. \$350,000,000 Subordinated Floating Rate Notes Due November 27, 2035

CITICORP U.S. \$500,000,000 Subordinated Floating Rate Notes Due October 25, 2005

ICN Pharmaceuticals, Inc. US\$75,000,000 6 3/4 per cent Subordinated Convertible Bonds Due 2001 Issue Price 100 per cent

ENTE NAZIONALE PER L'ENERGIA ELETTRICA (ENEL) U.S. \$100,000,000 Floating Rate Debentures due 1987

HOKKAI CAN CO., LTD. U.S.\$40,000,000 3 3/4 per cent. Guaranteed Bonds 1991 with Warrants

Lloyds Eurofinance N.V. U.S.\$200,000,000 Guaranteed Floating Rate Notes due 1993

IRELAND US\$300,000,000 Floating Rate Notes due 2000



INTERNATIONAL CAPITAL MARKETS and COMPANIES

SEC steps up war on insiders

BY HUGO DIXON

MR GARY LYNCH, the US Securities and Exchange Commission's director of enforcement, gives the impression that he enjoys his job of bringing to book insider traders, market manipulators and other perpetrators of unscrupulous securities market practices.

Now the Securities & Exchange Commission is viewed as a force to be reckoned with

Another reason is the more sophisticated use of computers. The SEC uses them both to monitor share dealings in the run-up to major news announcements and, during investigations, to sift information and pick out patterns.

Industry. One way of doing this is to offer rewards, something the SEC is considering. But Mr Lynch says what is really needed is a change in attitudes: honest bankers and brokers must come to realise how bad for markets the rotten eggs are.

More open markets called for in Ontario

By Bernard Simon in Toronto

THE ONTARIO Government is coming under pressure to relax its policy on foreign ownership in the Canadian securities industry beyond the proposals for greater non-resident participation due to take effect on January 1.

Two-stage syndication for Australia's FRN issue

By CLARE PEARSON

CREDIT SUISSE First Boston (CSFB) reverted to a method of syndication not seen in the Eurobond market for some years when it launched a \$600m floating-rate note for Australia by means of a "two-stage" syndication.

The issue comes in the wake of widespread concern about dealing practices in the FRN market. A recent fixed-rate bond convertible into an FRN for Denmark was widely sold short in the market after it was announced by lead-manager Morgan Stanley by dealers hoping to buy the bonds back at lower prices.

Wood Gundy issued a C\$100m 8 1/2 per cent seven-year issue, priced at 100 1/2, for GMAC Canada. Banque Generale du Luxembourg issued an Ecu 50m five-year 7 1/2 per cent bond, priced at 100 1/2, for the EEC Demanz for Ecu bonds is low at the moment, but dealers said EEC's bond attracted interest because of its short maturity.

Tokyo in plan to tempt back corporate borrowers

By YOKO SHIBATA IN TOKYO

THE JAPANESE Ministry of Finance (MoF) has unveiled plans to tempt corporate borrowers back to the domestic capital market by easing substantially the rules on bond issues in the Tokyo market.

India raises liquidity of its commercial banks

By R. C. MURPHY IN BOMBAY

THE RESERVE Bank of India (RBI), the country's central bank, has increased the liquidity of commercial banks by Rs 12bn over the next six months to assist them in meeting the expanding credit needs of the Indian economy.

FT INTERNATIONAL BOND SERVICE

By ALEXANDER NICOLL

BANQUE NATIONALE de Paris confirmed yesterday that it had been awarded a mandate for a \$30m credit for the Soviet Foreign Trade Bank with the first tranche of \$10m due in a Soviet deal.

Soviet deal mandate awarded

Remaining three years, the margin rises to 3 point. Four other banks are jointly leading the credit: Creditanstalt - Bankverein, Kansai-Ito, and others.

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Advertisement for NIPPON PAINT CO., LTD. featuring a logo and text: 'U.S. \$50,000,000 3 1/4 PER CENT. GUARANTEED NOTES DUE 1991 WITH WARRANTS TO SUBSCRIBE FOR SHARES OF COMMON STOCK OF NIPPON PAINT CO., LTD.' It also lists various international financial institutions like Nomura International Limited and Sumitomo Bank, Limited.

Advertisement for J. H. Schroder, a primary dealer in US Treasury stocks. It includes a detailed table of securities with columns for 'Symbol', 'Amount', 'Bid', 'Offer', 'Change on day', and 'Yield'. The table lists various US Treasury bonds and notes, such as 'TREASURY BOND', 'TREASURY NOTE', and 'TREASURY BILL'.



# FINANCIAL TIMES SURVEY

Friday October 31 1986

## Pittsburgh

**E**MERGING from the Fort Pitt tunnel on route 279, the visitor to Pittsburgh comes upon a skyline which is both much more attractive and impressive than might be expected from a city which still has the reputation of being "the grimy steel-maker for the nation."

The city's core nestles in a triangle between the Monongahela and Allegheny rivers as they meet to form the Ohio, its residential districts spread out and up the picturesque bluffs that dominate Pittsburgh's topography.

Steel making was displaced as the principal economic motor for Pennsylvania's second city at least a decade and a half ago, though slices of its housing areas and its business districts still have the grey and gritty feel that testify to industrial roots.

Pittsburgh has gone through several phases of urban renewal and economic change since the World War Two. The latest of these—which started at the beginning of the 1980s and is still going on—was partly a reaction to the crises which struck steel and heavy engineering at the end of the 70s.

This drove unemployment up to 14.5 per cent, a powerful and unpleasant reminder that while manufacturing had become less important as a source of wealth creation it offered until then a large jobs pool.

What has happened in and around Pittsburgh since the early 1980s offers a yardstick for other cities with similar problems. Unemployment in greater Pittsburgh is now 8.6 per cent and falling, a very significant shift towards service and high tech jobs is under way, and the heart of the city is marked by new construction work that is at least a testament to the confidence of the business community.

This swing in fortune can be attributed to an impressive record of local self help and community leadership, the

There is fresh confidence among the business community in Pittsburgh, the second city of Pennsylvania. The area is at last seeing a fall in unemployment with a significant shift towards service and high technology industries.

### City welcomes a swing of fortune



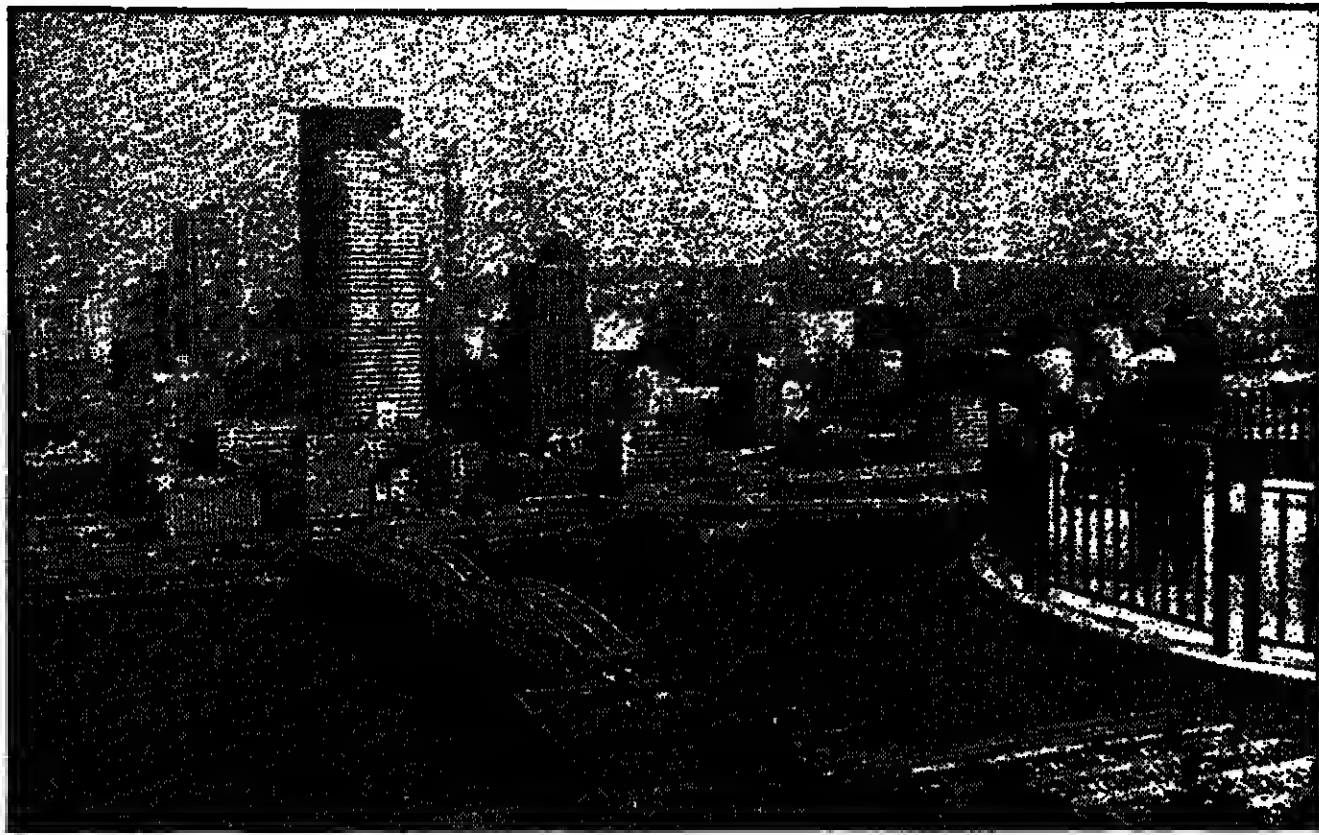
oldest expression of which is the Allegheny Conference.

Using Pittsburgh's remarkable assets—the third largest number of corporate headquarters among US cities, two big banks—the Mellon and the Pittsburgh National—and a large number of cash-rich foundations of which the most famous was started by the Mellon family, the Conference brought together back in the 1940s all the big corporate bosses, politicians and community leaders in a drive of community will.

The conference still exists buti

other agencies such as real estate companies and in particular the universities, principally Carnegie Mellon and Pittsburgh, are now involved. Pittsburgh again feels it is going somewhere.

Life is by no means all rosy, however, in this north-eastern city which has more than a hint of the mores of the mid-west. Pittsburgh has a small core population of 400,000, and another 2m living in five counties stretching more than 80 miles, all of which look to Pittsburgh as their main regional centre.



Pittsburgh, a city adjusting to economic changes. Above, a view from a platform on Mount Washington, looking across the Monongahela River

Some people wonder whether the new office blocks springing up like mushrooms among the \$1.5bn of new roads, buildings and airport construction work over a six year period to 1988 will ever be filled.

The depressed and depressing manufacturing townships along the Mon Valley like Braddock and Homestead look like dying communities and the redundant middle-aged steel workers still living there find the task of re-entering the labour market just as formidable as their counterparts in Europe.

Their union, the United Steelworkers of America complains bitterly about the loss of highly paid steel jobs and the growth of poorly paid service jobs with few if any employment benefits.

Parts of what is left of Pittsburgh's manufacturing could still disappear. "The jury is out right now on whether it will be just a full service economy," says John Craig, editor of the Pittsburgh Post-

Gazette. Publishing now employs almost as many people as does steel in the Mon Valley.

The ugliness and deprivation of the Hill district black ghetto also makes an unpleasant contrast with the neat middle-class affluence of Sewickley or the skiing centres in the mountains near Ligonier south-east of Pittsburgh.

Despite these problems greater Pittsburgh is going through a transformation of its employment structure which many European and, in particular, British cities desperately need but cannot generate.

According to Mellon Bank figures, the number of service jobs in greater Pittsburgh rose by 80,000 in the 10 years to 1985 and are now estimated to be increasing at the rate of 20,000 a year. Service jobs have grown as manufacturing went a long time ago, leading some economists to believe that at least over a relatively small geographic area a service economy can be self sustaining.

A substantial chunk of manufacturing still exists—from large Westinghouse plants that have continued to affect and in some sectors eclipse its traditional employment base since the 1950s is partly based on the good fortune which gave the city a small coherent business core, those powerful foundations and those corporate headquarters.

At the same time it has demonstrated a remarkable ability to form networks between local big business, small companies and the universities; it has done exceptionally well in keeping a high proportion of its non-manufacturing operations, especially the stable employment of its corporate headquarters offices; and its has attracted a very substantial amount of inward investment.

The technical competence of one end of the scale to small machine shops that once fed off the steel mills but now survive on a mixture of general

engineering and Federal defence contracts.

The ability of Pittsburgh to adjust to the economic changes its universities in areas such as software and electronics and its big hospitals and other medical facilities have spun off into the area's employment fabric though the creation of small companies to a degree many other cities envy.

This system of self help has links back to the Mellon family and the early history of Pittsburgh. In the city everyone who has influence and power seems to know everyone else.

Large corporate headquarters include those of Westinghouse, Alcoa, Heinz and the beleaguered USX. They have all been prepared, and generally bappy, to remain in Pittsburgh. PPG (Pittsburgh Plate and Glass) completed two years ago a \$200m headquarters and general office complex that points to the sky like shards of glass, part of the "we are here to stay" syndrome.

South-west Pennsylvania—an area larger than Connecticut—has attracted inward investment by companies based in and outside the US to an extent envied by many similar sized regions.

Penn South West, a development agency with offices in Frankfurt and Tokyo, a \$750,000 yearly operating budget and a \$200,000 advertising kitty says it has helped to attract 300 companies since 1974 to an area 130 miles radius of Pittsburgh. Just over 200 of these companies are foreign owned and a half of these have located their headquarters in the state. Volkswagen built a car production plant at New Stanton east of Pittsburgh in the mid-70s.

Penn South West claims that most of the 80,000 jobs that inward investment has brought are within one hour's drive of the city, many of them in offices and plants between the city and the airport, along with the Buy and Fly take-ways and Gourmet Budget eating houses.

Apart from the long standing Allegheny Conference and organisations such as the Chamber of Commerce and the All-Pennsylvania Ben Franklin Partnership there are nine relatively new sub groups, technical falling under the Conference umbrella.

The city is fond of calling these "task forces" and they include people from business, politics and the universities with ideas and influence to improve Pittsburgh's performance in areas such as advanced technology, city infrastructure and "quality of life."

In particular, the universities and the people who teach in and graduate from them, have demonstrated a keen willingness to embed themselves in small business creation and Pittsburgh looks destined to become a major software centre. The High Tech Council claims there are 600 "technology intensive" firms employing 60,000 in south-west Pennsylvania and at a recent venture capital fair in Allegheny county two thirds of the 76 companies looking for investment were spin offs from Carnegie-Mellon University.

Pittsburgh, therefore, is a city and region of strong contrasts. Some of the older industrial towns which surround it are having the life sucked out of them, and many of their young people are leaving. Civic leaders seem confident that growing employment opportunities in greater Pittsburgh will eventually cater for most of them.

Nick Garnett

## Why 108 tuba players auditioned for the Pittsburgh Symphony.

Pittsburgh is old by North American standards. Its beginnings go back to the French and Indian War in the 18th century, it was a gateway to the West. In the 1900s, it was home to many personal fortunes. Natural resources like iron, coal, and natural gas soon made Pittsburgh an industrial power the likes of Manchester and Birmingham. Today, Pittsburgh is one of the major investment capitals of the world. It ranks 11th in the United States in the number of its scientists engaged in research and development. Pittsburgh is located within 500 miles of 70 per cent of the U.S.

population. It is home to 13 colleges and universities, and 16 of the country's largest corporations. Pittsburgh is ranked by Rand McNally to be the best place to live among 329 metropolitan areas in the U.S.A.

The wealth of Carnegie, Frick, Phipps, Mellon, and Westinghouse has endowed Pittsburgh's rich cultural heritage.

The city is beautiful, lying on the green, western slope of the Appalachian Mountains at the intersection of three rivers: the Allegheny, the Monongahela, and the Ohio.

Consolidated Natural Gas (CNG) originated in John D. Rockefeller's commercialization of Appalachian natural gas. CNG explores for and produces natural gas on and off

shore, and transmits gas to its own utility subsidiaries and to much of the northeastern United States. CNG is an aggressive, well-managed company with low indebtedness and a high total return to shareholders—averaging about 25% annually for the last 5 years. Our dividends have increased in each of the last 21 years. CNG offers a congenial home for European investment.

These are some of the reasons that 108 tuba players from around the world auditioned for the Pittsburgh Symphony... which has just engaged Lorin Maazel as music director.

### CNG

CONSOLIDATED NATURAL GAS COMPANY  
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Write for your copy of the CNG Annual Report.

Summer Erickson,  
Principal Tuba,  
Pittsburgh Symphony Orchestra

## HAIL TO PITT

Title of a traditional "fight" song played at sporting and other events.



We take advantage of this space at this time to extend congratulations to an institution whose fortunes have been intertwined with ours for the entire 117-year span of our existence.

The University of Pittsburgh will celebrate its 200th anniversary in 1987. It was already 82 years old when Heinz began operations in 1869. A brick building of modest proportions sufficed then to hold its entire student body. The graduating class in that year numbered only eleven.

Today Pitt—as it is known to all—attends to the educational needs of some 35,000 students. Its Cathedral of Learning, a 535-foot-high stone building of Gothic design, towers over a growing number of university structures that sprawl across Pittsburgh's Civic Center.

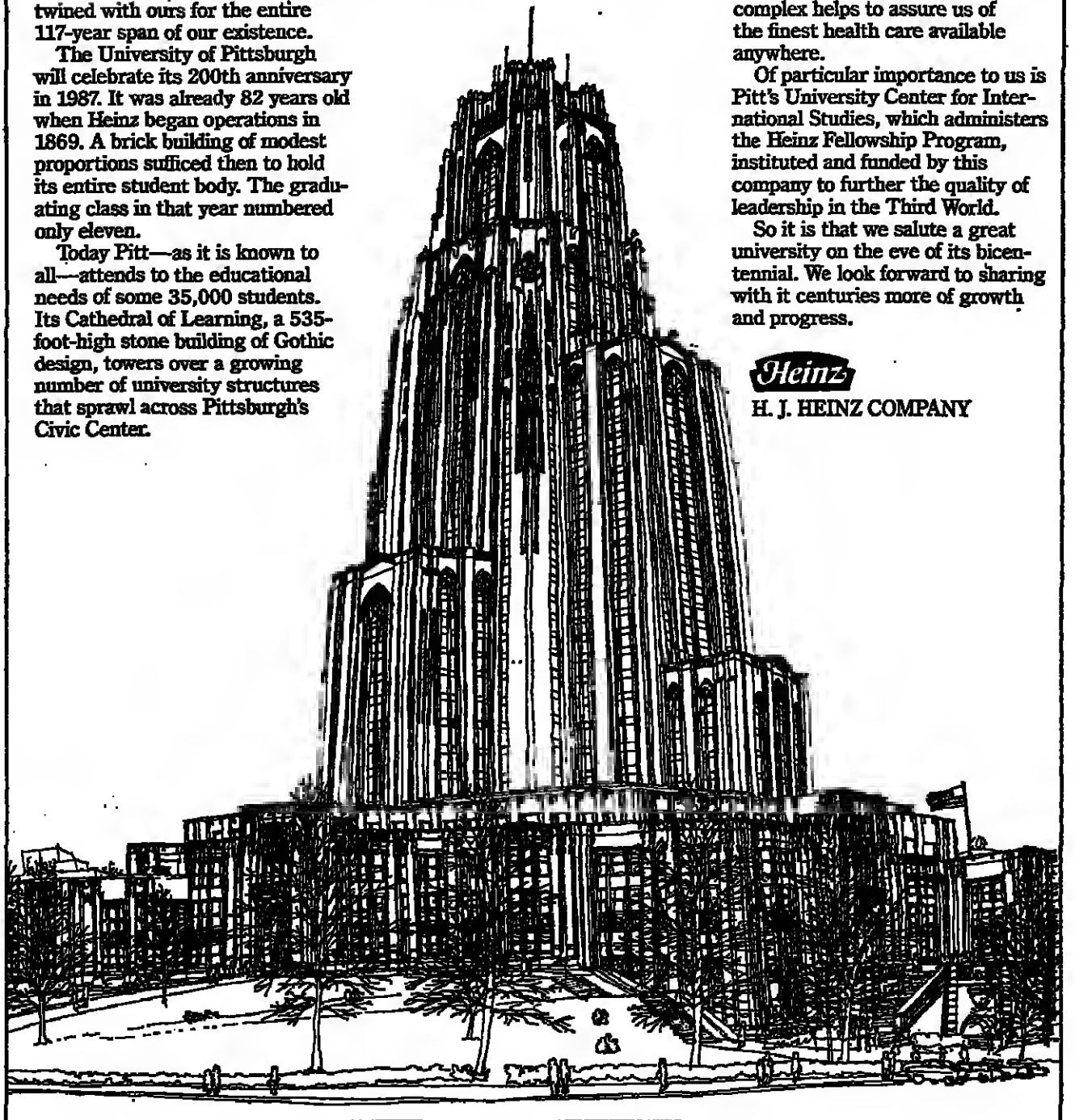
We here in Pittsburgh, where Heinz has its World Headquarters, recognize Pitt's indispensable role as a generator of progress. It is the city's largest employer at a time of transition from pre-eminence in

heavy industry to the new demands of a service economy. Its graduates make up a vast pool of talents upon which enterprises such as ours can draw in filling their ranks. Its affiliation with the six teaching hospitals in the Oakland medical complex helps to assure us of the finest health care available anywhere.

Of particular importance to us is Pitt's University Center for International Studies, which administers the Heinz Fellowship Program, instituted and funded by this company to further the quality of leadership in the Third World.

So it is that we salute a great university on the eve of its bicentennial. We look forward to sharing with it centuries more of growth and progress.

Heinz  
H. J. HEINZ COMPANY





PITTSBURGH 2

City's main banks plan 'super regional' role

PITTSBURGH'S major banks are currently weighing their regional expansion strategies following the signing into law by the outgoing Governor, Dick Thornburgh, of legislation enabling Pennsylvania bank holding companies to participate in interstate banking in neighbouring central Atlantic states.

Such pacts, between banks in states with similar laws in the same geographic region, are widely seen as the next stage in the broader process of deregulation currently spreading through the US financial services industry.

The legislation, which took effect on August 25, effectively gives Mellon Bank and PNC Financial, the twin pillars of the city's banking system, until the end of the decade to pursue their ambitions as so-called 'super regionals' before the big money centre banks are allowed into the market.

Neither bank has wasted time in the starting blocks. In March, Mellon reached agreement to buy certain assets of the Community Savings Loan Association, a failed Maryland thrift group—a small but strategically significant investment.

Both Pittsburgh banking giants, in common with their financial institutions, have had to come to terms with the transformation of the city's economic base away from heavy industry towards high technology services.

Despite the startling success of the transformation, this has led to a period when overall growth in the Pittsburgh area has been unable to keep pace with the banks' own growth ambitions.

"We went through a period when it was difficult to justify lending into businesses affected by the demise (in heavy industry) of the steel industry," recalls Mr Michael Fritz, a Mellon vice president.

The retention of a surprisingly high number (13) of Fortune 500 company headquarters in the Pittsburgh area has been one factor helping local banks to maintain growth rates.

By November, 1985, Mellon had acquired no fewer than six smaller Pennsylvania concerns, including the substantial Philadelphia-based Girard Bank, now somewhat controversially renamed Mellon Bank East.

Stung by the cost of consolidating earlier purchases, Mellon has recently slowed the pace of its acquisitions programme, with the exception of its \$37.5m swoop into the coveted Maryland market and the purchase of a small securities price reporting service in New York.

"We are not chasing size, per se," says Mr J. David Barnes, chairman and chief executive officer.

PNC, very much a blue-eyed boy among its peer group on Wall Street at the moment, meanwhile retains an active interest in acquiring strong performing banks with assets in the \$2.5bn range in fast-growing central Atlantic markets.

"We decided we were not interested in buying mediocre banks," says Mr Allan Kirkman, a senior vice-president and chief planning officer.

In other respects, there are marked similarities between the two banks' strategies. Both believe it essential to offer a diverse range of banking services, the better to ride the individual peaks and troughs of ever-more volatile markets.

PNC has structured around three major lines of business: corporate and banking, and trust/money management. Mellon, meanwhile, is reducing its traditional dependence on the depressed wholesale sector, in turn stepping up its interest in community banking and computer-based services.

"I think worldwide that there is a surplus of wholesale banking capacity," says Mr Barnes.

Neither accords a very high priority to international banking and high technology services.

"It is not an area in which we have an abundance of opportunities," says Mr Barnes. "You can't be good at everything."

Meanwhile, PNC still allows its global policy to be broadly customer-driven, developing expertise in areas as diverse as established clients demand it.

Mellon, the nation's 12th largest banking group with assets of over \$30bn, whose name was synonymous with the success in Pittsburgh for almost a century, has clearly been discomfited by the recent performance of its upstart rival.

Net income in the first half of 1988 rose just 5 per cent from a year earlier to \$115.2m, while, increased loan losses due to the impairment of several energy-related credits have been a fresh source of concern.

Wallo Mellon's energy sector headwinds are minor compared to those of many competitors, they were a major factor in the 8 per cent hike to \$67m in the value of non-performing assets between the end of March and the end of June. Loan write-offs also rose sharply in the second quarter to \$75m, up from \$28m in the preceding three months.

Girard at least appears to have been better integrated into the overall Mellon structure after an initial period characterised by poor returns and an exodus of senior management.

In recent quarters, Mellon Bank East has been a consistent contributor to financial results,

How the Pittsburgh-based banks performed

Table with 10 columns: Bank Holding Company, Total Assets, 1988 Net Income, % Change on Year, 6 Mths '88 Net Income, % Change on Year, Reserve for Loan Losses, As % of total loans, 6 mths provision for loan losses, Non-performing loans, As % of total loans, 6 mths return on equity, 6 mths return on assets, Primary capital ratio, Number of branches.

Source: Rivla Nashons, research assistant



The Civic Centre with the world's first and largest retractable dome. Behind it are the city's high rise commercial buildings, including the United Steel Building, the tallest in Pittsburgh.

David Owen

Key role for small business sector

THE SMALL business sector has played a crucial role in Pittsburgh's regeneration by spear-heading the shift away from the ailing basic metals industries upon which the city's economy has been dependent for so long.

High technology companies, which now employ around 5 per cent of the greater Pittsburgh workforce, primarily in small units, remains by common consent, a bright spot on the employment scene.

The rapid recent growth of the services sector is partly due to ground-work made some 30 years ago when recession first hit the city's hitherto thriving primary metals industry.

Most observers expect that services, particularly health and business, to continue to be a key growth area for some considerable time.

Smaller manufacturing companies meanwhile have found, like the city as a whole, that they have had to diversify away from their traditional dependence on the dominant steel sector.

For the established groups, the transition has been painful in the extreme. But high technology has spawned a growing number of successful smaller manufacturing enterprises in areas such as computer-controlled machine tools and high quality optical instruments.

Indeed, the Pittsburgh High Technology Council estimates that advanced technology now accounts for around 20 per cent of the manufacturing jobs in the region.

Nevertheless, a net 107,000 manufacturing jobs were lost in Greater Pittsburgh between 1974 and 1984, a sizeable chunk in the small business sector.

Observers estimate that some 50 per cent of the small manufacturing sector at the start of the decade have by now capitulated. Many have moved out of the region as a consequence of their attempts to diversify.

But a number have stayed and survived, usually by shifting away from their traditional end user sector and occasionally by making in on a growing trend among large constructors and manufacturers

to seek outside sources for individual components. Hall Industries, owned and managed by the vintage car enthusiast, Mr Harold Hall, is an example of one company which has earned a new lease of life by effectively turning its back on the steel supply and maintenance business.

"I wouldn't accept that if you can service the steel industry you can't do the same for the transit business," says Mr Hall, who adds "the marketing push" required is much more intensive for the geographically diverse transit industry.

The company now specialises in electrical conductor equipment, wheel and brake systems, together with door hardware. The company also has an eye on the burgeoning high-tech sector.

By far the largest and most stable manufacturing employer in the area is Westinghouse which has more than 20,000 employed in production in the region.

The group also has a number of research operations and laboratories in greater Pittsburgh—a real boon for the area. Alcoa is another company which has laboratories close to Pittsburgh but only a tiny production presence—in this case, ceramic. It recently did itself of an aluminium powder and pigment plant.

One of the characteristics of the Pennsylvania city is that it has many corporate headquarters but few small production facilities in the area. Rockwell for example has no real high-tech production in the region.

The setting up of a Volkswagen plant at New Stanton, 30 miles from the centre of Pittsburgh in the mid-1970s and now making the GOLF GTI, to be followed soon by the Jetta—was a valuable addition.

Many local people worry, however, at the continuing lack of Volkswagen penetration in the US car market.

Many small engineering companies, once dependent on steel, have so far survived, some with spin-off contracts from defence contractors. Inevitably, though, attention focuses on the big names such as US Steel (now USX), Wheeling Pittsburgh, Youngstown and Babcock Wilcox.

Steel is a sorry tale and in a sorry state with LTV and Wheeling under bankruptcy protection.

The steel division of USX is still the biggest US steel-maker, but the recent strike at its plants in the Mon Valley were met by big yawns by the rest of the US economy.

The steel industry in the Pittsburgh area employed 70,000 people in the mid-1980s according to the United Steelworkers of America, but that is now down to around 5,000.

The huge Jones and Laughlin, Allegheny works (3.5m tonnes and seven miles long) has gone.

USX has closed or indefinitely shut-down its Duquesne bar products plant and its structural steel and plate facility at Homestead.

USX has shut 150 plants in North America in the past 10 years but around Pittsburgh it still has the Irvin sheet and strip plant, the Edgar Thomson steel fabricating production facility, a coke works at Clairton, the Saxburg sinter works and the Vandergriff silicon sheet plant.

Walton Steel in nearby West Virginia, bought from National through an Employee Stock Ownership Plan (ESOP), which has been making profits recently shows that it is still possible to make money producing steel in the US.

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Metals industry hit hardest

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Moves to attract foreign investors

MORE THAN most American cities, Pittsburgh has suffered from a brutal encounter with the world economy. Having seen its steel industry rust and its oil industry dry up, Pittsburgh took the novel step of fighting back by luring its predators, so to speak, back to the scene of their crime.

It is now fashionable among most American states and cities to hunt up new business abroad, an endeavour Pittsburgh has been pursuing for more than a dozen years, well ahead of most of its competition.

But then, it has needed to face the reality of the world industries far longer than most Americans cared to admit. Henry W. Stewart III, former city economist and now a broker with Cushman & Wakefield, a real-estate firm, traces the city's recognition of the need to diversify and lessen its reliance on coal and steel back to the Depression.

Looking out his 23-storey office at the clear view past the apex of the city's "golden triangle" to the green mountains and blue rivers beyond, he says the city is the product of 40 years of trying.

Though the initial efforts were concentrated on "clearing the land and cleaning the air," they were a key first step to the realisation of a goal to diversify and attract foreign business to the city and region.

The unusual coalition of a Democratic mayor and Republican businessmen, which embarked on cleaning up the city after the Second World War, is popularly considered to be comprised of members of the exclusive Duquesne Club in downtown Pittsburgh.

In fact, the real motivating force is the Allegheny Conference on Community Development, a group of 24, consisting of the chairman of the city's major corporations and the presidents of Carnegie Mellon and University of Pittsburgh.

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Moves to attract foreign investors

MORE THAN most American cities, Pittsburgh has suffered from a brutal encounter with the world economy. Having seen its steel industry rust and its oil industry dry up, Pittsburgh took the novel step of fighting back by luring its predators, so to speak, back to the scene of their crime.

It is now fashionable among most American states and cities to hunt up new business abroad, an endeavour Pittsburgh has been pursuing for more than a dozen years, well ahead of most of its competition.

But then, it has needed to face the reality of the world industries far longer than most Americans cared to admit. Henry W. Stewart III, former city economist and now a broker with Cushman & Wakefield, a real-estate firm, traces the city's recognition of the need to diversify and lessen its reliance on coal and steel back to the Depression.

Looking out his 23-storey office at the clear view past the apex of the city's "golden triangle" to the green mountains and blue rivers beyond, he says the city is the product of 40 years of trying.

Though the initial efforts were concentrated on "clearing the land and cleaning the air," they were a key first step to the realisation of a goal to diversify and attract foreign business to the city and region.

The unusual coalition of a Democratic mayor and Republican businessmen, which embarked on cleaning up the city after the Second World War, is popularly considered to be comprised of members of the exclusive Duquesne Club in downtown Pittsburgh.

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Advertisement for The Westin William Penn hotel, featuring the text 'IN 1916 THE ROOMS AT THE WILLIAM PENN WERE THE GRANDEST IN PITTSBURGH' and 'TODAY THEY STILL ARE!' along with the hotel logo and contact information.

Advertisement for Equibank, featuring the text 'Equibank Makes European Businesses Feel Right At Home In Pittsburgh.' and the Equibank logo.

Handwritten text at the bottom of the page: "بیتسبرگ، پنسلوانیا"



PITTSBURGH 3

A leading centre of scientific research

FOLLOWING THE example of Route 128 in Boston and the rest of New England, any area suffering from a decline in heavy and old industries immediately assumes it is ripe for development as a high-technology centre. Pittsburgh would be just another high-tech segment if it were not for its educational facilities, starting with Carnegie-Mellon University where it is claimed artificial intelligence (AI) was originated.

One of the four universities with AI research supported by the Advanced Research Projects Agency of the Defence Department, Carnegie-Mellon took the lead in AI in 1956 when, at the now-famous Dartmouth Summer Research Project on Artificial Intelligence, Herbert Simon and Allen Newell of Carnegie-Mellon described their Logic Theorist. It was an information-processing model that could prove theorems in Bertrand Russell and Alfred North Whitehead's Principia Mathematica.

Though Simon and Newell's achievement was not universally recognised, the two researchers themselves referred to their "thinking machine" which they classed in the realm of complex information-processing out of distaste for the name "artificial intelligence."

Work done 30 years ago would hardly seem pertinent to an academic community today, but for a long time, AI remained a closed arena with its Defence Department support and exotic reputation that classed Carnegie-Mellon in a rarified category with Massachusetts Institute of Technology, Stanford and Stanford Research Institute.

AI has also allowed Carnegie-Mellon to fashion its own future around its strengths in computers, programming and robotics. University president Dr Richard M. Cyert believes that "Carnegie-Mellon is too small to specialise in everything and so we want it to be the best in what it does."

AI has allowed the university to aspire to the top ranks in its fields, which, not surprisingly remain in robotics, engineering and computers.

In 1981, Carnegie-Mellon contemplated wiring the whole campus on a single computer network as a means of upgrading education to reach out to students, with interactive facilities available anywhere on campus. In 1982, Dr Cyert recruited IBM to work with the university's researchers in the Information Technology Centre, which has now installed the 10,000-ping Andrew network.

Having started out as Carnegie Tech, an institute of technology rather than a university (aside to a polytechnic), Carnegie-Mellon did not have a degree programme in English studies until 1988.

Wanting champion sports teams as well as academics, Cyert wondered for an English curriculum, "how could we be the best at that?" He commissioned a study that came up with the idea of teaching English through rhetoric, using cognitive psychology (one of the bases of AI) to gauge the impact of communication as much as its expression.

After five years, the rhetoric programme was recently judged one of the two best English programmes in the country.

The university's business school, which not surprisingly Dr Cyert headed before becoming university president, shares the same philosophy of taking advantage of strengths. Drs Simon and Newell were business-school teachers when they started investigating AI, which, in its early days, was taught by Herb Simon, now a Nobel laureate and still a Carnegie-Mellon business school professor, as "Mathematical Models in the Social Sciences."

Dr Elizabeth E. Bailey, the present dean of the business school, notes that Carnegie-Mellon has "the most quantitative MBA programme in the country. Eighty per cent of the courses are slanted toward making a person at ease with quantitative manipulation, statistics and software packages."

The business school also emphasises putting research into practice, with professors often adding new courses to the curriculum to reflect their current interests. Gerald Meyers, former chairman of American Motors, conducts a course in crisis management that has included the chairmen of Bendix and Union Carbide supervising student simulation of takeover and the Bhopal crises respectively.

The practical bent of the Cyert administration extends to encouraging private businesses from academic research. The Information Technology Centre,

which developed the Andrew campus network (named for the institution's founders, Carnegie and Mellon), is expected to continue to be supported by IBM and other companies in privately-funded research.

Carnegie-Mellon and the University of Pittsburgh, the other major university in town, have a number of joint projects, including a research park that is being set up on a 50-acre riverside site that was once the Jones & Laughlin steel mill.

The centre, to be run by the non-profit Regional Industrial Development Corporation, will provide subsidised space for academic researchers to turn their work to profit-making ventures. But, once profitable, the tenants are supposed to move out.

Carnegie-Mellon also initiated a "super-computer centre" with Pitt and Westinghouse, funded by the National Science Foundation. Originally, Pittsburgh was not designated as one of the four supercomputer centres, but Dr Cyert managed to get the donation of an old supercomputer, which he traded in for a larger one, ultimately with \$40m of support from the National Science Foundation.

Frank Lipsius



The Cathedral of Learning at Pittsburgh University. A hundred years after the city became the centre of the American industrial revolution, Pittsburgh is working hard to attract more businesses that will help to make the transition to a post-industrial service economy

The home of 300 high technology companies

IT MAY not be Silicon Valley or Boston's Route 128, but high tech companies now provide over 40,000 jobs in the Pittsburgh area. That's more than the traditional metals related industry.

Furthermore, the sector's positive trend looks set to continue. Over the last three years, the employment growth of the region's high tech companies has increased by 25 per cent.

Pittsburgh's high tech community, which now numbers well over 300 companies, is fairly evenly split between manufacturing and service industries. A recent University of Pittsburgh study found that 58 per cent of the companies surveyed fell into the manufacturing category, with 42 per cent in services.

An earlier High Technology Council survey pinpointed software and industry automation (particularly robotics) as the region's predominant high tech activity. Significant pockets of interest were also found to exist in electronics components, advanced materials, energy, biomedical applications and telecommunications—a strong indication that the area's high tech expertise is broader based than is sometimes imagined.

The region's specialities reflect the main areas of expertise of

the city's two major universities widely regarded as the dual lynch pins of the high tech boom. Carnegie-Mellon is considered a leading centre of software and robotics technology, while the University of Pittsburgh has established its reputation above all in the biomedical field.

The success with which ideas developed in university laboratories have quickly been tapped for their commercial potential is a tribute not only to the improving Pittsburgh small business support and venture capital set-up, but also to the state's Ben Franklin partnership programme, launched early in 1983. Offering to pay up to half the cost of acceptable high tech projects advanced by entrepreneurs, the partnership boasts that it has now helped 244 new firms to get started, another 175 to expand and 95 more to stay in Pennsylvania.

The \$50m in state funds contributed to the programme has attracted nearly \$170m in private investment.

The status of software and artificial intelligence as the city's principal high tech activity will probably be confirmed following the Pentagon's decision last year to locate a \$103m Software Engineering

Institute on the Carnegie-Mellon campus.

High technology is nevertheless, not a newcomer to Pittsburgh, although the city missed out on the electronic hardware bonanza of the 1960s and 1970s. A handful of companies were established as long as 20 years ago and have grown into significant regional employers in their own right. Perhaps the biggest is Contraves Goetz, which started life as a telescope manufacturer in 1944. These days, the firm specialises rather in highly accurate, computer controller measuring instruments and employs approximately 1,000 people.

Other major Pittsburgh based firms such as PPG, Kennametal, USK and Westinghouse are prominent on the leading edge of materials related research. Some may ultimately balk at the commitment needed to start a degree of high tech led re-industrialisation in the region. But, as the Pittsburgh Post-Gazette trumpeted in a recent leader, the idea that, "in an age when high technology can marry heavy metal, it is a mistake to write off the steel industry," appears slowly to be gaining credence.

David Owen

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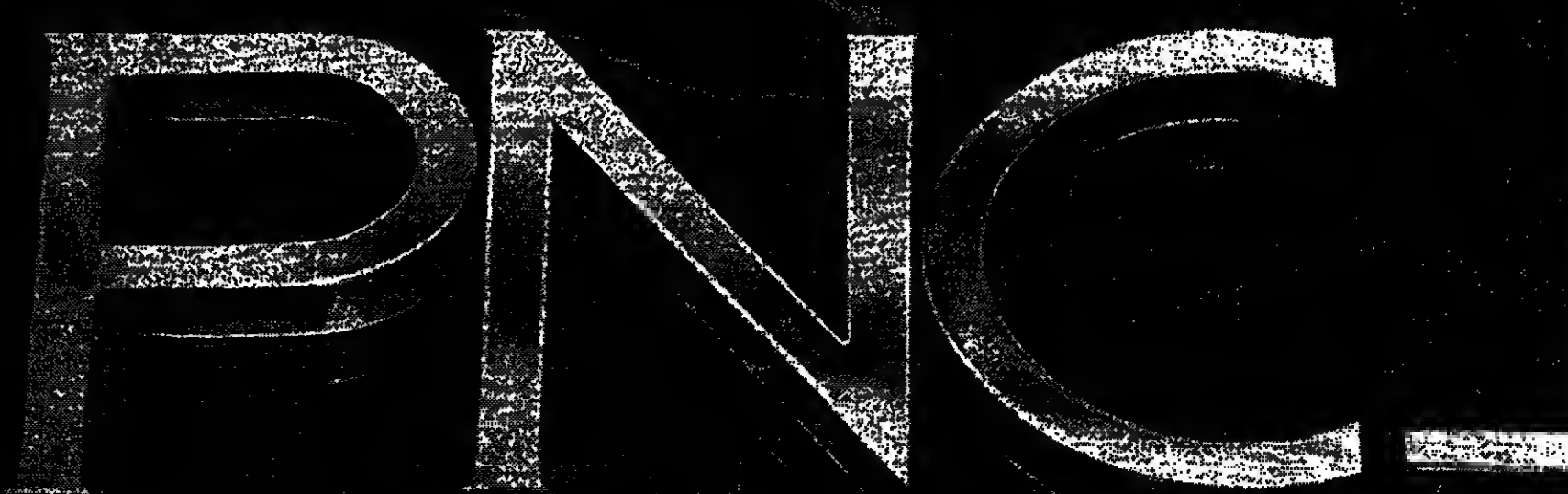
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Painful time for steelmen

IT IS certainly not all good news in Pittsburgh—the United Steelworkers of America and its unemployed members who live along the Monongahela valley.

The valley communities and other isolated settlements once depended for much of their livelihoods on the steel industry. Now, such locations as Aliquippa on the Ohio are rather sad townships these days.

The recent strikes at the remaining functioning sites, owned by the steel division of USX (formerly United States Steel) has added to the misery. Homestead, Braddock and McKeesport are probably as distressed as most of the steel communities in Europe which have suffered similar fates.

The rotting buildings of the shuttered Mesta Machine Tool Company, which once housed the largest foundry in the world, is a depressing site.

A doctoral thesis by Ray Milke at the University of Pittsburgh on the effects of stress, suffered by unemployed former steelworkers, and which used a sample of 1,000 ex-steelworkers from the union's local 1256 in Duquesne, proves the point. Among the total 43 per cent response sample, people reported a deterioration in their health.

self-satisfaction since becoming unemployed. Mr Victor Sarni, chief executive officer of glass company, PPC, which has its corporate headquarters in Pittsburgh, says it has proved very difficult to absorb redundant steelworkers back into the economy. The union tends to put this in slightly more robust terms and has been particularly upset at the way local sheriffs have exercised their powers by taking over unemployed workers' homes when they fall into mortgage debt.

Some of the younger former steelworkers have taken advantage of re-training programmes. One of the Jones and Laughlin Steel Corporation plants, only a few miles from Pittsburgh's centre, is being cleared to make way for small, possibly high tech businesses, but the direct help this will bring to ex-steelmen is doubtful.

Tom Foerster, chairman of the Board of Commissioners for Allegheny County, says new legislation is being prepared to create a new development vehicle—the Mon-Ohio Commission.

"It will have the power to issue bonds and rip down buildings," he says.

Meanwhile, unemployment committees are working hard in the Mon valley and in Beaver county where LTV's Aliquippa plant (where employment is down to a few hundred from 15,000), was once the hub of the local economy.

The committees say one positive development that has come out of all this misery is a less parochial community outlook and a recognition that jobs must be sought elsewhere in the greater Pittsburgh area.

The Milke report, written two years ago, showed however, that at least the redundant workers tended to depend most of all on family and close friends, rather than official schemes to assist the unemployed.

Nick Garnett

Moves attract foreign invest



UK COMPANY NEWS

ICI's record third-quarter

BY TONY JACKSON

IMPERIAL CHEMICAL INDUSTRIES cheered the market yesterday by producing the best set of third quarter figures in the group's history. Pre-tax profits at £256m—up 41 per cent from last year's £182m—were better than forecast, and the shares closed 18p up £11.

The increase was achieved despite problems in two areas, oil and agriculture. As expected, oil sales continued to decline, as a result of dwindling production and lower prices, with turnover in the quarter down by almost two thirds from last year's £185m to £68m.

The continuing crisis in world agriculture had a severe effect on both fertilisers and agrochemicals. In the latest quarter, fertilisers and related products—chiefly ammonia—slipped into loss. It is now likely that the division will at best break even for the year as a whole, compared with profits last year of £99m and £136m the year before.

Agrochemicals remained barely profitable after losses estimated at around £10m on the termination of a sales agreement with the oil group Chevron on US sales of ICI's weed-killer paraquat. ICI said "since the arrangement was unsatisfactory to both of us, we had to take the stock back of their hands. These were profits we had already booked, and we

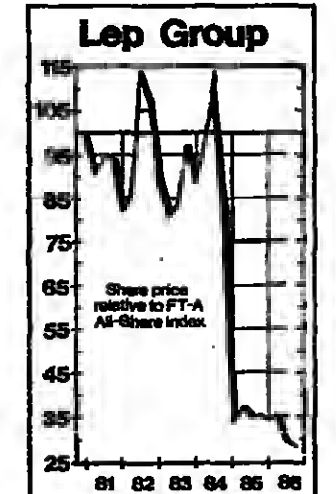
have had to write them back until such time as we resell the stock ourselves." In other divisions, however, the group enjoyed the benefits of the lower oil price and sterling's weakness against the D-mark. In petrochemicals and plastics, ICI said, prices had weakened slightly, but cheaper feedstock prices had meant that margins were still better than last year.

There were also strong improvements in fibres, colours and polyurethanes—previously troubled areas where the group has undertaken heavy rationalisation in recent years. The group said that colours had been improving throughout the year, and that fibres had seen an encouraging rise in volume demand, helped by currency gains and lower energy prices.

Lep falls but expects improved second half

Lep Group, the international freight forwarder, yesterday revealed that its profits for the first six months of 1986 had fallen to £3.1m, a decline of 32 per cent on last time's £4.6m. The directors said that mainly as a result of the poor second quarter, freight forwarding profits had disappointed. However, with promising results for the last few months indications were that the group should have a much-improved second six months.

Traditionally, the last four months of the year are the busiest from the point of view of the group's freight forwarding companies, so the directors were unable to forecast, with any accuracy, the likely outcome for the year as a whole. Meanwhile, the interim dividend is being stepped up from an adjusted 0.75p to 1p net on the enlarged share capital to reduce disparity. Earnings for the half year fell by 0.5p to 2.1p. Pre-tax profits were struck after deducting interest charges of £1.5m (£1.2m) and adding a £1.7m (£1.1m) share of the results of the associates. Tax took £1.4m (£2.0m) and minorities £1.0m (£1.2m). Attributable profits, worked through at £1.6m, against a previous £1.9m, before taking



account of an extraordinary provision of £189,000 (£41,000). In Germany, profits were considerably down on last year because a large part of the income of the Lessen freight forwarding subsidiary is received in US dollars and the rapid decline in that currency compared with the Deutschmark reduced gross margins substantially. Action is being taken to enable this to be corrected. Results from the UK and Austria were also below expectations. In the UK, steps have been taken to reduce costs, and good progress is being made. In Austria, management reorganisation undertaken last year to produce a necessary increase in gross margins to offset substantially increased costs is taking longer than planned. However, good increases are now being achieved in gross margins. Elsewhere, Lep continued to make good progress in most parts of the world, particularly in the Far East, the US and Schenkers in the US where extensive reorganisation undertaken over the past two years has returned the company to profitability. Lep House, St Paul's Vista, in

Portsmouth and Sunderland static

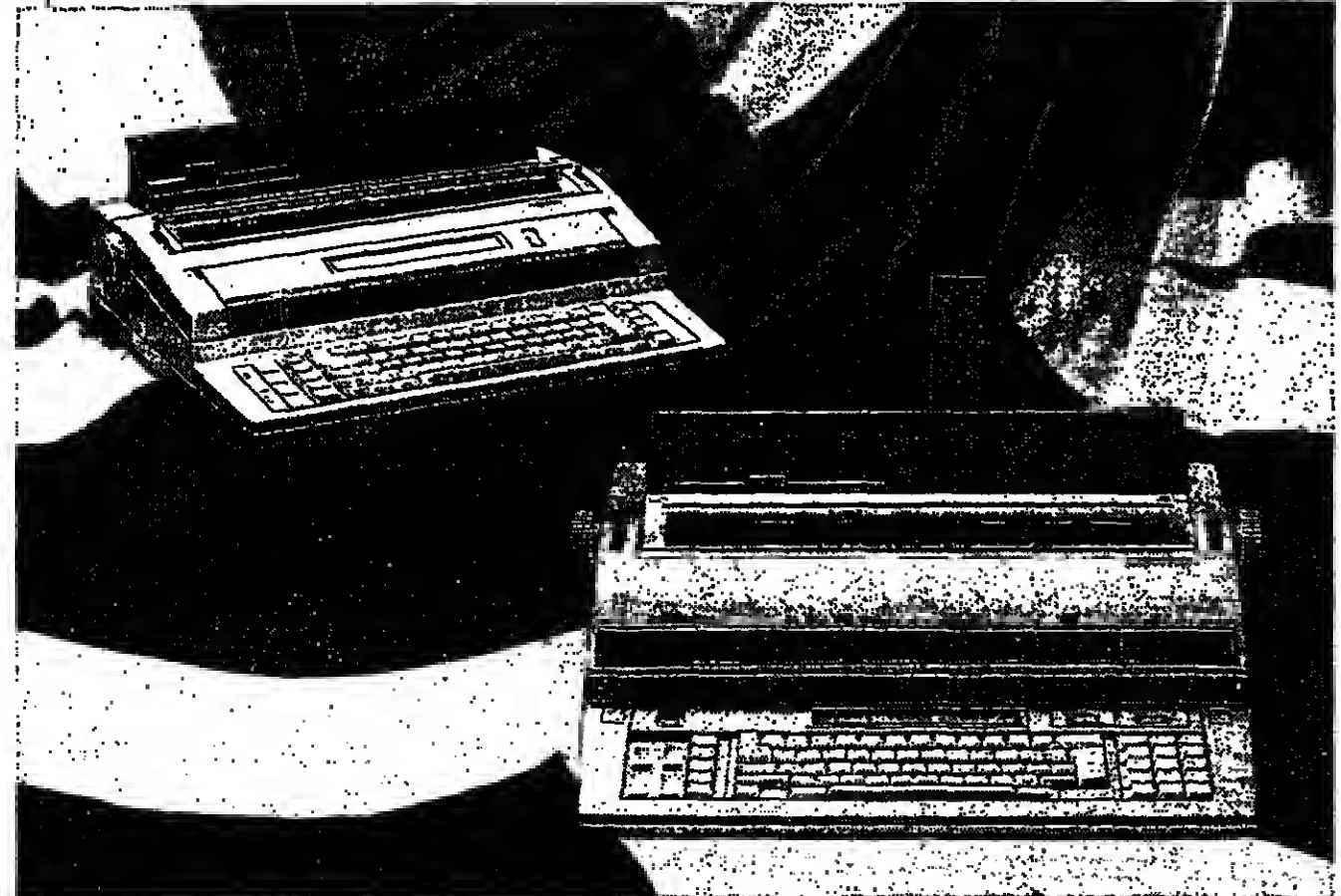
Portsmouth and Sunderland Newspapers announced interim pre-tax profits, for the six months to September 21st up only 6.3 per cent to £788,000 (£741,000) pegged-back by development costs at Croydon Cable TV.

Trading profits showed a more healthy increase to £348,000 (£302,000) because of a successful programme of investment in production facilities which has enabled the group to win contracts to print the Guardian and the Independent. Negotiations

are under way on a contract to print the Observer from early next year. P and S is now giving priority to improving efficiency in its publishing division and plans capital expenditure of £5.3m this year, of which £3m fell in the first half. Following agreements with the unions, the company now has direct editorial input at Portsmouth, Sunderland and Hartlepool.

After expensive relaunches in the second half of last year, the Croydon Advertiser Group produced a stronger trading performance and that should flow through into the second-half figures. The cost of Croydon Cable TV's development, in which P and S has a 20 per cent stake, was taken as an exceptional item of £160,000 (£21,000). Initially, P and S sunk £500,000 into the scheme and has committed in principle to invest a further £500,000. The projected breakeven point is three years away.

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OT&T should hit £37m, says chairman

By Terry Parry

Ocean Transport & Trading yesterday forecast that pre-tax profits for 1986 would rise by a sixth to reach £37m, and that the total dividend paid will be 9p a share. OT&T is continuing to urge shareholders to reject a bid from Mr Ron Brierley that values the company at £25.5m.

Mr Bill Meender-Wilson, the chairman of OT&T, has told shareholders in a letter that the New Zealand entrepreneur's bid is clearly destined to fail. He said that "IEP (UK) must be contemplating an increase in its offer in the next few days." Since the bid, OT&T's share price has edged above the offer level, closing last night up 2 1/2p at 24 1/2p.

IEP (UK), one of Mr Brierley's investment vehicles, has until Sunday, November 8 to revise the terms of its offer. Yesterday, however, which is advising IEP (UK), said that there would be no immediate response to this OT&T defence document. Before the bid, Mr Brierley owned 8.5 per cent of the shipping, freight forwarding and food distribution company's shares and has subsequently received acceptances from holders of a further 0.3 per cent.

Redland nears £56m and confident about outlook

Redland, the building materials group which has expanded rapidly in the US in recent weeks, checked into the City yesterday with yearly profits bang in line with analysts' expectations. Although turnover for the six months to September 27 slipped by 3 per cent to £583m profits at the pre-tax level improved to £55.6m, an increase of 10 per cent over last time's £50.7m.

Furthermore, a lower tax charge left earnings 2.3p ahead at 16.5p and shareholders are to benefit via an increased interim dividend of 4.325p net, up from a previous 3.25p. The three UK construction material divisions all reported higher profits as a result of increased demand. In Germany, had weather at the start of the calendar year caused some loss of volume for the first half. There was a consequent fall in the profit of Brass & Co as reported in Deutschmarks, but which translated into an increase when expressed in sterling, because of the 17 per cent fall in the value of sterling against the

Deutschmark. In the US, profits of Redland Worth Corporation advanced substantially. The profit of Monier was in line with the same period last year. The directors, headed by Sir Colin Corness, the chairman, said that trading conditions were expected to remain favourable in the UK and, subject to weather conditions, profits should continue to grow in the second half. They added that in West Germany, volumes had now recovered, and Brass & Co should earn higher profits in the current trading period. Redland Worth Corporation continued to benefit from a high level of highway activity. While Monier experienced a downturn in its new housing construction market in Australia, its US activities continued to trade strongly. The board views the prospects for progress during the remainder of this year and also for next year with confidence. Some £27.4m (£27.1m) of turnover derived from UK operations — the decline in group turnover was mainly attributable to a reduction in sales value in low margin fuel distribution businesses. Operating profits improved by £5m to £61.8m with the UK take up by £2.9m to £33.7m and that of the overseas subsidiaries by £2.6m to £15.5m. The associates' share fell from £11.1m to £10.6m. Interest was little changed at £8.2m (£8.1m). Net profits emerged at £58.9m, compared with £23.3m, after tax of £16.7m, down from £17.5m. Minorities accounted for £3.3m (£2.9m). The group's latest acquisition was the £220m purchase of Maryland-based Genstar Stone Products. To help pay for the company shareholders were called on for £188m through a one-for-four rights issue. The results of Genstar will be consolidated from the date of acquisition to the end of December 1986. The impact of the acquisition on earnings per share in the year to March 1987 will not be significant. Yesterday, Redland's shares rose by 18p to close at 39 1/2p. See Lex

Brake Brother's market debut

BY RICHARD TOMKINS

Brake Brothers, Britain's biggest independent supplier of frozen foods to the catering industry, comes to the stock market today through an offer for sale which will make multi-millionaires of its founders. Some 11m shares, or 25 per cent of the company's enlarged equity, are being sold by sponsor Barclays de Zoete Wedd at 12 1/2p a share. Of these, some 7m are being sold by the three Brake brothers and their wives, raising just under £3m in cash for each couple.

In addition, the three brothers—William, Frank and Peter—will each retain a 25 per cent stake in a company whose market capitalisation at the offer price will be £56m. The Brake brothers founded their business in 1958. At first it supplied frozen meats, but the distribution of frozen foods was added as a sideline in 1963 and gradually supplanted poultry in importance. The company now has a network of 18 cold storage depots in the UK from which it supplies a wide range of frozen foods to over 25,000 hotels, restaurants, pubs, factories, hospitals and schools. More than 70 million pounds of frozen food are under Brake's own label.

In the past five years, pre-tax profits have grown from £1.2m to £2.7m on turnover up from £21.5m to £57.2m, and the company is forecasting profits of £5.4m for the current year. The sudden rise in 1986 profits is explained by Brake's expansion programme. The number of depots rose from eight to 15 in 1984-85, and start-up costs suppressed profits growth in those two years. In the current year, the benefits have started to show through. Brake Brothers comes to the market on a prospective price/earnings multiple of 13.4 and a dividend yield of 2.5 per cent. It believes there is scope for strong growth in sales both from existing depots and new ones yet to come. The flotation will raise about £4.5m for the company after expenses, most of which will go

According to Mr Meender-Wilson, it is the strong performance of the food services division, where pre-tax profits are expected to be £22m this year against £13.9m in 1985, that is leading the forecast growth. Whereas marine services will show a steady result compared with 1985, loss elimination on the deep-water shipping side will also assist profits, says the chairman. OT&T also expects some £2m in rental income this year from a new development in London's Dockland; a £750,000 contribution to lower costs from a holiday on the group's main pension fund, and the benefits of the interest income on the £60m net proceeds of the OCL sale from May 30 onwards.

Reuter/Instinet Reuter's, the international business information group, has agreed to give Instinet Corporation more time to consider its £97m (£68m) takeover bid. Instinet, which has developed an electronic share dealing system, has been given until yesterday to consider Reuter's offer of \$7.25 a share. Reuter's has now agreed to meet the Instinet board early next week to discuss the proposal.

Table titled 'DIVIDENDS ANNOUNCED' with columns for Company, Current payment, Date, Corrs, Total, Total last year. Lists companies like Aldrow Stream, Henry Boot, H. Clarkson, Coates Bros, Ellis & Goldstein, Harris, Lep Group, Piccadilly Radio, Polytechnic Elite, Redland, TR Austr Int.

Table titled 'BOARD MEETINGS' with columns for Company, Date, and notes. Lists companies like British-Roman Petroleum, Electric and General Ins, Goldsmiths, GVA, ICI, etc.

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Table titled 'GRANVILLE SPONSORED SECURITIES' with columns for High/Low, Company, Price, Change, Div, P/E, Fully. Lists various companies like Aaa Brit Ind, Aas Brit Ind, Armlings and Rhodes, etc.



UK COMPANY NEWS

# Queensway mid-term profits up 10% at £14m

BY MIKE SMITH

Harris Queensway, the retail group whose purchases in the past four months have included Times Furnishing, Home Charm and Hamleys, yesterday announced pre-tax profits, excluding property transactions, of £14.2m for the first half. This represented a 10 per cent rise on the £13m achieved last time. An unusually high level of property sales, however, added another £6.2m (£1m last time) to the pre-tax total, making £20.4m (£14m) in all.

Sir Philip Harris, chairman, said the figure would have been £1m higher had the half-year ended in June, as it did in 1985, instead of July. This was because January was a busier trading period than July.

In the current year, said Sir Philip, trading was improving and the company expects turnover of £650m against £496m in the 13 months to last January. Next year it is looking for £1bn, although that figure will include VAT.

Sir Philip said there were no plans for any further acquisition but he did not rule one out. "If the right one came along we would have looked at it."

The purchases of the past four months did not show up in yesterday's figures but Sir Philip said they had all traded well since their acquisition.

In its first two months of trading under Harris Queensway, Hamleys increased turnover 40 per cent on the comparative period last year. Next year the four Hamleys outlets would be expanded to 11 and the company hoped for 40 in five years with a turnover of £120m.

Both Times Furnishing and Home Charm were trading profitably, Harris planned to revamp all the Home Charm stores by March.

In the six months to July 27, the electrical division put in the best performance, doubling turnover to £48m. During the period 50 Electric Supreme departments were refurbished in Debenhams and 21 Ultimat outlets were opened in April and May.

In the furniture division, Queensway, the out-of-town section, increased sales from £67m to £72m but turnover in the high street stores fell from £32m to £27m, partly because of a reduction in the number of outlets.

Carpet sales were virtually static at £46.5m against £46.5m but Sir Philip said Harris Queensway had retained its market share in the sector.

Group turnover in the six months was £338.05m (£218.85m) and interest payments were £3.22m (£1.62m). After tax of £5.25m (£5.75m) and minorities of £287,000 (£31,000), attributable profits were £14.21m (£8.32m). This produced stated earnings per share (including the contribution from property) of 9.48p (5.91p) and the interim dividend was raised from 1.4p to 1.75p.

Sir Philip said that following the sale of consumer debt this month, the company had cash in hand of £40m. See Lex

# Pearl Assurance to restructure around new holding company

BY NICK BUNKER

Pearl Assurance, the UK's fifth largest quoted life office, is to follow other big insurance companies by restructuring itself next year around a new holding company, Pearl Group.

Mr Elinor Holland, Pearl's chairman, said the move was partly a "tidying-up operation." But it would also give the company more flexibility to take advantage of opportunities to diversify within the financial services field, he said.

This is because the 1982 Insurance Companies Act limits insurance companies to operating in insurance-related areas. Pearl already has unit trust and unit-linked life assurance subsidiaries, which arguably fall into a grey area in the legislation.

The new Pearl Group would maintain control of Pearl Assurance and its subsidiaries, but would not be bound by the legal constraints of the 1982 Act, Mr Holland said.

Mr Holland said that the new structure, due to be implemented from January 1, did not mean that Pearl was planning an immediate move such as buying estate agencies. But Pearl had felt that with intensified competition in financial services, it would have to give customers additional facilities.

Stockbrokers' analysts welcomed the move yesterday, pointing out that other big insurers had similarly restructured themselves in recent years. The best-known case was the Prudential Corporation's creation of a new holding company structure in 1978.

Pearl's decision comes as part of a gradual and limited diversification over the last decade away from conventional life and general insurance business. The most recent signs of this have been its new mortgage marketing ties with the Midland Bank and the Alliance and Leicester Building Society, for whom it expects to originate £300m in home loans in 1987.

The restructuring is subject to approval by the High Court and by a shareholders' meeting set for November 24. Pearl is also taking the opportunity to make a share split which it believes will improve the marketability of its shares to small investors.

It has proposed that Pearl Assurance ordinary shareholders would receive five 5p shares in the Pearl Group for each ordinary 5p share of Pearl Assurance. Preference shareholders will receive one 6.25 per cent preference share of £1 of Pearl Group for each existing £ per cent share of £1 of Pearl Assurance.

# Exco pays £16m for Eurobond broker

By Charles Batchelor

Exco International, the financial services group, is paying £22m (£18m cash) for the Eurobond broking business of Purcell Graham, a New York-based bond broker.

Exco retains a £380m cash stockpile from the sale last year of its 52 per cent stake in Telerate, the US information group. It has been the subject of bid speculation over the past year and been criticised for holding back from a major acquisition.

This deal takes Exco into the Eurobond broking area for the first time. It is buying Purcell's London and Hong Kong based activities which employ about 80 people.

Purcell was the first broker in the wholesale Eurobond market when it was set up in 1976. It expanded into Hong Kong earlier this year.

Mr Bill Matthews, Exco's managing director, said: "We have been looking at ways of entering the Eurobond market for at least a year. This is an important new product area for us because the size of Eurobond issues is growing fast."

Exco set up a small Eurobond broking operation as part of Godsell, its money-broking business, four years ago but later closed it down.

Exco believes Purcell is one of the largest Eurobond money brokers so it is buying a large share of the market from Saatchi.

The deal puts Purcell's net price earnings ratio of about seven.

Other leading Eurobond brokers are MKI (bought in March by International City Holdings), Marbon Nugent and Gintel and Guy Butler (both part of MAI).

Mr Tim Smith, managing director of Purcell, and the other executive directors will continue to run the business.

# Norton sceptical over McCorquodale buy-out proposal

BY DAVID GOODHART

MR RICHARD HANWELL, chief executive of Borton Opax, yesterday expressed scepticism about the proposed management buy-out at McCorquodale led by Mr John Holloran, the current chairman, Mr John Wood. It is understood that it will be led by Mr John Holloran, the current chief executive.

Responding to questions about the 13.2 per cent Norton stake in McCorquodale, Mr Wood said: "I'm not in a position to know what the views of the people financing the buy-out would be."

"But if there's an offer on the table which is accepted by the majority of the shareholders and if Samuel Montague want to hold out that is their decision, but I would have thought they would take their profits."

McCorquodale hopes to release details of the buy-out early next week. A management buy-out as a defence against a bid has been attempted—successfully—once before when Haden escaped from Trafalgar House last year. Norton Opax closed 7p up at 143p and McCorquodale rose by 17p to 280p.

# Lower interest helps Ellis & Goldstein profits to £1.53m

BY PHILIP GOLDBAN

Ellis & Goldstein (Holdings), the clothing manufacturer and retailer, increased interim pre-tax profits by 10 per cent to £1.53m against £1.38m in the six months to August 2, 1986. But much of the profit increase was because of a fall in the interest charge, caused by lower levels of stockings.

Retail sales were virtually unchanged at £23m (£23.1m) after difficult trading periods in the spring and summer. Reorganisation at Debenhams caused problems for the company's in-store outlets and Eastex and Derota were affected by the development costs of the new Jenni Barnes range.

The Dash chain of stores now has five franchise outlets with a sixth, in Lettis, opening next week. Franchising is marked as a major area of expansion for the group, with plans for 20 new shops a year.

Wholesale turnover was 14.8 per cent higher at £13.6m (£11.9m) thanks largely to the increase in sales of own-label brands to multiple stores like BHS, C & A and Marks and Spencer.

After a tax charge of £561,000 (£566,000), earnings per share were 24 per cent higher at 3.32p (2.67p) and the interim dividend is being increased to 0.9p (0.85p).

● comment

Unexciting figures from Ellis and Goldstein indicating that a period of consolidation is occurring as the group starts to build up its franchising outlets, its Jenni Barnes range and struggles through the Debenhams refurbishment. Stocks were run down too far in the first half so the second six months are unlikely to benefit to the same extent from the fall in interest charges. However, the Christmas rush is about to begin and Ellis and Goldstein could top £4.5m pre-tax for the full year. At 84p, the shares are on a prospective p/e of only 8 and although the immediate prospects are unexciting, in the long term the high retail content of Ellis' profits would seem to offer hope of a positive re-rating.

# Glaxo chief's £0.24m

Mr Paul Girolami, chairman of Glaxo Holdings, the pharmaceutical group, received total payments of £248,614 in the year to June 30, according to the annual report published today.

Mr Girolami succeeded Sir Austin Bide as chairman in December 1985 but continued to hold the position of chief executive until February this year.

As deputy chairman and chief executive, Mr Girolami was the highest paid director in the previous financial year with total remuneration of £122,213.

# H. Clarkson improves

Horace Clarkson, the shipping, shipbroking, insurance broking and financial services holding company introduced to the Stock Exchange in June this year, increased pre-tax profits by 25 per cent to £1.52m in the six months to June 30 1986. Turnover was £11.94m against £11.54m.

The tax charge rose 46 per cent to £811,000 (£548,000) and there was a minorities interest credit of £5,000 (£5,000 debit). The interim dividend is held at 2p on capital increased by the rights issue made in June. Earnings per share were 5.6p (4.4p).

An improvement in the tanker market, an increase in ship values and good results from insurance broking gave the directors encouragement as to the outlook for the balance of the year. The new financial planning subsidiary IFG had a satisfactory start.

# Bestwood has 19% of Buckley's

BY NIKKI TAIT

Bestwood, the financial and property services company headed by Mr Tony Cole, continues to increase its stake in Lancashire-based Buckley's Brewery. Yesterday it announced the purchase of a further 4.3 per cent holding, taking its total stake to 19.1 per cent.

Mr Colin Thomas, managing director of Buckley's, said the company had no contact with Mr Cole, but added: "We are not unduly concerned about the stake."

According to Mr Cole, the shares represent "a very good investment" and were bought through the market. He added that he expects to contact Buckley's within the next few days. Last month, Bestwood built up a substantial stake in Belhaven Brewery, only to sell on to merchant bankers, Henry Ansbacher, when former Arthur Bell chairman Mr Raymond Miquel moved in to take control of the business.

Buckley's shares rose another 24p to a new high of 123p on the news, after a 6p rise on Wednesday, and a number of major shareholders are believed to have sold recently. Both the National Coal Board Pension Fund—which held 4.8 per cent—and the local private company, Carswell Properties, from whom Buckley's purchased two properties in exchange for shares in January, are thought to have reduced their holdings. Carswell previously held an 8.6 per cent stake.

However, any prospective bidder will still face a combined 22 per cent stake held by Whitbread and Whitbread Investment Company. In addition, Britannia Assurance, with around 11 per cent, and Scottish Amicable with another 4.7 per cent, remain shareholders.

# Saville Gordon confident of further rise

At yesterday's annual general meeting of Saville Gordon, the chairman, Mr John D. Saville, told shareholders that early in the year the company had turned its holding in Dupont into cash which had substantially reduced borrowings and this would have a greater effect on operations in the second half.

He reported closures of the Bishop Street works, because of the downturn in non ferrous scrap, and also of the Bradford Street premises of its machinery distribution company.

But Mr Saville said that the property division would undoubtedly have another record year and that directors were quite excited by the opportunities available now and in the future, and are confident of a further improvement in the current year.

# Extracts from the Statement by the Chairman, Paul Girolami.

"This year's results are the latest in an unbroken sequence of rapid growth over the six years since 1979/80. That growth is the direct outcome of the strategy pursued by the Group in recent years, and of four policies in particular, namely: a concentration of resources and effort on medicines of the highest quality and benefit to society; the world-wide extension of our activities and markets; the expansion and improvement of our research, development and technological resources as the base for the successful pursuit of these goals; and the creation of a flexible international organisation capable of adapting itself to meet the changing and complex needs of our world-wide business. These policies have operated to change, fundamentally, the size and character of the Group in the space of a few years.

"Our concentration on prescription medicines, together with a commitment to generate growth from internal sources, has enabled us to devote resources and management effort to the development of our mainstream business not only of a high quality but also with a potential for high growth. It has, in conjunction with our other policies, led to very large increases in profits and earnings. This year, profits before tax were nine times

higher than in 1979/80; earnings per share at 54.1p were also nine times higher; and the share price at the end of June this year at £10.25 was eighteen times higher than the corresponding price at the beginning of the decade.

"The successful penetration of major international markets has been the driving force behind the recent growth, with its widespread and profound effects on the Group. For example, our company in the U.S.A. recorded a turnover of \$620 million, an increase of 74% over last year.

"Our biggest research effort by far, is in the U.K.; but we are also rapidly expanding our basic research activity in Italy as well as the new unit set up this year in the U.S.A. We now have major programmes in the areas of anti-infectives and cardiovascular, central nervous and respiratory systems, as well as in the areas of allergy, skin biology,

alimentary tract, oncology, immunology and inflammation.

"The Group now sells its products in one hundred and fifty countries through a network of seventy subsidiary and associated companies which have some 31,000 employees, about 11,000 in the U.K. and over 20,000 overseas.

"Our progress in the past has relied fundamentally on the discovery of new products by our Research organisation and, when found, their efficient development, manufacture and sale throughout the world.

"The interval of time between discovery of a compound and the marketing of the product is inevitably long, normally ten years, and is increasing. Our policies have, therefore, to be framed, and judged, on a relatively long time scale. They must deal effectively with the complex series of operations and decisions of great difficulty which are involved in the long process between discovery and sale if the highest standards of performance are to be met and the full potential of the products is to be realised. This was true in the past and remains true today. The Group's progress still rests on the foundations of the four policies which have so successfully met our requirements. They remain, therefore, the policies your Group is pursuing and should, I feel, keep it moving strongly in the right direction in the future."

FINANCIAL HIGHLIGHTS	£ million	1986	1985
Group sales*	1,407	1,120	
Profit before tax	612	403	
Exports from the UK	393	332	
Research & Development	113	92	
Capital Expenditure	201	126	
*from continuing activities.			
		Pence	
Dividend per share	14.0	10.0	
Earnings per share	54.1	37.4	

If you would like a copy of our Annual Report and Accounts write to: The Secretary (AR), Glaxo Holdings p.l.c., Clarges House, 6-12 Clarges Street, London W1Y 8DT.

**BARCLAYS**

**BARCLAYS OVERSEAS INVESTMENT COMPANY B.V.**

**U.S.\$600,000,000**

**Junior Guaranteed Undated Floating Rate Notes**

Notice is hereby given that the Rate of Interest for the Interest Period from 3rd November, 1986 to 5th May, 1987 is 6 1/4 per cent per annum and that on 5th May, 1987 the amount of interest payable in respect of each U.S.\$50,000 principal amount of the Notes will be U.S.\$155.68 and in respect of each U.S.\$50,000 principal amount of the Notes will be U.S.\$155.80.

Barclays de Zotte World Limited  
Agent Bank

31st October, 1986

**GENERAL SHOPPING S.A.**

Société Holding Internationale pour le Commerce de Détail  
8, Rue Zithe, Luxembourg

Notice is hereby given that the

**ANNUAL GENERAL MEETING**

of General Shopping S.A. in liquidation will be held in the conference room of Banque Internationale à Luxembourg S.A., 2, Boulevard Royal, Luxembourg, on 21st November 1986 at 11.00 a.m.

**AGENDA**

Report of the Board of Liquidators on the progress of the liquidation. In order to be entitled to attend the above General Meeting, the shareholders—according to Article 27 of the Articles of Incorporation—must deposit their share certificates at least 5 days prior to the Meeting (in this case on Friday, 14th November at the latest) with the bank mentioned hereafter. Against deposit of share certificates, the following bank in the United Kingdom will then issue entrance cards for the Meeting:

Williams & Glyn's Bank Ltd, London

as well as all other banks assuring the financial service for the company in other countries

For the Board of Liquidators  
W. Wirth, Chairman

Luxembourg, October 1986



UK COMPANY NEWS



in86

Strong third quarter

The Board of Directors of Imperial Chemical Industries PLC announce the following unaudited trading results of the Group for the first nine months of 1986, with comparative figures for 1985.

Table with columns for 1985 First Nine Months, 1986 First Nine Months, and 1985 First Nine Months. Rows include Turnover, Profit on ordinary activities, and Earnings before extraordinary items.

\*Abridged results: full accounts with an unqualified audit report have been lodged with the Registrar of Companies.

Nine months results: A stronger than usual performance in the seasonally weak third quarter, and the progressive recovery of profit margins in most of the oil-related businesses, resulted in Group profit before tax of £728m for the nine months, an increase of £11m over the same period last year.

Sales volume rose 3% through growth in the first nine months of 1986, and by a further 3% through acquisitions. All of the volume growth took place outside Europe, particularly in the United States, Canada, Australia and the Far East.

Third quarter results: Profit before tax amounted to £256m, the highest ever for a third quarter and only £12m below the second. Given the problems in oil and agriculture this reflects a strong performance by the other businesses.

Table with columns for Chemicals Turnover, Oil Turnover, and Profit Before Tax. Rows show quarterly and yearly data for 1985 and 1986.

Taxation: The charge for taxation, which excludes petroleum revenue tax, for the first nine months of 1986 amounted to £269m (first nine months of 1985 £255m), comprising £121m of UK corporation tax (£152m) and £148m taxation of overseas subsidiaries and related companies (£103m).

Coates Bros rises 13% despite inks downturn

Coates Brothers increased its pre-tax profits by 13 per cent during the first six months of the 1986 year although turnover for the period was virtually static at £86.7m, compared with a previous £86.7m.

Polytechnic near break even

Extremely disappointing results have been announced by Polytechnic in its half-year report to May 31 1986 with pre-tax profits having fallen from £1.19m to just £103,000.

Petrofina gives support to IC Gas in Gulf bid

Petrofina, the Belgian oil group, said yesterday that it reserved the right to take any measures which may be necessary to protect and safeguard its own interests in Imperial Continental Gas Association.

Furniture hire hits A & M in first half

Pre-tax profits of the USM-grouped A & M Group, which hires furniture, scenery and stage and studio equipment to the communications industry, fell 30 per cent to £322,000 in the six months to July 31, compared with £468,000 in the same period last year.

Munton Bros turnaround to £111,000 profits

Munton Brothers, the clothing manufacturer famous for its Ben Sherman brand shirts and a supplier of men's shirts to Marks and Spencer, announced pre-tax profits of £111,000 for the year to June 30 1986, compared with a pre-tax loss of £1.15m for the previous 12 months.

Piccadilly Radio sees little change

Piccadilly Radio, of Manchester, saw little change in its profits for the year to September 30 1986. The dividend is held at 2p net per non-voting ordinary via a same-again final of 1.125p.

Henry Boot back in the black with £0.74m at midway

Henry Boot and Sons, the civil engineer and property group, reported a pre-tax profit of £740,000 for the half-year to June 30 1986 compared with the loss of £49m for the corresponding period of the previous year and a loss of £7.1m for the whole of 1985.

Siemens buys Xenotron

Dr Ing Rudolf Hell, part of Siemens, the German electronics group, is paying about £8m for Xenotron Holdings, the privately-owned British manufacturer of text and image processing equipment for the newspaper and print industries.

Airflow Streamlines rises 29%

Airflow Streamlines, the motor components manufacturer and Ford car and trucks main dealer, boosted pre-tax profits in the six months to August 31 1986 by 29 per cent from £390,000 to £503,000.

COMPANY NEWS IN BRIEF

AMARI through Amari Plastics Holdings, has acquired the Belgian plastics extrusion company, Isolec, in a cash deal of approximately £410,000. The Belgian operation near Liege will trade as Amari Plastics International.

change for the issue of 700,000 new Eglington shares. Ovoca Belgen plastics extrusion company, Isolec, in a cash deal of approximately £410,000. The Belgian operation near Liege will trade as Amari Plastics International.

Interest rate change

Allied Irish Banks plc announces that its Home Mortgage Rate will increase to 12.5% per annum with effect from 1st November 1986.



Allied Irish Banks plc Head Office - Britain, 64/66 Coleman Street, London EC2R 5AL. Telephone: 01-588 0691. Branches throughout the country.

Reliance on facts

For its operational and productive size structure, Cassa di Risparmio di Prato is the leading bank in the major textile area of Europe.



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Notice to Holders of SPERRY CORPORATION 4% Convertible Subordinated Debentures Due 1988. Includes details about the company and the debentures.

THE CRAYFORD ARGO ALL-TERRAIN VEHICLE. Advertisement for a four-wheel drive vehicle with features like automatic transmission and 8 wheel drive.

I.G. INDEX FT for November 1,387,124 (+9) Tel: 01-828 5089



# APPOINTMENTS

# FT COMMERCIAL LAW REPORTS

## Senior general manager of National Girobank

Mr Brian Emmott has been appointed senior general manager of NATIONAL GIROBANK. He will co-ordinate the activities of the bank's existing regional general managers and develop plans for extending regional services. Mr Emmott was appointed general manager of the bank's London region in 1984 and retains this post.

**BARING WILSON & WATERFOORD** has appointed Mr Ian Cooper, Mr Edward Grundy and Mr Anthony Haves directors from November 1.

Dr P. Hanley has joined OXFORD APPLIED RESEARCH as a main board director.

Sir Keith Stuart, chairman of Associated British Ports Holdings, has become a non-executive director of BAA (formerly the British Airports Authority). Sir Keith will have an appointment on November 1 for a period of three years.

**GUARDIAN ROYAL EXCHANGE ASSURANCE** has appointed Mr Jim McDonough, assistant general manager (operations), to be responsible for international business development.

At the LONDON METAL EXCHANGE, Mr R. D. Gee has been appointed vice chairman in place of Mr R. D. Gee. Mr Gee will remain a member of the board.

**EGC AMRO BANK** has appointed Mrs Jane Swinglehurst as marketing director of EGC Amro Unit Trust Management from November 1.

Mr Vincent J. Byrne and Mr Malcolm D. Stirling have been appointed directors of Lloyd's brokers, BRADSTOCK BLUNT & CRAWLEY.

## Group changes at Conde Nast

Management changes are being made in the CONDE NAST GROUP. Mr Robert Forbes, chairman of the British company, will become deputy chairman of the group. Mr Forbes will be succeeded by Mr Bernard Lester, managing director of the group.

**NEURO TECH** has appointed Mr Stephen Spencer as managing director. He was formerly with Pilkington Messrs Systems, part of Barr & Stroud.

**CRUDEN CONSTRUCTION** has made a number of board appointments. Mr Robert Forbes, chairman of the group, will be succeeded by Mr Bernard Lester, managing director of the group. Mr Lester will be succeeded by Mr John Moxley, deputy managing director of the group.

On November 1, AIR UK will appoint Mr Steve Kaye technical director of its Norwich-based engineering division. He succeeds Mr Eric Smith, who has retired.

The MANDARIN ORIENTAL HOTEL GROUP has appointed Mr Colin Wearmouth as finance director. He joins from the parent company, The Hong Kong Land Group where he was general manager, financial controller.

Mr Noel Grinstead has been appointed managing director of TECHNICAL AUDIT, a consultancy recently acquired by Abace Investments.

Dr Robert Cummings, chairman of ROBERTSON RESEARCH, will retire on December 14. He will remain a director and continue in an executive capacity as chief scientist of the group. He will be succeeded by one of the deputy chairmen, Mr Lionel Cook.

T.T.T. TELECOMMUNICATIONS has appointed Mr R. Bearham as director marketing and sales (UK). He retired from British Telecom International as chief executive international telephones in June 1984 and has worked as a consultant since then. T.T.T. is a US company.

Mr Michael Macdonald has joined MANEX as investment manager. He was senior investment manager with the Gulf Bank in Kuwait.

**MEGATOR PUMPS AND COMPRESSORS** has appointed Mr Bill Lawson as chairman. He succeeds Mr Frederick McCombie who died earlier this year. Mr Lawson will remain the chairman with his existing functions as managing director of Megator Pumps and president of Megator Corporation, its Pittsburgh-based US subsidiary.

Mr Graham Fairweather and Mr Robert Updell have been appointed non-executive directors of BCE HOLDINGS, Bristol, manufacturer of pool and snooker equipment. Mr Fairweather has been a partner of Touche Ross and Co and has held directorships in a number of public and private companies, including Holiday Hotels Group and Windsor Securities. Mr Updell is chairman and chief executive of Leisure Development and has been a main board director of Ledbrooke Group and Courage, and chairman and chief executive of EMI Leisure.

Mr Gerald E. R. Thomas has joined the board of KLEINWORT GRIFFITHSON INVESTMENT MANAGEMENT as finance director. He was a director in the finance group of Rank Xerox.

Mr Michael Doyle has joined ERNST & WHINNEY as an executive consultant in the public sector practice of management consultancy services. He was deputy chairman of the economic advisory group, and head of economics and marketing of Post Merwick. Mr John Moller becomes an executive consultant in the banking and financial services practice. He was with Citibank where he was vice-president, commercial banking group, Cambridge. Mr Michael Deakin of the banking and financial services practice and Mr Alan Howarth of the information practice become executive consultants.

## CLASSIFIED ADVERTISEMENT RATES

	Per line cm (min. 3 lines) 3 cents	Single column cm (min. 10 lines) 3 cents
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## COMMISSIONER OF INLAND REVENUE CHALLENGE CORPORATION LTD

Privy Council (Lord Keith of Kinkel, Lord Brightman, Lord Templeman, Lord Oliver of Ainsterton and Lord Goff of Chicheley): October 20 1986

## Tax avoidance, evasion, sham and mitigation distinguished

**TAX AVOIDANCE** occurs when a person gains a tax advantage without suffering the expenditure which would qualify him for reduction in tax liability, and in the absence of statutory provision to the contrary, a group of companies cannot claim the benefit of a loss which was sustained by one of its members before it joined the group and was not suffered by the group.

The Privy Council so held (Lord Oliver dissenting) when allowing an appeal by the Commissioner of Inland Revenue from a majority decision of the Court of Appeal of New Zealand upholding the validity of an arrangement made by Challenge Corporation Ltd for the purpose of reducing tax liability within its group of companies.

Section 99 of the Income Tax Act 1976 of New Zealand provides that (1) Every arrangement made... shall be absolutely void as against the Commissioner for income tax purposes if... (a) its purpose or effect is to evade tax...

But in the present circumstances the reality was that the Challenge group never made a loss of \$5.8m. The loss was made before Challenge contracted to buy Perth. Section 191 in these circumstances was an instrument of tax avoidance which fell foul of section 99.

Stripped of pretence, one taxpayer, Challenge, was purchasing the tax benefit of a loss sustained by another taxpayer, Perth. If successful, Challenge would obtain a tax advantage of £2.85m by means of an arrangement, and the benefit of that tax advantage would then be divided between Challenge and Merbank. A clearer case for the application of section 99 could not be imagined.

There were discernible distinctions between transactions which were a sham, which effected evasion of tax, which mitigated tax, and which avoided tax.

In the present case Mr Justice Barker pointed out that the transaction was not a sham. It was not so constructed as to create a false impression to the tax authority. Challenge purchased the shares of Perth; it did not pretend to purchase them.

Tax evasion could also be dismissed. Evasion occurred when the Commissioner was not informed of all the facts relevant to tax assessment. Challenge fulfilled its duty to inform him of all the relevant facts.

The material distinction in the present case was between tax mitigation and tax avoidance. A taxpayer had always been free to mitigate his liability to tax (see *CIR v Duke of Westminster* [1930] AC 1).

Income tax was mitigated by a taxpayer who reduced his income or incurred expenditure in circumstances which reduced his assessable income or entitled him to reduction in his tax liability. Section 99 did not apply to mitigation because the advantage was not derived from an "arrangement" but from the reduction of income.

Thus, when a taxpayer executed a covenant and made a payment under it, he reduced his income. The tax advantage resulted from payment under the covenant. When he made a settlement he deprived himself of capital which was a source of income, and thereby reduced his income. The tax advantage resulted from reduction of income. When he paid a premium on a qualifying insurance policy, he incurred expenditure. The tax advantage resulted from that expenditure.

A taxpayer might incur expense on an export business or incur capital or other expenditure which, by statute, entitled him to a reduction in tax liability. The tax advantage resulted from the expenditure for which Parliament granted specific relief.

When a member of a specified group of companies sustained a loss, section 191 allowed the loss to reduce the assessable income of other members of the group. The tax advantage resulted from the loss sustained by one member of the group and suffered by the whole group.

Section 99 did not apply to tax mitigation. It did apply to tax avoidance. Income tax was avoided and a tax advantage was derived from an arrangement when the taxpayer reduced his liability to tax without involving himself in the loss or expenditure which entitled him to that reduction. The taxpayer engaged in tax avoidance did not reduce his income or suffer a loss or incur expenditure, but

nevertheless obtained a reduction in his liability to tax as if he had.

Challenge had not practised mitigation because the group never suffered the loss of \$5.8m. The tax advantage stemmed from the arrangement with Merbank and not from any loss sustained by Challenge or its group.

In an arrangement of tax avoidance the taxpayer's financial position was unaffected and he sought to obtain a tax advantage without suffering that reduction in income, less expenditure which other taxpayers suffered and which Parliament intended to be suffered by any taxpayer qualifying for a reduction in tax liability.

In order to escape section 99 a transferable loss must be sustained by a member of the group which had suffered the loss.

If a taxpayer asserted a reduction in assessable income or sought tax relief without suffering the expenditure which qualified for such relief, then tax avoidance was involved and the Commissioner was entitled and bound by section 99 to better that assessable income so as to eliminate the tax advantage.

The appeal should be allowed.

**LORD OLIVER**, dissenting, said that to say that election under section 191(5) was valid except where it was made for the purpose of tax avoidance was to emasculate the section, for there could be no other purpose in the election thus contemplated than tax avoidance.

The only possible reconciliation of sections 99 and 191 was to treat the latter as providing the code for group taxation and containing its own exhaustive anti-avoidance provisions, so that section 99 was subject to a limitation that it did not avoid a transaction authorised under section 191.

*For the Commissioner:* DP Newton QC, *Solicitor-General* and P.H. Jenkins (Allen and Overy) *For Challenge:* R.L. Congreve and R.A. Green (Fleshfields) *By Rachel Davies Barrister*

## NOTICE TO THE HOLDERS OF THE US\$30,000,000 FLOATING RATE NOTES DUE NOVEMBER 1986 OF BANCO DE CHILE

As part of a general restructuring of all external liabilities (other than interbank deposits) of Banco de Chile, the Chilean public sector and private financial sector, the Bank of Chile has agreed with the Bank Restructuring Principles Committee for Chile and the International Monetary Fund (IMF) to restructure the Bank of Chile's external liabilities. The restructuring of the Bank of Chile's external liabilities is being carried out in accordance with the Bank Restructuring Principles Committee for Chile and the IMF's recommendations. The restructuring of the Bank of Chile's external liabilities is being carried out in accordance with the Bank Restructuring Principles Committee for Chile and the IMF's recommendations. The restructuring of the Bank of Chile's external liabilities is being carried out in accordance with the Bank Restructuring Principles Committee for Chile and the IMF's recommendations.

## Bank of Montreal

(A Canadian Chartered Bank)  
**U.S.\$125,000,000 Floating Rate Debentures, Series 6, due 1991**  
(Subordinated to deposits and other liabilities)  
Notice is hereby given that the Rate of Interest for the six month period 31st October, 1986 to 30th April, 1987 has been fixed at 6 1/2% per annum. The amount payable on 30th April, 1987 will be U.S.\$311.09 against Coupon No. 11.  
**Morgan Guaranty Trust Company of New York**  
London

## Clydesdale Bank PLC

# HOUSE MORTGAGE RATE

Clydesdale Bank PLC announces that with effect from Monday 3rd November 1986, its House Mortgage Rate is being increased to 12.25% per annum

## INSTITUTO NACIONAL DE INDUSTRIA

**8% Bonds due 1987**  
We have been instructed by Instituto Nacional De Industria to give notice that all Bonds not previously called for redemption are to be redeemed on December 1, 1986. These Bonds will be payable on December 1, 1986 in the currency of the United States of America at the office of the Principal Paying Agent, Manufacturers Hanover Trust Company, Corporate Trust Office, New York, or at the holders' option, at the office of one of the other Paying Agents named on the Bonds.  
Interest on these Bonds will cease to accrue on the redemption date.  
*By: Manufacturers Hanover Trust Company, On behalf of Instituto Nacional De Industria*

TELEPHONE 01-246 8026 for the FT INDEX & BUSINESS NEWS REPORT

- Hourly updated FT Index
- Starting Exchange Rates updated 3 times daily
- Buffon, Invergarran, platinum and base metal prices
- Dow Jones Industrial Average
- Share Market Report

## RAND MINES LIMITED

(Incorporated in the Republic of South Africa)  
Registration Number 01/0065/0/6

**PROFIT AND DIVIDEND ANNOUNCEMENT FOR THE YEAR ENDED 30TH SEPTEMBER 1986**

The audited consolidated results of Rand Mines Limited and its subsidiaries are set out below:

INCOME STATEMENT	1986 Rm	1985 Rm	% Change	BALANCE SHEET	1986 Rm	1985 Rm
Turnover	787.2	661.4	19	Source of capital	568.2	471.9
Group operating profit	281.9	221.4	27	Share capital and reserves	70.2	62.9
Profit on sale of subsidiary	—	9.8	—	Interest of outside shareholders in subsidiaries	628.5	524.6
Group profit before taxation	281.9	231.0	22	Long term liabilities	332.6	185.5
Taxation	127.9	98.1	30	Equity	249.1	110.5
Normal	48.1	19.1	151	Other	83.7	75.3
Deferred	79.8	79.0	1	Deferred taxation	438.0	358.2
Group profit after taxation	154.0	132.9	16	Total	1399.3	1078.5
Attributable to:				Employment of capital		
—Outside shareholders in subsidiaries	19.8	22.0	(10)	Fixed assets	947.1	798.3
—Shareholders in Rand Mines Limited	134.2	110.9	21	Investments	301.1	161.7
Shares in issue (000's)	11 211	11 211	—	Current assets	405.6	326.6
Exchange per share	1 197c	989c	21	Stocks and stores	51.7	51.1
Dividends per share	425c	350c	21	Debtors	87.9	113.4
Interim	185c	85c	23	Cash	266.0	162.1
Final	240c	265c	—	Total assets	1 653.5	1 287.6
Dividend cover	2.82	2.83	—	Less: Current liabilities	254.5	208.8
Net asset value per share*	8 728c	5 673c	—	Interest bearing	35.2	54.0
				Other	213.3	153.9
				Total	1 399.3	1 078.5

\*Includes listed investments at market value.

**Final dividend**  
A final dividend of 320 cents (1985: 265 cents) per share has been declared in terms of the accompanying dividend notice.  
Annual financial statements  
The company's annual financial statements will be posted during the second half of November 1986.  
For and on behalf of the board  
**D. T. WAIT (Chairman)** Directors  
**A. A. SEALEY (Deputy Chairman)**  
Johannesburg  
30th October 1986

**DECLARATION OF DIVIDEND NO. 94**  
The rate of exchange at which the dividend will be converted into United Kingdom currency for payment by the United Kingdom registrars, transfer and paying agents will be the telegraphic transfer rate of exchange between Johannesburg and London ruling on the first business day after 28th November, 1986, on which foreign currency dealings are transacted.  
Where applicable, South African non-resident shareholders' tax of 15% will be deducted from the dividend. The full conditions of payment of this dividend may be inspected at or obtained from the Johannesburg or United Kingdom offices of the company.

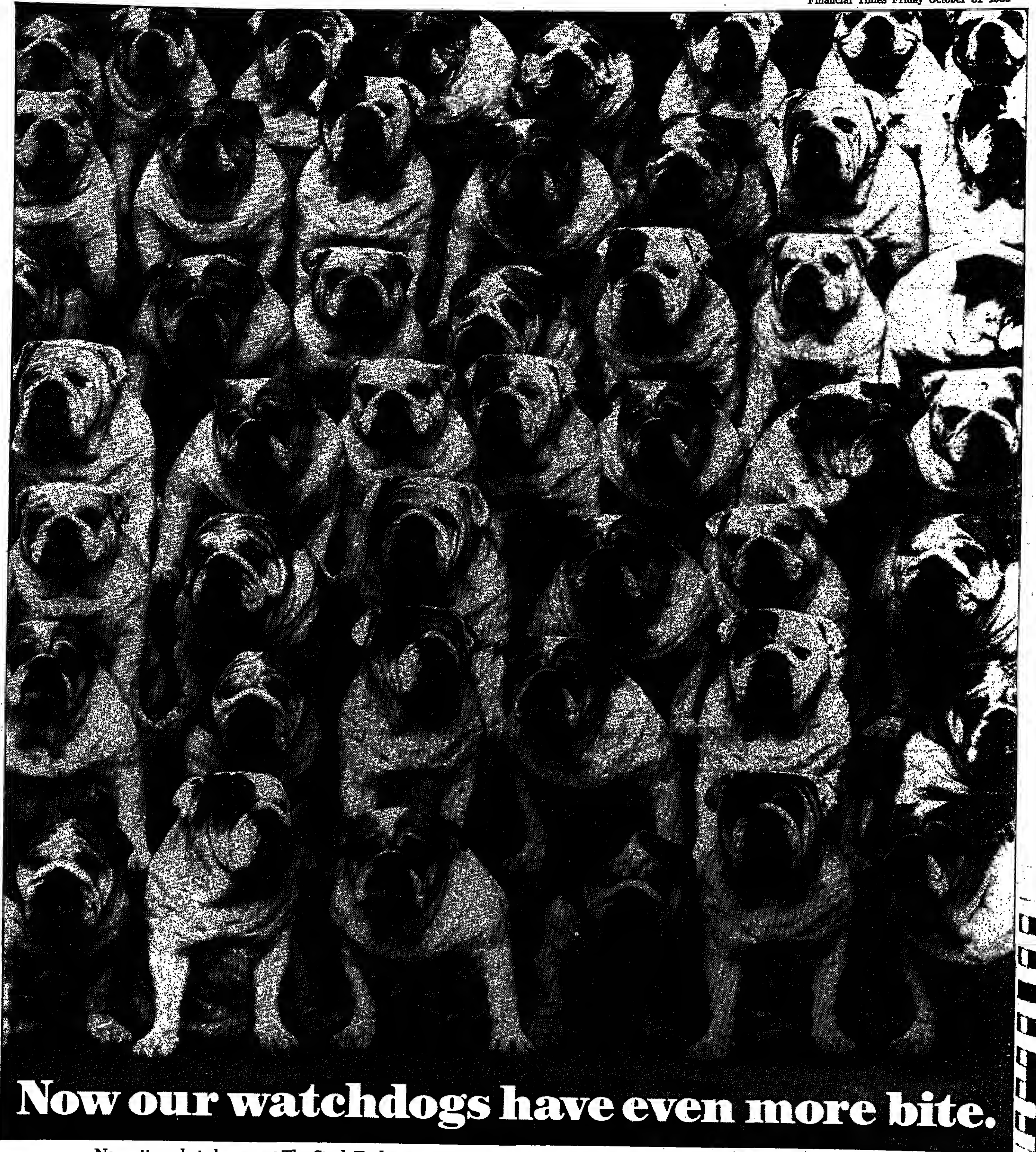
Registered office:  
15th Floor,  
The Corner House  
50 Fox Street,  
Johannesburg 2001  
(P.O. Box 820,  
Marshalltown 2107).

Secretaries in the United Kingdom:  
Chartered Consolidated Services Limited  
40 Holborn Viaduct  
London EC1P 1AJ

By order of the board  
**RAND MINES (MINING & SERVICES) LIMITED**  
Secretaries  
per **A. R. HOLT**  
Johannesburg  
30th October 1986

United Kingdom Registrars,  
Transfer and Paying Agents:  
**Hill Samuel Registrars Limited**  
6 Grencoast Place  
London SW1P 1PL





## Now our watchdogs have even more bite.

No matter what changes at The Stock Exchange, one thing remains constant.

Our commitment to use every technique available to maintain a well-regulated and orderly market.

That's why, over the years, our team of watchdogs has become by far the largest, the most effective and the most experienced of any financial marketplace in the UK.

Today, two separate forces protect investors' interests.

The Quotations Department ensures that any company seeking to raise money in the market presents a full and true picture of its financial position.

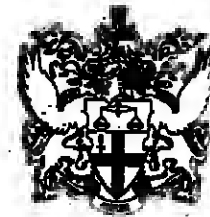
In the Surveillance Division alone, over 50 people police the daily workings of the market, to ensure that investors get a fair deal.

And now a new level of investor protection is in place.

The Stock Exchange's new screen-based information system, SEAQ, which opened on 27th October, and its long established settlement system Talisman, automatically maintain a record of every bargain which is struck in the market.

In this way, the Surveillance Division has available an immediate incontrovertible record of everything which has happened, and investors are better-protected than ever before.

Conclusive proof, if any were needed, that at The Stock Exchange, our watchdogs can always learn new tricks.



**THE  
STOCK  
EXCHANGE**

**A market in progress**



LONDON RECENT ISSUES

EQUITIES

Table of equity prices with columns for Stock, Price, and % Change. Includes entries like Baker-Harris, B&CE, and British Airways.

FIXED INTEREST STOCKS

Table of fixed interest stocks with columns for Stock, Price, and % Change. Includes entries like British Oil & Gas, British Telecom, and British Water.

"RIGHTS" OFFERS

Table of rights offers with columns for Stock, Price, and % Change. Includes entries like British Telecom, British Water, and British Gas.

Disclaimer text regarding the accuracy of the data and the responsibility of the publisher.

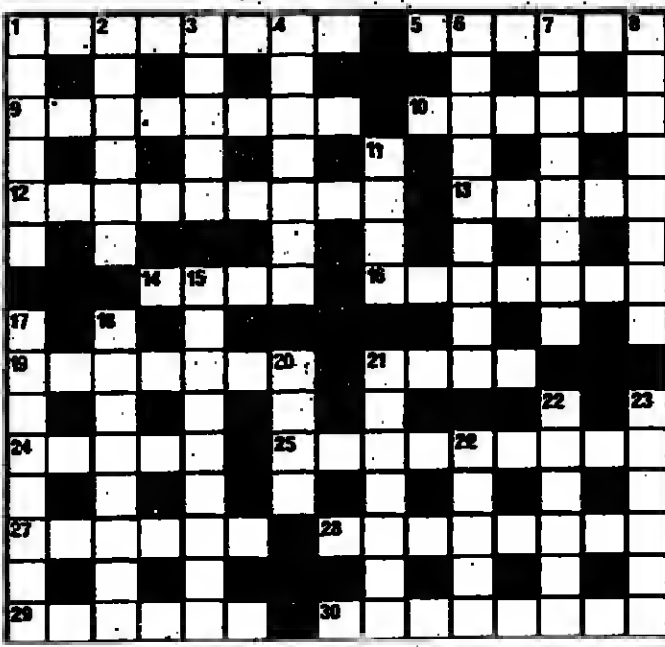
JOTTER PAD



BANKERS Small Specialist Team Available Mid-Corporate/Private Client Expertise ENQUIRIES WELCOMED IN CONFIDENCE

F.T. CROSSWORD PUZZLE No. 6,165

DIMMUTZ



- ACROSS 1 Stocking-tube Rose is 6 Halt while repair is made in main road (9) 2 Wheat's cut down in one sweep of scythe (5) 3 The Artful Dodger? (9) 4 Room for recording matches (6) 5 Limey, say, taking some illicit riches (6) 6 Jacobson, we hear, is artist selected (9) 7 Stock English retort (5) 8 Peter out, Jack? (4) 9 Coats produced by seal-men (7) 10 Just a piano (7) 11 Money taken from chapel funds (6) 12 Mice trouble here—fellow faces forfeiture (5) 13 Warm up and made perfect (9) 14 Language of composer Edward? No! (6) 15 Phatoo's turned into another carriage (8) 16 Quarry that could have a bull in it (6) 17 Table set badly gives check to people sitting down (4-4)

DOWN 1 Tweed boatman (6) 2 How sweet and kind of Daddy, giving you a start? (6) 3 Force of numbers (5)

Solution to puzzle No. 6,164. A grid of letters corresponding to the crossword puzzle.

AUTHORISED UNIT TRUSTS

Large table listing various unit trusts with columns for Name, Price, and % Change. Includes entries like Abbey Unit Trust, Abbey Fund Managers Ltd, and Abbey Unit Trust Managers.

FT UNIT TRUST INFORMATION SERVICE

Large table listing unit trusts with columns for Name, Price, and % Change. Includes entries like Abbey Unit Trust, Abbey Fund Managers Ltd, and Abbey Unit Trust Managers.

Scottish Widows' Fund Management... Various financial data and company information.

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AUTHORISED UNIT TRUST & INSURANCES

Table listing various insurance and unit trust products, including Whittaker Unit Trust Managers, City of Westminster Assurance Co Ltd, and others, with columns for product names and numerical values.

Table listing various insurance and unit trust products, including Equity & Law-Contd, Imperial Life Assn of Canada, and others, with columns for product names and numerical values.

Table listing various insurance and unit trust products, including M & E Group-Contd, Norwich Union Asset Management Ltd, and others, with columns for product names and numerical values.

Table listing various insurance and unit trust products, including Prudential Assurance Co, Scottish Amicable Investments-Contd, and others, with columns for product names and numerical values.

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Handwritten text at the top of the page, possibly a signature or date.

INSURANCE, OVERSEAS & MONEY FUNDS

Table listing various insurance and overseas funds, including company names, fund names, and performance metrics.

Table listing various overseas funds, including company names, fund names, and performance metrics.

Table listing various money funds, including company names, fund names, and performance metrics.

Table listing various bank accounts, including bank names, account types, and interest rates.

OFFSHORE AND OVERSEAS

Table listing offshore and overseas funds, including company names, fund names, and performance metrics.

Table listing various insurance and overseas funds, including company names, fund names, and performance metrics.

Table listing various money funds, including company names, fund names, and performance metrics.

Table listing various bank accounts, including bank names, account types, and interest rates.

TRADITIONAL OPTIONS

Table listing traditional options, including company names, option types, and prices.



COMMODITIES AND AGRICULTURE

Tin gloom lifts in Malaysia

BY WONG SULONG IN KUALA LUMPUR

TIN PRICES continued their recent advance yesterday, establishing new seven-month highs in Kuala Lumpur and Europe and fuelling the increasing optimism which has been apparent among tin miners in Malaysia, which has up to now been the largest producing country.

The Kuala Lumpur price gained 25 cents to 15.85 ringgit (\$4.20) a kg while the European free market price rose 775 to \$4,400 a tonne. And the miners expect further price improvement as western consumers realise the extent of the production cuts in the world tin industry, which saw prices fall from above 20 ringgit per kg before the International Tin Council ran out of money to support prices a year ago, to a low of 13.99 ringgit earlier this year.

"We now expect prices to improve further, probably rising 16 ringgit or 17 ringgit before the end of the year," says Mr Ibrahim Mendidin, president of the Malaysian Chamber of Mines, and chief executive of Malayan Mining Corporation, the country's highest tin producer.

Reflecting this confidence, the Kuala Lumpur Stock Exchange tin share index has risen from 112 points at the start of October to 160 points.

During the past two years, the Malaysian tin industry has shed more than 12,000 jobs. Employment is currently slightly below 12,000. There are 187 mines in operation, compared with 280 at the end of 1985 and 450 at the end of 1984.

This year, production is estimated at between 26,000 tonnes and 28,000 tonnes, compared

with 36,000 tonnes last year, and 41,000 tonnes in 1984. For the first time in a century, Malaysia's position as the world's top producer is expected to be taken over by Brazil, where output this year is likely to be around 30,000 tonnes.

But few Malaysian miners are greatly troubled by this. The golden days of the 1970s are gone, and will probably never come back. But what is important is that there is a decent tin industry that will survive even under current depressed conditions," says a senior official of the Primary Industries Ministry.



A Malaysian tin dredge

tin are gone, and will probably never come back. But what is important is that there is a decent tin industry that will survive even under current depressed conditions," says a senior official of the Primary Industries Ministry.

Complications by the Malaysian Chamber of Mines which were presented to consumers at symposiums in Tokyo, Washington, London and Düsseldorf, early this month, showed that the world's tin surplus has fallen to 70,000 tonnes compared with 100,000 tonnes a year ago.

World production this year is projected at 140,000 tonnes, compared with consumption of around 170,000 tonnes.

The Chamber feels that once the surplus is depleted in two to three years time, the tin price would settle at around 24 ringgit a kilo.

But according to Mr Ibrahim Mendidin, the tin price is likely to rise to 28 ringgit a kilo by the end of the year.

Malaysian miners should feel comfortable if prices are at 18 ringgit a kilo.

Malaysia is a higher cost producer than Brazil mainly because it has to operate on low grades of deposits. "We may work four acres of ground compared to only one acre for the Brazilians to get the same amount of tin metal," says Mr Ibrahim.

But during the past year, the Malaysian industry has been forced to take tough cost-cutting measures. Production costs among the dredges has fallen to 14 ringgit a kilo, while among existing gravel pump mines, the cost is not far behind, probably 15 ringgit, compared with 20 ringgit a year or two ago.

But the low metal price has hit the country's biggest tin project—the exploitation of the giant Kuala Langat tin fields. The area, 50 miles southwest of Kuala Lumpur, has deposits exceeding 250,000 tonnes, but they lie deep in the ground at between 250 and 300 feet.

The project, which is a joint venture between MMC (35 per cent) and Kumpulan Peransang (65 per cent), the mining arm of the Selangor State Government, was due to come into an operation next year.

Now, it has been postponed indefinitely. The first of four giant dredges, costing 65m ringgit each, is ready, but will be mothballed.

Following the closure of the London Metal Exchange tin market, Malaysian authorities are working towards establishing Kuala Lumpur as the premier world market. The KLTM is currently the major reference point for physical tin. Its board will meet on November 11 to approve the sale of Thai and Indonesian tin to widen its base. At present it deals only in Malaysian tin.

Malaysia has attracted 13,133 tonnes of the metal: still very small, but the volume has been rising steadily, averaging 90 tonnes daily this month.

One of the reasons for the sufficient international interest and confidence, Malaysian authorities would introduce tin futures on the Kuala Lumpur Commodities Exchange.

body, will also provide finance for marketing ventures.

This year between 7,000 and 8,000 tonnes of salmon worth are expected to be produced from hundreds of salmon farms all over the Highlands and Islands.

With production rising and new farms coming onstream, output, which was only 800 tonnes in 1980, is expected to reach 20,000-25,000 tonnes by the end of the decade.

But there is now serious concern within the industry that salmon marketing needs to be improved if some of the smaller producers are not to become unviable. The industry suffered a severe shock during the summer when salmon prices fell by about 30 per cent.

The scheme is designed to provide what the HDB calls a "marketing bureau" to put farmers in touch with specialists in fields such as market research, technical research and development, packaging and design, and marketing. The Board, a government-sponsored

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France and Norway have again failed to reach an agreement over the French share of the proposed 360km 27-year natural gas contract between the Norwegian state oil company Statoil and a group of European gas utilities.

After a further round of negotiations in Paris between the French and Norwegian industry and oil ministers, the

French industry and foreign trade ministers said in a joint statement last night that the two countries had not managed to reach the basis of an accord.

France is seeking to win trade compensation concessions from Norway before ratifying the gas contract but its demands have so far been rejected as excessive by the Norwegians.

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LONDON MARKETS

BASE METALS prices on the London Metal Exchange moved up sharply yesterday, mainly reflecting strength in fall against the dollar. In fact this was the only factor quoted in justification of rises of £10 to £28.50 a tonne for cash Grade A copper, £17.50 to £21.50 for aluminium, and £22.50 to £2,397.50 for nickel. The zinc market, however, had strength of its own

supplied and producer support which helped the cash price to advance £1.50 to £632.50 a tonne. And cash lead's \$5.25 rise to \$25.75 a tonne reflected producer price increases as well as the currency factor. Coffee futures prices rose strongly as Brazilian specialists' reports returned to the market following Wednesday's heavy sell-off.

LME prices supplied by Amalgamated Metal Trading.

ALUMINIUM Official closing (am): Cash 804.5 (799-5), three months 918.5 (915-5), settlement 917.5 (912-5). Final Kats class: 823.5-8. Turnover: 23,275 tonnes.

COPPER Official closing (am): Cash 817.5 (812-5), three months 918.5 (914-5), settlement 917.5 (912-5). Final Kats class: 823.5-8. Turnover: 23,275 tonnes.

LEAD Official closing (am): Cash 817.5 (812-5), three months 918.5 (914-5), settlement 917.5 (912-5). Final Kats class: 823.5-8. Turnover: 23,275 tonnes.

ZINC Official closing (am): Cash 817.5 (812-5), three months 918.5 (914-5), settlement 917.5 (912-5). Final Kats class: 823.5-8. Turnover: 23,275 tonnes.

NICKEL Official closing (am): Cash 817.5 (812-5), three months 918.5 (914-5), settlement 917.5 (912-5). Final Kats class: 823.5-8. Turnover: 23,275 tonnes.

TIN Official closing (am): Cash 817.5 (812-5), three months 918.5 (914-5), settlement 917.5 (912-5). Final Kats class: 823.5-8. Turnover: 23,275 tonnes.

SILVER Official closing (am): Cash 817.5 (812-5), three months 918.5 (914-5), settlement 917.5 (912-5). Final Kats class: 823.5-8. Turnover: 23,275 tonnes.

SOYABEAN MEAL Official closing (am): Cash 817.5 (812-5), three months 918.5 (914-5), settlement 917.5 (912-5). Final Kats class: 823.5-8. Turnover: 23,275 tonnes.

MEAT Official closing (am): Cash 817.5 (812-5), three months 918.5 (914-5), settlement 917.5 (912-5). Final Kats class: 823.5-8. Turnover: 23,275 tonnes.

RUBBER Official closing (am): Cash 817.5 (812-5), three months 918.5 (914-5), settlement 917.5 (912-5). Final Kats class: 823.5-8. Turnover: 23,275 tonnes.

WHEAT Official closing (am): Cash 817.5 (812-5), three months 918.5 (914-5), settlement 917.5 (912-5). Final Kats class: 823.5-8. Turnover: 23,275 tonnes.

BARLEY Official closing (am): Cash 817.5 (812-5), three months 918.5 (914-5), settlement 917.5 (912-5). Final Kats class: 823.5-8. Turnover: 23,275 tonnes.

GRAINS Official closing (am): Cash 817.5 (812-5), three months 918.5 (914-5), settlement 917.5 (912-5). Final Kats class: 823.5-8. Turnover: 23,275 tonnes.

INDICES Official closing (am): Cash 817.5 (812-5), three months 918.5 (914-5), settlement 917.5 (912-5). Final Kats class: 823.5-8. Turnover: 23,275 tonnes.

REUTERS Official closing (am): Cash 817.5 (812-5), three months 918.5 (914-5), settlement 917.5 (912-5). Final Kats class: 823.5-8. Turnover: 23,275 tonnes.

DOW JONES Official closing (am): Cash 817.5 (812-5), three months 918.5 (914-5), settlement 917.5 (912-5). Final Kats class: 823.5-8. Turnover: 23,275 tonnes.

MAIN PRICE CHANGES Official closing (am): Cash 817.5 (812-5), three months 918.5 (914-5), settlement 917.5 (912-5). Final Kats class: 823.5-8. Turnover: 23,275 tonnes.

METALS Official closing (am): Cash 817.5 (812-5), three months 918.5 (914-5), settlement 917.5 (912-5). Final Kats class: 823.5-8. Turnover: 23,275 tonnes.

COFFEE Official closing (am): Cash 817.5 (812-5), three months 918.5 (914-5), settlement 917.5 (912-5). Final Kats class: 823.5-8. Turnover: 23,275 tonnes.

CRUDE OIL (LIGHT) Official closing (am): Cash 817.5 (812-5), three months 918.5 (914-5), settlement 917.5 (912-5). Final Kats class: 823.5-8. Turnover: 23,275 tonnes.

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CRUDE OIL (LIGHT) Official closing (am): Cash 817.5 (812-5), three months 918.5 (914-5), settlement 917.5 (912-5). Final Kats class: 823.5-8. Turnover: 23,275 tonnes.

SOYABEAN MEAL Official closing (am): Cash 817.5 (812-5), three months 918.5 (914-5), settlement 917.5 (912-5). Final Kats class: 823.5-8. Turnover: 23,275 tonnes.

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RUBBER Official closing (am): Cash 817.5 (812-5), three months 918.5 (914-5), settlement 917.5 (912-5). Final Kats class: 823.5-8. Turnover: 23,275 tonnes.

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US MARKETS

HEATING OIL futures were locked in the limit-up position on news of Saudi Arabia's oil minister, reports Heinefeld. Earlier bearish interpretations gave way to a more constructive view of Yaman's successor. Crude oil prices recovered also from early lows of \$13.90 in the December position to \$15 on the close.

Coffee started the day with a further move to the downside but the advance came on short profit-taking after the December bear position indicated by a 167.50 cent bounce of further roaster interest. Soybean futures remained high, bolstered by slack country movement and forecasts of further rainfall for the weekend. Professionals were still the market buyers amid the limited farmer selling for this stage of the harvest.

NEW YORK ALUMINIUM 40,000 lb. cents/lb. Nov 49.00 High 49.46 Low 48.56 Prev 49.00 Dec 50.25 High 50.65 Low 49.75 Prev 50.25 Jan 51.50 High 51.90 Low 50.60 Prev 51.50 Feb 52.75 High 53.15 Low 51.45 Prev 52.75 Mar 54.00 High 54.40 Low 52.70 Prev 54.00

COFFEE C 37,500 lb. cents/lb. Nov 172.00 High 173.00 Low 171.00 Prev 172.00 Dec 173.00 High 174.



CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar up on trade figures

THE DOLLAR reacted sharply to better than expected US trade figures yesterday, breaking through the important DM 2.50 level against the D-Mark...

prices although sterling recovered a little as the market awaited further developments in the afternoon, pulled up by the strength of the dollar...

JAPANESE YEN—Trading range in some confusion yesterday, as traders considered the implications of a likely cut in the Japanese discount rate...

FINANCIAL FUTURES

News leads to confusion

FINANCIAL FUTURES markets were in some confusion yesterday, as traders considered the implications of a likely cut in the Japanese discount rate...

strong influence on trading in Singapore and also helped boost the first day of trading in Eurodollar futures in Sydney...

reassessing the seeking of Sheikh Yamani, and wondering if it might push up oil prices. News that Saudi Arabia had called for an emergency meeting of the Opec pricing committee...

STERLING—Trading range against the dollar in 1986 is 1.5555 to 1.5700. September average 1.4711. Exchange rate index closed at 67.7 up from an opening level of 67.4...

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Country, Currency, Rate, % change from previous day, % change from previous month, Discrepancy from 1986 level.

POUND SPOT—FORWARD AGAINST THE POUND

Table with columns: Oct. 30, Day's spread, Close, One month, % change, Three months, % change.

DOLLAR SPOT—FORWARD AGAINST THE DOLLAR

Table with columns: Oct. 30, Day's spread, Close, One month, % change, Three months, % change.

CURRENCY RATES

Table with columns: Country, Rate, % change.

EURO-CURRENCY INTEREST RATES

Table with columns: Currency, Term, Rate, % change.

CURRENCY MOVEMENTS

Table with columns: Country, Bank, Index, Change %.

EXCHANGE CROSS RATES

Table with columns: Currency, Rate, % change.

OTHER CURRENCIES

Table with columns: Country, Rate, % change.

FT LONDON INTERBANK FIXING

Table with columns: Term, Rate, % change.

MONEY MARKETS

London steady

INTEREST RATES remained steady in quiet trading on the London money market, in spite of some excitement at the news that Saudi Arabian minister...

MONEY RATES

Table with columns: Term, Rate, % change.

CURRENCY FUTURES

Table with columns: Currency, Term, Rate, % change.

FINANCIAL FUTURES

Table with columns: Currency, Term, Rate, % change.

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FINANCIAL FUTURES

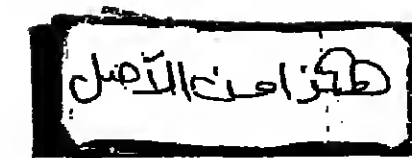
Table with columns: Currency, Term, Rate, % change.

FINANCIAL FUTURES

Table with columns: Currency, Term, Rate, % change.

FINANCIAL FUTURES

Table with columns: Currency, Term, Rate, % change.



LIFE THE LONDON INTERNATIONAL FINANCIAL FUTURES EXCHANGE

is pleased to announce the addition of ONE AND TWO MONTH MATURITIES to its current expiry cycle on the OPTIONS ON FT-SE 100 STOCK INDEX FUTURES CONTRACT commencing 3rd November 1986

Appointments Advertising £41 per single column centimetres £12 per line. Premium positions will be charged £49 per single column centimetre.

Company Notice GENSTAR CORPORATION NOTICE OF REDEMPTION TO THE HOLDERS OF 17% DEBENTURES DUE OCTOBER 15, 1989

Table with columns: Country, Currency, Value of Dollar, Country, Currency, Value of Dollar.

Table with columns: Country, Currency, Value of Dollar, Country, Currency, Value of Dollar.

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Commercial rate (a) Not available. (b) Market rate. (c) U.S. dollar per National Currency unit. (d) Floating rate. (e) Official rate. (f) Floating rate. (g) Commercial rate. (h) Priority rate. (i) Essential imports. (j) Venezuela: For debts incurred prior to February 1983. (k) Public Transmission Rate. (l) Priority rate. (m) Priority rate. (n) Priority rate. (o) Priority rate. (p) Priority rate. (q) Priority rate. (r) Priority rate. (s) Priority rate. (t) Priority rate. (u) Priority rate. (v) Priority rate. (w) Priority rate. (x) Priority rate. (y) Priority rate. (z) Priority rate.



BRITISH FUNDS

Table of British Funds with columns for Name, Price, and % Change. Includes sub-sections for 'Shorts (Lives up to Five Years)', 'Five to Fifteen Years', and 'Over Fifteen Years'.

AMERICANS - Cont.

Table of American Stocks with columns for Name, Price, and % Change. Includes sub-sections for 'CANADIANS' and 'BANKS, HP & LEASING'.

LONDON SHARE SERVICE

BUILDING, TIMBER, ROADS - Cont.

Table of Building, Timber, and Roads stocks with columns for Name, Price, and % Change.

DRAPERY & STORES - Cont.

Table of Drapery and Stores stocks with columns for Name, Price, and % Change.

ELECTRICALS

Table of Electrical stocks with columns for Name, Price, and % Change.

CHEMICALS, PLASTICS

Table of Chemicals and Plastics stocks with columns for Name, Price, and % Change.

GRAPERY AND STORES

Table of Grapery and Stores stocks with columns for Name, Price, and % Change.

ENGINEERING - Continued

Large table of Engineering stocks with columns for Name, Price, and % Change.

FOOD, GROCERIES, ETC

Table of Food, Groceries, and other stocks with columns for Name, Price, and % Change.

HOTELS AND CATERERS

Table of Hotels and Caterers stocks with columns for Name, Price, and % Change.

INDUSTRIALS (Miscel.)

Table of Industrial (Miscellaneous) stocks with columns for Name, Price, and % Change.

Index-Linked

Table of Index-Linked funds with columns for Name, Price, and % Change.

INT. BANK ANDS ISSUES

Table of International Bank and Issues with columns for Name, Price, and % Change.

CORPORATION BONDS

Table of Corporation Bonds with columns for Name, Price, and % Change.

COMMONWEALTH & AFRICAN BONDS

Table of Commonwealth and African Bonds with columns for Name, Price, and % Change.

FOREIGN BONDS & RAILS

Table of Foreign Bonds and Rails with columns for Name, Price, and % Change.

AMERICANS

Table of American stocks with columns for Name, Price, and % Change.

BEERS, WINES & SPIRITS

Table of Beers, Wines, and Spirits stocks with columns for Name, Price, and % Change.

BUILDING, TIMBER, ROADS

Table of Building, Timber, and Roads stocks with columns for Name, Price, and % Change.

ENGINEERING

Table of Engineering stocks with columns for Name, Price, and % Change.

INDUSTRIALS

Table of Industrial stocks with columns for Name, Price, and % Change.

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INDUSTRIALS - Continued

Table of industrial stocks including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, price change, and volume.

LEISURE - Continued

Table of leisure stocks including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, price change, and volume.

PROPERTY - Continued

Table of property stocks including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, price change, and volume.

INVESTMENT TRUSTS - Cont.

Table of investment trusts including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, price change, and volume.

FINANCE, LAND - Cont.

Table of finance and land stocks including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, price change, and volume.

MINES - Continued

Table of mining stocks including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, price change, and volume.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade stocks including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, price change, and volume.

Commercial Vehicles

Table of commercial vehicle stocks including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, price change, and volume.

Garages and Distributors

Table of garage and distributor stocks including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, price change, and volume.

SHOES AND LEATHER

Table of shoes and leather stocks including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, price change, and volume.

OVERSEAS TRADERS

Table of overseas trader stocks including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, price change, and volume.

PLANTATIONS

Table of plantation stocks including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, price change, and volume.

INSURANCES

Table of insurance stocks including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, price change, and volume.

PROPERTY

Table of property stocks including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, price change, and volume.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land stocks including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, price change, and volume.

FINANCE, LAND, etc

Table of finance, land, and other stocks including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, price change, and volume.

MINES

Table of mining stocks including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, price change, and volume.

Central Rand

Table of central rand mining stocks including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, price change, and volume.

LEISURE

Table of leisure stocks including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, price change, and volume.

PROPERTY

Table of property stocks including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, price change, and volume.

TRUSTS, FINANCE, LAND

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MINES

Table of mining stocks including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, price change, and volume.

Far West Rand

Table of far west rand mining stocks including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, price change, and volume.

Notes and regional/irish stocks information at the bottom of the page.







Handwritten note: "October 31 1986"

WORLDSTOCK MARKETS

Table of stock prices for Austria, Germany, Norway, Australia (continued), and Japan. Columns include stock names, prices, and changes.

Table of stock prices for Canada, Toronto, and Montreal. Columns include stock names, prices, and changes.

Table of stock prices for the Netherlands, Finland, France, and Switzerland. Columns include stock names, prices, and changes.

Table of stock prices for New York, South Africa, and various indices. Includes NYSE Composite, Nikkei, and other market indices.

Table of Chief price changes in London, listing various stocks and their price movements.

Advertisement for the Financial Times, featuring a map of Oslo and Stavanger, and text about subscription services and hand delivery.







NYSE COMPOSITE CLOSING PRICES

AMEX COMPOSITE CLOSING PRICES

Table of NYSE Composite Closing Prices. Columns include Stock, P/E, High, Low, and Change. Includes sub-sections for 'Continued from Page 42' and 'UK COMPANY NEWS' at the bottom.

Table of AMEX Composite Closing Prices. Columns include Stock, P/E, High, Low, and Change. Includes sub-sections for 'Continued from Page 42' and 'UK COMPANY NEWS' at the bottom.

OVER-THE-COUNTER Nasdaq national market, closing prices

Table of Over-the-Counter (Nasdaq) national market closing prices. Columns include Stock, Sales, High, Low, Last, and Change.

UK COMPANY NEWS IN-DEPTH REPORTING DAILY IN THE FT

Continued on Page 43



# FINANCIAL TIMES

## WORLD STOCK MARKETS

### WALL STREET

## Economic data fuel sharp rise

FUELED by bullish economic news and more takeover talk, stock and bond prices soared on Wall Street yesterday in heavy trading, writes Roderick Oram in New York.

The strong bond market rally which had begun on Wednesday afternoon continued yesterday on a lower-than-expected US trade figure, a rising dollar and the growing conviction that the Japanese will cut their discount rate. Part of the rise in bond prices was given up in early afternoon, however.

The Dow Jones industrial average closed up 28.57 points at 1,876.37. The New York Stock Exchange Composite Index gained 1.46 points to 140.26. Volume surged to 195.9m, the best level since March 21 excluding record days of around 240m set September 11 and 12 during the market's precipitous correction. Advancing shares outpaced declining by a ratio of two-to-one.

Among blue chips, American Express rose 1 1/4 to 58 1/2, AT & T gained 3/4 to 24 1/2, IBM advanced \$1 to \$21 1/4, General Motors gained \$1 1/2 to \$71 1/4 and Philip Morris rose 3/4 to \$74.

On the takeover front, Goodyear Tire rose a further 3/4 to \$49 1/4 on 5.1m shares, making it the most active issue. A bid from a consortium led by Sir James Goldsmith and including Hanson of the UK was imminent, sources close to the deal confirmed yesterday.

Mr Irwin Jacobs, the Minneapolis-based corporate raider announced a 6 per cent stake in Borg Warner, which fell 3/4 to \$38 1/4, and MEI Diversified, a West Coast candy and snack foods group which rose 3/4 to \$39 1/4. Borg Warner, an industrial group, has been the subject of takeover speculation with GAF, down 1 1/4 to \$38 1/4, rumoured to be buying shares.

Transworld, the Hilton hotel group, rose 3/4 to \$41 1/4. Mr Ronald Perleman, a New York financier who controls the Revlon cosmetics group, said he was considering seeking control. Late last week he declared a 15 per cent stake in Transworld.

USX rose 3/4 to \$25 1/4 amid signs that the company will not rush into a corporate restructuring demanded by Mr Carl Icahn who has made a \$31 a share offer for the company.

Zale, the retail jewellery group soared 1 1/4 to \$43 1/4 after Peoples Jewellers of Toronto said it was launching a \$50 a share bid in partnership with other investors.

Intense speculation about takeovers in the securities industry spread to Morgan Stanley yesterday. It declined to comment on the \$6 1/2 jump in its share price to \$78 1/4. E. F. Hutton, long rumoured to be courted by American Express's Shearson Lehman brokerage unit, fell \$2 to \$50.

Lucky Stores fell 3/4 to \$33 1/4 after Mr Asher Edelman, a New York investor, dropped his \$37 a share bid following the company's announcement that it was buying back up to 40 per cent of its shares at \$40 a share.

Credit markets saw heavy bond buying from retail investors who felt they had missed the market's sudden turn Wednesday afternoon in the US and yesterday morning in the Far East and Europe.

Markets had to contend with a lot of conflicting information yesterday. On the positive side, the US trade deficit in September of \$13.32bn was smaller than expected, the probability of a discount rate cut in Japan increased the likelihood of strong Japanese demand for bonds at next week's Treasury funding and the dollar was stronger.

On the negative side, oil prices rose in the wake of Sheikh Yamani's dismissal as Saudi Arabia's Oil Minister and August's trade deficit was revised sharply upwards.

The markets responded from the opening in New York with a sharp rise in bond prices by up to 1 1/2 points. But prices fell back during the morning and the 7.25 per cent benchmark Treasury bond due 2018 ended the day up 1/4 of a point at 97 1/4 yielding 7.60 per cent.

Three-month Treasury bills eased 2 basis points to 5.17 per cent, six-month bills fell 6 basis points to 5.22 per cent and year bills fell 7 basis points to 5.36 per cent.

The Federal Reserve entered the market to make \$1.5bn of customer repurchases when the Fed funds rate stood at 5 1/2 per cent.

Markets turn their attention today to the September figure for the leading economic indicators. A small rise from August of about 0.2 to 0.3 per cent is expected after a decline of 0.2 per cent in August over July. This further sign of a pick-up in the rate of US economic growth further diminished the need and hopes for a cut in the US discount rate in the wake of the expected Japanese cut.

### LONDON

HEAVY TRADING in oils, prompted by the replacement of Sheikh Yamani, spurred equities in London yesterday and the FT Ordinary index gained 11.9 to 2,278.1. The more broadly-based FT-SE 100 ended a net 18.8 higher at 1,615.8.

Gilts opened well, featured by the new Eibn Government stock, but shed their early gains as sterling weakened during the day.

Worries over the new market computer systems continued and there were rumours of 'high-level meetings over serious difficulties in equity market settlements.

Chief price changes, Page 41; Details, Page 40; Share information service, Page 35, 39.

### HONG KONG

HEAVY profit-taking by local and overseas fund managers sent Hong Kong sharply lower and the Hang Seng index lost 32.43 to 2,312.81. Analysts said the index was forming a double-top, indicating that a further retreat was expected.

Hutchison Whampoa fell HK\$1.75 to HK\$24.25, Cheung Kong HK\$1.50 to HK\$31.50, Jardine Matheson 50 cents to HK\$19.80.

Swire Pacific A was 3 cents down at HK\$17.20 and HK Land eased 10 cents to HK\$6.15.

### AUSTRALIA

SCATTERED SUPPORT for blue chip industrials failed to prevent Sydney closing mixed but generally weaker in a decline led by golds. The All Ordinaries index closed 9.5 lower at 1,364.8.

A US\$50 fall in gold prices overnight prompted widespread selling when the market opened and this was compounded by gold prices continuing to ease during the day.

Banks were mixed in a narrow range and oils and gas were lower.

### SINGAPORE

STRONG SELLING pressure developed in late Singapore trading that took 3.50 points off the Straits Times industrial index at 920.71.

Public Bank, most active with 2.4m shares traded, slipped 2 cents to S\$1.44 while Selangor Properties, second most active, was unchanged at S\$1.32. Multi-purpose, also busy, added 4 cents to 57 1/2 cents.

Among blue chips, DBS retreated 10 cents to S\$9.55, OCBC dipped 5 cents to S\$9.10 and Singapore Press tumbled 25 cents to S\$8.35.

### CANADA

INDUSTRIALS, mines and utilities staged a solid advance in Toronto more than offsetting weakness in the gold and energy sectors.

Northern Telecom was actively traded CS1 1/4 higher to CS4 1/4 while Bank of Nova Scotia, also busy, was unchanged at CS18 1/4. Canadian Pacific slipped CS 1/4 to CS15 1/4.

In Montreal, banks made progress while industrials and utilities slipped.

### SOUTH AFRICA

THE FINANCIAL RAND'S retreat from recent highs prompted a slight rally in Johannesburg among golds but they still ended mostly easier due to the weaker bullion price. Industrials were mixed, with a firmer bias.

Mining financials closed mixed while in diamonds De Beers put on 50 cents to R34.75.

### TOKYO

## Discount cut hopes bring record gains

REPORTS that the Bank of Japan would probably cut its official discount rate by 1/2 percentage point to a low of 3 per cent boosted buying sharply in Tokyo yesterday and sent the Nikkei average up by a record one-day rise, writes Shigeo Nishizaki of Jiji Press.

Central bank officials said the market closed that it would cut the rate to 3 per cent tomorrow. The average rose by 505.57 points to close at 17,010.85, exceeding 17,000 for the first time since October 14.

The previous highest single-day rise of 488.72 was registered on October 23. Gainers led losers 591 to 228, 120 issues unchanged, on a volume of 615m shares against Wednesday's 570m.

But market analysts said buyers were large brokerage house dealers, individual investors and some investment trusts, while institutional investors continued to stay away.

Some market sources said that institutional investors, who had suffered a huge evaluation loss in recent decline, may unload some of their large holdings acquired between July and August if prices go on rising.

Many brokerage houses were waiting to see how institutional investors would react to the discount rate cut and how overseas oil and metal markets would take the news of replacement of Sheikh Yamani, Saudi Oil Minister.

Tokyo Gas headed the advance list with 47.71m shares and up 1/2 to Y99.9. Nippon Kokan, with 45.20m shares, added Y21.30 and Ishikawajima-Harima Industries, third with 26.47m, up Y37 to Y457. Tokyo Electric Power, in a busy issue, regained the Y700, rising Y580 to Y7,450.

Other large-capital stocks gained, with Mitsubishi Heavy Industries closing Y28 up at Y460 and Kaido Steel Y12 higher at Y196.

The December bond futures contract surged by the daily 1/2 pt to Y103.49, pushing up bonds 0.2 per cent in the cash market. The bond futures contract government bond rose 1/2 pt in July

1986 had been under selling pressure since last week due to its relatively high price. But its yield again slipped below 5 per cent yesterday, closing at 4.970 per cent against Wednesday's 5.305 per cent.

Expectations of a discount rate cut had been disappointed several times since August, so securities houses and other dealers have recently drawn down their bond inventories sharply. Therefore, the surprise decision to cut the rate injected unexpected strength into the market, analysts said.

### EUROPE

## Japanese rate moves inject life

THE JAPANESE intention to move on rates breathed fresh life into European bourses trading yesterday on the hopes that US and continental interest rates would fall shortly.

Paris jumped in active trading that took the main market indicator up 1.5 per cent. Wall Street's overnight performance and a bullish report on the prospects of the French economy also underpinned the rally.

Oils were uneasy after the departure of the Saudi Oil Minister Sheikh Yamani, but the drop in spot oil prices prompted other sectors to advance.

Elf Aquitaine finished the session unchanged at FFf 310 while among foreign oil groups traded Royal Dutch lost FFf 5 at FFf 531, Norsk Hydro dropped FFf 4.30 to FFf 121.70 and Petrofina picked up FFf 2 to FFf 1,440.

Banks and electronics were particularly active and firm. Comptoir des Entrepreneurs jumped 11 per cent to FFf 199 while CIT-Alcatel gained FFf 18 to FFf 1,930.

Avions Dassault continued to gain ground after the confirmation of Mr Serge Dassault, son of the late founder Mr Marcel Dassault, as chairman. The aerospace group closed FFf 18 higher at FFf 1,181.

Milan moved higher on firm insurers and select industrials. Generali rose L2,400 to L133,150 while Toro closed L2,450 higher at L34,500.

Montedison at L2,840 was L39 up while Fiat, which revealed that it was in talks over a joint car-making ven-

ture in Algeria, jumped L104 to L15,405 and touched L15,550 in after bourse dealing.

Frankfurt staged a moderate rally largely on foreign demand. The Commerzbank index continued to oscillate within a narrow band with a fresh 15.3 point rise to 1,953.5. The impetus of the rally, as elsewhere on the continent

STOCKHOLM hit an all-time high after the agreement by public sector unions to end their month-long strike, writes Sara Webb in Stockholm.

The likely shift to lower international interest rates also helped fuel the rally that took the stock exchange index up 1.5 per cent on the day to 155.8 and up 55.8 per cent since the beginning of the year. Forestry, construction and retail stocks spearheaded the advance.

Swedish Match posted one of the best gains - up SKr 12 to SKr 432 - while Electrolux jumped SKr 11 to SKr 333, compared with the SKr 300 level of two weeks ago.

Essex moved against the trend with a SKr 1 decline to SKr 250 amid gloom over its forthcoming results while Saab Scania suffered a SKr decline to SKr 705.

Fermenta gained SKr 4 to SKr 134 on its strong results for the first eight months and ahead of details of its restructuring.

The session also saw the announcement of the new Swedish Options and Futures Exchange which will open on the bourse next year. Daily turnover in share index options and futures is hoped to exceed SKr 600m, double the current bourse turnover.

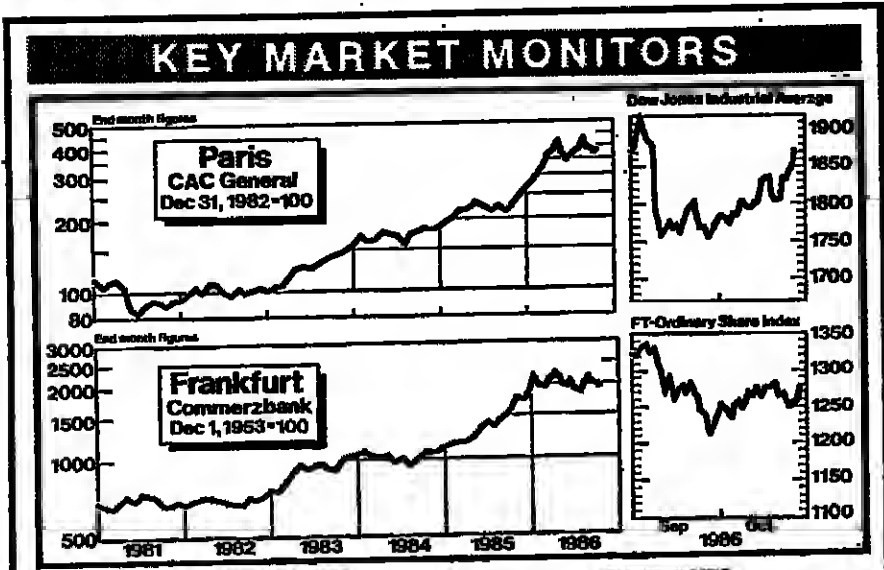
were the Japanese rate reports. Analysts, however, do not expect the Bundesbank to follow suit.

Deutsche Bank led the banking sector higher with its DM 27 gain to DM 777.50 and Commerzbank added FFf DM 11 to DM 305.

Chemicals found comfort in the prospects of lower oil prices. Bayer closed DM 10 higher at DM 289.

The bond market surged in hectic trading that pushed prices up by almost 1 1/4 full points. The Japanese shift to lower rates fuelled the rally. Market balancing operations of the Bundesbank amounted to sales of DM 186.5m of paper compared with Wednesday's purchases of DM 51.5m. The average yield on public authority paper dropped 7 basis points to 6.05 per cent.

Amsterdam, Brussels, Madrid and Zurich gained ground in active trading.



STOCK MARKET INDICES			
Country	Oct 30	Previous	Year ago
<b>NEW YORK</b>			
DJ Industrials	1,876.37	1,851.80	1,375.57
DJ Transport	835.88	839.08	699.82
DJ Utilities	208.72	206.99	161.16
S&P Composite	243.71	240.94	190.07
<b>LONDON</b>			
FT Ord	1,279.1	1,267.2	1,069.1
FT-SE 100	1,615.8	1,597.0	1,373.8
FT-A All-share	792.72	792.72	678.20
FT-A 500	864.21	864.21	741.84
FT Gold mines	290.6	295.9	245.0
FT-A Long gilt	10.52	10.53	10.33
<b>TOKYO</b>			
Nikkei	17,010.85	16,505.38	12,908.7
Tokyo SE	1,421.92	1,375.47	1,023.34
<b>AUSTRALIA</b>			
All Ord.	1,365.0	1,374.4	1,028.9
Metals & Mins.	698.2	710.8	515.1
<b>AUSTRIA</b>			
Credit Aktien	227.17	227.45	196.65
<b>BELGIUM</b>			
Belgian SE	3,857.62	3,848.74	2,616.02
<b>CANADA</b>			
Toronto	2,087.4	2,093.4	1,763.0
Metals & Mins	3,025.6	3,011.8	2,898.3
Interbank	537.72	529.48	128.45
<b>FRANCE</b>			
FT-SE 100	1,953.50	1,937.70	1,793.2
FT-A All-share	792.72	792.72	678.20
FT-A 500	864.21	864.21	741.84
FT Gold mines	290.6	295.9	245.0
FT-A Long gilt	10.52	10.53	10.33
<b>HONG KONG</b>			
Hang Seng	2,312.81	2,345.24	1,654.68
<b>ITALY</b>			
Banca Comm.	758.37	749.68	412.83
<b>NETHERLANDS</b>			
ANP-CBS Gen	270.50	267.80	225.6
ANP-CBS Ind	270.90	268.70	204.3
<b>NORWAY</b>			
Oslo SE	367.97	368.19	382.51
<b>SINGAPORE</b>			
Straits Times	920.71	924.21	785.07
<b>SOUTH AFRICA</b>			
JSE Golds	1,809.00	1,115.8	942.2
JSE Industrials	1,381.00	1,381.00	942.2
<b>SPAIN</b>			
Madrid SE	181.87	181.94	91.36
<b>SWEDEN</b>			
J & P	2,574.34	2,538.81	1,434.30
<b>SWITZERLAND</b>			
Swiss Bank Ind	571.00	565.10	508.1
<b>WORLD</b>			
MS Capital Int'l	334.2	333.0	232.6
<b>COMMODITIES</b>			
(London)			
Silver (spot fixing)	397.05p	395.40p	
Copper (cash)	298.50	295.50	
Coffee (Nov)	22,285.00	22,227.50	
Oil (Brent blend)	513.70	512.80	
<b>GOLD (per ounce)</b>			
(London)			
Oct 30	408.50	405.25	
Zurich	405.25	406.35	
Paris (futures)	403.41	405.94	
Luxembourg	403.25	408.25	
New York (Dec)	409.90	407.30	

CURRENCIES				
Country	Oct 30	Previous	Year ago	
<b>US DOLLAR</b>				
(London)	Oct 30	Previous	Oct 30	
\$	1.9960	1.9950	1.4115	
DM	2.0525	2.0290	2.2855	
Yen	161.80	160.45	225.75	
FFf	6.7025	6.6225	9.355	
Sfr	1.7020	1.6745	2.375	
Swedish	2.3160	2.2935	3.235	
Lira	1,418.00	1,405.50	1,979.50	
Rf	42.65	42.15	58.50	
CS	1.38895	1.3885	1.9415	
<b>STERLING</b>				
(London)	Oct 30	Previous	Oct 30	
£	1.9960	1.9950	1.4115	
DM	2.0525	2.0290	2.2855	
Yen	161.80	160.45	225.75	
FFf	6.7025	6.6225	9.355	
Sfr	1.7020	1.6745	2.375	
Swedish	2.3160	2.2935	3.235	
Lira	1,418.00	1,405.50	1,979.50	
Rf	42.65	42.15	58.50	
CS	1.38895	1.3885	1.9415	
<b>INTEREST RATES</b>				
(3-month offered rate)				
US	11 1/2%	11%	11%	
Sfr	3 1/2%	3 1/4%	4 1/4%	
DM	4%	4%	4 1/4%	
FFf	7%	7%	7%	
<b>FT Loans Interbank fixing (offered rate)</b>				
3-month US\$	5%	5%	8 1/4%	
6-month US\$	5 1/4%	5 1/4%	8 1/4%	
US Fed Funds	5 1/2%	5 1/2%	5 1/2%	
US 3-month CDs	5.30%	5.30%	5.25%	
US 3-month T-bills	5.16%	5.16%	5.34%	
<b>US BONDS</b>				
(October 30)				
Price	Yield	Price	Yield	
6% 1988	100 1/8	6.223	100 1/8	6.30
7% 1993	100 1/8	7.09	99 3/4	7.25
7% 1996	100 1/8	7.31	99 3/4	7.402
7% 2018	95 1/2	7.821	94 1/4	7.739
Source: Harris Trust Savings Bank				
<b>Treasury</b>				
(years)	Return	Oct 30	Yield	Day's change
1-30	158.14	+0.83	6.95	-0.10
1-10	150.81	+0.46	6.83	-0.09
1-5	141.22	+0.20	6.21	-0.08
3-6	153.82	+0.45	6.78	-0.09
15-30	184.50	+2.14	8.03	-0.12
Source: Merrill Lynch				
<b>Corporate</b>				
(October 30)				
Price	Yield	Price	Yield	
AT & T	92.343	6.25	92.125	6.30
3% July 1990	92.343	6.25	92.125	6.30
SCBT South Central	107.375	9.316	107.125	9.367
10% Jan 1988	98.50	8.230	98.25	8.289
Phibro-Sal	98.50	8.230	98.25	8.289
8 April 1986	102.125	8.394	102.00	8.433
Aroo	106.00	9.274	105.25	9.346
9% March 2018	90.00	8.106	88.50	9.0625
General Motors	97.50	8.629	97.00	8.682
Citicorp	97.50	8.629	97.00	8.682
9% March 2016	97.50	8.629	97.00	8.682
Source: Salomon Brothers				
Yield calculated on a semi-annual basis				
<b>FINANCIAL FUTURES</b>				
(Chicago)				
Latest	High	Low	Prev	
US Treasury Bonds (CBT)				
8% 32nds of 100%	96-01	96-22	97-27	97-04
Dec	96-01	96-22	97-27	97-04
US Treasury Bills (TBM)				
\$1m points of 100%				
Dec	94-90	95-00	94-89	94-84
Dec	94-90	95-00	94-89	94-84
Certificates of Deposit (CDM)				
\$1m points of 100%				
Sep	n/a	n/a	n/a	n/a